



# **SHIRE OF MUNDARING**

## **Long Term Financial Plan**

**2023/24 to 2032/33**

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## **Introduction**

The Shire's Long Term Financial Plan (LTFP) meets the requirements set out in the Integrated Planning and Reporting Framework and Guidelines, in that:

- The LTFP is for a period of 10 years;
- Council updates the LTFP annually as part of the development of the Corporate Business Plan; and
- Council reviews the LTFP in detail as part of the four-yearly review of the Strategic Community Plan.

The Plan includes:

- Projected income and expenditure, financial position and cash flow statements for each of 10 years of the plan;
- Planning assumptions underlying the plan;
- Ratios and graphs indicating the Shire's forecast financial performance against industry benchmarks;
- Sensitivity and Scenario Analysis; and
- The Shire's 10 Year Capital Works Program.

## **Projected financial position**

### **Summary of Financial Statements**

The Shire's financial statements project the impact of its financial sustainability strategies in terms of the revenue it expects to receive over the next 10 years and its expected expenditure requirements. By using these statements the Shire, and the community, can evaluate the Shire's performance and financial position as the strategies are implemented.

The statements show that over the next 10 years the Shire will:

- maintain its operating result and consequently its operating surplus ratio;
- maintain a balanced/surplus closing budget position;
- maintains a strong balance sheet and growth in equity, including sufficient cash reserves to meet short-term and long-term capital renewal requirements; and
- achieve the required asset renewal and maintenance programs in accordance with the Shire's asset management plans.

The financial statements included in this report are:

### **Statement of Comprehensive Income (nature and type)**

This statement details the Shire's estimated and projected revenue and expenses from all operating activities.

### **Cash Flow Statement**

This statement shows projected cash receipts and cash payments over the next 10 years. It is used to assess the Shire's ability to pay its debts as and when they fall due. The projected cash flow over the next 10 years forecasts the Shire will maintain its strong cash position. The net cash provided by operating activities shows how much cash is expected to remain after paying for the services and assets provided to the community.

### **Rate Setting Statement**

In the LTFP the Rate Setting Statement shows the forecast budget surplus/(deficit) to be carried forward at the end of each year. The Shire is forecast to maintain a closing budget surplus in each year of the LTFP.

### **Statement of Financial Position (Balance Sheet)**

The statement is a snap-shot of the expected financial position (assets, liabilities and equity) of the Shire at the end of the financial year.

### **Equity Statement**

The equity statement is an alternative way of looking at the net worth of the Shire. It analyses the various changes that have occurred or are occurring to the equity position over the 10 years of the LTFP.

## **Financial Performance Monitoring**

Seven statutory key performance indicators (KPIs) are prescribed in the *Local Government (Financial Management) Regulations 1996* to measure the financial sustainability of local governments.

The following is a brief summary of the financial and asset management performance indicators required by the Department of Local Government, Sport and Cultural Industries:

### **Operating Surplus Ratio**

This is an indicator of the extent to which revenues raised cover operational expenses only or are also available for capital funding purposes. The ratio target is between 0% and 15% (Advanced Ratio Target > 15%).

Based on the current LTFP forecasts the Shire will not reach this standard in the next 10 years. The forecasts for this ratio have been significantly impacted by recent inflationary pressures on the costs of labour and material & contracts.

The ratio is forecast to maintain a negative result of between -3.65% and -5.3% throughout the life of the plan. The exception to this is the result for 2023/24, which has been negatively impacted by:

- the advance payment of financial assistance grants for 2023/24 (\$3 million) which were received in 2022/23; and

- the one off expenditure of \$1.8 million for the introduction of FOGO waste services that will be treated as an operating expense (funded from a transfer from the waste management reserve, which is not considered operating revenue).

### **Current Ratio**

This is a modified commercial ratio designed to focus on the liquidity position of the Shire at the end of each financial year. The ratio essentially measures current assets against current liabilities. The ratio target is greater than or equal to 1:1.

Based on the current LTFP forecasts the Shire will meet this standard for the duration of the 10 years of the plan. This ratio has a direct and sensitive correlation to the Shire's closing budget position each year.

### **Own Source Revenue Coverage Ratio**

This is an indicator of the Shire's own-source revenues compared to its total revenues. Essentially the ratio indicates whether the Shire is self-reliant on its own sources of revenue (e.g. Rates, fees and charges etc.) or is reliant on external sources of funding (e.g. grants). The ratio target is greater than or equal to 80%.

Based on the current LTFP forecasts the Shire will meet this standard for the duration of the 10 years of the plan.

### **Debt Service Coverage Ratio**

Also known as 'debt coverage ratio', this is the ratio of cash available for loan interest and principal repayments. The ratio target is greater than or equal to 3.

Based on the current LTFP forecasts the Shire will, with the exception of 2023/24, meet this standard for the duration of the 10 years of the plan. The adverse result in 2023/24 is an anomaly and due to:

- the advance payment of financial assistance grants for 2023/24 (\$3 million) which were received in 2022/23; and
- the one off expenditure of \$1.8 million for the introduction of FOGO waste services that will be treated as an operating expense (funded from a transfer from the waste management reserve, which is not considered operating revenue).

### **Asset Sustainability Ratio**

This ratio measures the extent to which assets managed by the Shire are being replaced as they reach the end of their useful lives. The ratio target is 90% to 105%.

Based on the current LTFP forecasts the Shire will meet this standard in 5 of the 10 years of the plan. There is a significant spike in this ratio in year 5 due to the projected capital outlay for the Mundaring precinct project. It should be noted that the level of the Shire's capital renewal expenditure each year is determined by the Shire's asset management plans (i.e. capital renewal expenditure is not linear). The Shire will continue to review the useful lives of all its assets on an annual basis. This continuous exercise of review and analysis will ensure that the useful lives of the Shire's assets reflects reality. If the Shire is under estimating the useful lives of its

assets this would have the consequence of the Shire overstating its annual depreciation expense. Overstating the annual depreciation expense has an adverse impact on the calculation of the Asset Sustainability Ratio.

### **Asset Consumption Ratio**

This ratio shows the written down value of the Shire's depreciable assets relative to their current replacement cost. The ratio essentially highlights the aged condition of the Shire's stock of physical assets. The ratio target is 50% to 75%.

Based on the current LTFP forecasts the Shire will meet this standard for the duration of the 10 years of the plan. The LTFP does forecast a downward trend for the asset consumption ratio. As is the case with the Asset Sustainability Ratio, this ratio is impacted by the annual depreciation expense. This ratio is also impacted by the cyclical revaluation of certain assets classes, namely infrastructure, land and buildings. The future impact of these ongoing revaluations, which historically have had a positive impact on this ratio, are not able to be forecast reliably and therefore have not been included in the LTFP.

### **Asset Renewal Funding Ratio**

This indicates whether the Shire has the financial capacity to fund asset renewal as required, whilst continuing to provide existing levels of services in future, without:

- additional operating income; or
- reductions in operating expenses; or
- an increase in net financial liabilities above what is currently projected.

The ratio target is between 95% and 105%.

The Shire will meet this standard in 2023/24. As the calculation of this ratio on an annual basis is based on forecast data over a ten year period it is only possible to calculate this ratio for the first year of the plan.

## **Sensitivity Analysis & Scenario Modelling**

In developing this LTFP a sensitivity analysis was undertaken on the key revenue and expenditure assumptions. For further detail of the analysis refer to page 26 of this plan.

## Statements, assumptions and indicators

<b>Shire of Mundaring Long Term Financial Plan 2024-2033</b>										
<b>Statement of Comprehensive Income by Nature or Type</b>										
	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>2028/29</b>	<b>2029/30</b>	<b>2030/31</b>	<b>2031/32</b>	<b>2032/33</b>
<b>INCOME: REVENUES FROM ORDINARY ACTIVITIES</b>										
Rates	32,505,427	33,561,853	34,568,709	35,605,770	36,673,943	37,774,162	38,907,387	40,074,608	41,276,846	42,515,152
Operating Grants, Subsidies & Contributions	4,118,215	7,231,466	7,412,253	7,597,559	7,787,498	7,982,185	8,181,740	8,386,283	8,595,941	8,810,839
Fees & Charges	12,285,937	12,572,367	12,635,229	12,698,405	12,761,897	12,825,706	12,889,835	12,954,284	13,019,055	13,084,151
Interest Earnings	1,427,000	1,450,000	1,600,000	1,500,000	1,550,000	1,500,000	1,475,000	1,500,000	1,550,000	1,550,000
Other Revenue	1,261,417	1,292,952	1,325,276	1,358,408	1,392,368	1,427,178	1,462,857	1,499,428	1,536,914	1,575,337
<b>Total Revenue</b>	<b>51,597,996</b>	<b>56,108,638</b>	<b>57,541,466</b>	<b>58,760,142</b>	<b>60,165,706</b>	<b>61,509,231</b>	<b>62,916,818</b>	<b>64,414,604</b>	<b>65,978,756</b>	<b>67,535,478</b>
<b>EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES</b>										
Employee Costs	(23,338,795)	(24,494,065)	(25,706,522)	(26,477,717)	(27,272,049)	(28,090,210)	(28,932,917)	(29,800,904)	(30,694,931)	(31,615,779)
Materials & Contracts	(23,060,660)	(21,837,177)	(22,383,106)	(22,942,684)	(23,516,251)	(24,104,157)	(24,706,761)	(25,324,430)	(25,957,541)	(26,606,479)
Utilities	(1,383,021)	(1,217,597)	(1,248,036)	(1,279,237)	(1,311,218)	(1,343,999)	(1,377,599)	(1,412,039)	(1,447,340)	(1,483,523)
Depreciation	(8,456,170)	(8,221,211)	(8,381,193)	(8,480,949)	(8,498,455)	(8,690,039)	(8,676,525)	(8,570,593)	(8,518,149)	(8,416,295)
Interest Expenses	(340,263)	(290,229)	(248,335)	(203,963)	(156,951)	(123,651)	(108,525)	(92,912)	(76,797)	(60,164)
Insurance	(640,933)	(653,752)	(666,827)	(680,163)	(693,766)	(707,642)	(721,795)	(736,231)	(750,955)	(765,974)
Other Expenditure	(1,144,792)	(1,167,688)	(1,191,042)	(1,214,862)	(1,239,160)	(1,263,943)	(1,289,222)	(1,315,006)	(1,341,306)	(1,368,132)
<b>Total Expenditure</b>	<b>(58,364,634)</b>	<b>(57,881,718)</b>	<b>(59,825,060)</b>	<b>(61,279,576)</b>	<b>(62,687,850)</b>	<b>(64,323,640)</b>	<b>(65,813,342)</b>	<b>(67,252,114)</b>	<b>(68,787,019)</b>	<b>(70,316,347)</b>
<b>Sub-total</b>	<b>(6,766,638)</b>	<b>(1,773,079)</b>	<b>(2,283,594)</b>	<b>(2,519,434)</b>	<b>(2,522,144)</b>	<b>(2,814,410)</b>	<b>(2,896,524)</b>	<b>(2,837,510)</b>	<b>(2,808,263)</b>	<b>(2,780,869)</b>
Non-Operating Grants, Subsidies & Contributions	3,901,110	3,998,638	4,098,604	4,201,069	30,020,000	4,306,096	4,413,748	4,413,748	4,524,092	4,524,092
Profit on Asset Disposals	620,000	-	-	-	-	-	-	-	-	-
Loss on Asset Disposals	-	-	-	-	-	-	-	-	-	-
<b>Sub-total</b>	<b>4,521,110</b>	<b>3,998,638</b>	<b>4,098,604</b>	<b>4,201,069</b>	<b>30,020,000</b>	<b>4,306,096</b>	<b>4,413,748</b>	<b>4,413,748</b>	<b>4,524,092</b>	<b>4,524,092</b>
<b>NET RESULT</b>	<b>(2,245,528)</b>	<b>2,225,558</b>	<b>1,815,010</b>	<b>1,681,635</b>	<b>27,497,856</b>	<b>1,491,686</b>	<b>1,517,224</b>	<b>1,576,238</b>	<b>1,715,829</b>	<b>1,743,222</b>
<b>Other Comprehensive Income</b>										
Changes in Valuation of non-current assets	-	-	-	-	-	-	-	-	-	-
<b>Total Other Comprehensive Income</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL COMPREHENSIVE INCOME</b>	<b>(2,245,528)</b>	<b>2,225,558</b>	<b>1,815,010</b>	<b>1,681,635</b>	<b>27,497,856</b>	<b>1,491,686</b>	<b>1,517,224</b>	<b>1,576,238</b>	<b>1,715,829</b>	<b>1,743,222</b>

## Shire of Mundaring Long Term Financial Plan 2024-2033

### Statement of Cash Flows

	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>										
<b>RECEIPTS</b>										
Rates	32,505,427	33,561,853	34,568,709	35,605,770	36,673,943	37,774,162	38,907,387	40,074,608	41,276,846	42,515,152
Operating Grants, Subsidies & Contributions	4,118,215	7,231,466	7,412,253	7,597,559	7,787,498	7,982,185	8,181,740	8,386,283	8,595,941	8,810,839
Fees & Charges	12,285,937	12,572,367	12,635,229	12,698,405	12,761,897	12,825,706	12,889,835	12,954,284	13,019,055	13,084,151
Interest Earnings	1,427,000	1,450,000	1,600,000	1,500,000	1,550,000	1,500,000	1,475,000	1,500,000	1,550,000	1,550,000
Goods and Services Tax	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Other Revenue	1,261,417	1,292,952	1,325,276	1,358,408	1,392,368	1,427,178	1,462,857	1,499,428	1,536,914	1,575,337
<b>Sub-total</b>	<b>53,597,996</b>	<b>58,108,638</b>	<b>59,541,466</b>	<b>60,760,142</b>	<b>62,165,706</b>	<b>63,509,231</b>	<b>64,916,818</b>	<b>66,414,604</b>	<b>67,978,756</b>	<b>69,535,478</b>
<b>PAYMENTS</b>										
Employee Costs	(23,338,795)	(24,494,065)	(25,706,522)	(26,477,717)	(27,272,049)	(28,090,210)	(28,932,917)	(29,800,904)	(30,694,931)	(31,615,779)
Materials & Contracts	(23,060,660)	(21,837,177)	(22,383,106)	(22,942,684)	(23,516,251)	(24,104,157)	(24,706,761)	(25,324,430)	(25,957,541)	(26,606,479)
Utilities (gas, electricity, water, etc.)	(1,383,021)	(1,217,597)	(1,248,036)	(1,279,237)	(1,311,218)	(1,343,999)	(1,377,599)	(1,412,039)	(1,447,340)	(1,483,523)
Insurance	(640,933)	(653,752)	(666,827)	(680,163)	(693,766)	(707,642)	(721,795)	(736,231)	(750,955)	(765,974)
Interest	(340,263)	(290,229)	(248,335)	(203,963)	(156,951)	(123,651)	(108,525)	(92,912)	(76,797)	(60,164)
Goods and Services Tax	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)
Other Expenditure	(1,144,792)	(1,167,688)	(1,191,042)	(1,214,862)	(1,239,160)	(1,263,943)	(1,289,222)	(1,315,006)	(1,341,306)	(1,368,132)
<b>Sub-total</b>	<b>(51,908,464)</b>	<b>(51,660,507)</b>	<b>(53,443,867)</b>	<b>(54,798,627)</b>	<b>(56,189,395)</b>	<b>(57,633,602)</b>	<b>(59,136,817)</b>	<b>(60,681,521)</b>	<b>(62,268,870)</b>	<b>(63,900,052)</b>
<b>Net Cash Provided by (Used in) Operating Activities</b>	<b>1,689,532</b>	<b>6,448,132</b>	<b>6,097,599</b>	<b>5,961,515</b>	<b>5,976,311</b>	<b>5,875,629</b>	<b>5,780,001</b>	<b>5,733,083</b>	<b>5,709,886</b>	<b>5,635,426</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>										
Payments for Purchase of Property, Plant & Equipment	(6,122,062)	(3,293,759)	(6,793,028)	(5,049,245)	(29,545,854)	(8,735,209)	(3,189,398)	(1,236,110)	(2,811,106)	(1,299,330)
Payments for Construction of Infrastructure	(9,761,577)	(5,975,500)	(6,902,000)	(7,382,000)	(5,068,000)	(5,064,000)	(4,609,000)	(4,609,000)	(4,609,000)	(4,649,000)
Grants / Contributions for the Development of Assets	3,901,110	3,998,638	4,098,604	4,201,069	30,020,000	4,306,096	4,413,748	4,413,748	4,524,092	4,524,092
Proceeds from Sale of Non-Current Assets	2,183,594	594,000	354,000	189,000	464,000	603,000	319,000	171,000	263,000	219,000
<b>Net Cash Provided by (Used in) Investing Activities</b>	<b>(9,798,935)</b>	<b>(4,676,621)</b>	<b>(9,242,424)</b>	<b>(8,041,176)</b>	<b>(4,129,854)</b>	<b>(8,890,113)</b>	<b>(3,065,650)</b>	<b>(1,260,362)</b>	<b>(2,633,014)</b>	<b>(1,205,238)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>										
Repayment of Debentures	(772,872)	(812,438)	(854,331)	(898,703)	(945,714)	(470,273)	(485,400)	(501,012)	(517,127)	(533,760)
Repayment of Leases	(210,505)	-	-	-	-	-	-	-	-	-
Proceeds from New Debentures	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Provided by (Used in) Financing Activities</b>	<b>(983,377)</b>	<b>(812,438)</b>	<b>(854,331)</b>	<b>(898,703)</b>	<b>(945,714)</b>	<b>(470,273)</b>	<b>(485,400)</b>	<b>(501,012)</b>	<b>(517,127)</b>	<b>(533,760)</b>
<b>NET INCREASE (DECREASE) IN CASH HELD</b>	<b>(9,092,780)</b>	<b>959,072</b>	<b>(3,999,156)</b>	<b>(2,978,364)</b>	<b>900,743</b>	<b>(3,484,757)</b>	<b>2,228,951</b>	<b>3,971,708</b>	<b>2,559,745</b>	<b>3,896,428</b>
<b>Cash at Beginning of Year (including cash reserves)</b>	<b>49,205,660</b>	<b>40,112,880</b>	<b>41,071,952</b>	<b>37,072,796</b>	<b>34,094,432</b>	<b>34,995,175</b>	<b>31,510,418</b>	<b>33,739,368</b>	<b>37,711,077</b>	<b>40,270,822</b>
<b>Cash at the End of Year (including cash reserves)</b>	<b>40,112,880</b>	<b>41,071,952</b>	<b>37,072,796</b>	<b>34,094,432</b>	<b>34,995,175</b>	<b>31,510,418</b>	<b>33,739,368</b>	<b>37,711,077</b>	<b>40,270,822</b>	<b>44,167,249</b>



## Shire of Mundaring Long Term Financial Plan 2024-2033

### Statement of Financial Position

	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
<b>ASSETS</b>										
<b>CURRENT ASSETS</b>										
Cash and Cash Reserves	40,112,880	41,071,952	37,072,796	34,094,432	34,995,175	31,510,418	33,739,368	37,711,077	40,270,822	44,167,249
Receivables	6,074,026	6,074,026	6,074,026	6,074,026	6,074,026	6,074,026	6,074,026	6,074,026	6,074,026	6,074,026
Prepayments	331,938	331,938	331,938	331,938	331,938	331,938	331,938	331,938	331,938	331,938
Inventories	123,569	123,569	123,569	123,569	123,569	123,569	123,569	123,569	123,569	123,569
<b>Total Current Assets</b>	<b>46,642,413</b>	<b>47,601,485</b>	<b>43,602,329</b>	<b>40,623,965</b>	<b>41,524,708</b>	<b>38,039,951</b>	<b>40,268,901</b>	<b>44,240,610</b>	<b>46,800,355</b>	<b>50,696,782</b>
<b>NON-CURRENT ASSETS</b>										
Receivables	1,344,681	1,344,681	1,344,681	1,344,681	1,344,681	1,344,681	1,344,681	1,344,681	1,344,681	1,344,681
Investment in Associate - EMRC	19,681,971	19,681,971	19,681,971	19,681,971	19,681,971	19,681,971	19,681,971	19,681,971	19,681,971	19,681,971
Other Financial Assets	136,156	136,156	136,156	136,156	136,156	136,156	136,156	136,156	136,156	136,156
Property, Plant and Equipment	90,615,502	90,424,687	93,823,477	95,568,704	95,550,292	100,385,367	99,966,883	97,836,586	97,229,468	95,244,366
Infrastructure	333,164,804	333,809,667	335,370,712	337,386,781	337,056,593	336,727,687	335,949,044	335,182,859	334,428,934	333,727,071
<b>Total Non-Current Assets</b>	<b>444,943,114</b>	<b>445,397,162</b>	<b>450,356,998</b>	<b>454,118,294</b>	<b>453,769,692</b>	<b>458,275,862</b>	<b>457,078,736</b>	<b>454,182,253</b>	<b>452,821,210</b>	<b>450,134,245</b>
<b>TOTAL ASSETS</b>	<b>491,585,527</b>	<b>492,998,648</b>	<b>493,959,327</b>	<b>494,742,258</b>	<b>495,294,401</b>	<b>496,315,813</b>	<b>497,347,637</b>	<b>498,422,863</b>	<b>499,621,565</b>	<b>500,831,027</b>
<b>LIABILITIES</b>										
<b>CURRENT LIABILITIES</b>										
Payables	12,289,586	12,289,586	12,289,586	12,289,586	12,289,586	12,289,586	12,289,586	12,289,586	12,289,586	12,289,586
Current Portion of Long Term Borrowings	812,437	854,331	898,703	945,714	470,273	485,400	501,012	517,127	533,760	550,929
Lease Liability	214,033	214,033	214,033	214,033	214,033	214,033	214,033	214,033	214,033	214,033
Contract Liabilities	275,650	275,650	275,650	275,650	275,650	275,650	275,650	275,650	275,650	275,650
Provisions	3,534,136	3,534,136	3,534,136	3,534,136	3,534,136	3,534,136	3,534,136	3,534,136	3,534,136	3,534,136
<b>Total Current Liabilities</b>	<b>17,125,842</b>	<b>17,167,736</b>	<b>17,212,108</b>	<b>17,259,119</b>	<b>16,783,678</b>	<b>16,798,805</b>	<b>16,814,417</b>	<b>16,830,532</b>	<b>16,847,165</b>	<b>16,864,334</b>
<b>NON-CURRENT LIABILITIES</b>										
Long Term Borrowings	6,813,720	5,959,388	5,060,685	4,114,971	3,644,698	3,159,298	2,658,286	2,141,159	1,607,399	1,056,470
Contract Liabilities	-	-	-	-	-	-	-	-	-	-
Lease Liability	157,727	157,727	157,727	157,727	157,727	157,727	157,727	157,727	157,727	157,727
Provisions	455,069	455,069	455,069	455,069	455,069	455,069	455,069	455,069	455,069	455,069
<b>Total Non-Current Liabilities</b>	<b>7,426,516</b>	<b>6,572,184</b>	<b>5,673,481</b>	<b>4,727,767</b>	<b>4,257,494</b>	<b>3,772,094</b>	<b>3,271,082</b>	<b>2,753,955</b>	<b>2,220,195</b>	<b>1,669,266</b>
<b>TOTAL LIABILITIES</b>	<b>24,552,358</b>	<b>23,739,920</b>	<b>22,885,589</b>	<b>21,986,886</b>	<b>21,041,172</b>	<b>20,570,899</b>	<b>20,085,499</b>	<b>19,584,487</b>	<b>19,067,360</b>	<b>18,533,600</b>
<b>NET ASSETS</b>	<b>467,033,169</b>	<b>469,258,728</b>	<b>471,073,738</b>	<b>472,755,372</b>	<b>474,253,229</b>	<b>475,744,914</b>	<b>477,262,138</b>	<b>478,838,376</b>	<b>480,554,205</b>	<b>482,297,427</b>

**Shire of Mundaring Long Term Financial Plan 2024-2033**  
**Net Current Asset Position**

	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
<b>NET CURRENT ASSETS</b>											
<b>CURRENT ASSETS</b>											
Cash and Cash Reserves	49,205,660	40,112,880	41,071,952	37,072,796	34,094,432	34,995,175	31,510,418	33,739,368	37,711,077	40,270,822	44,167,249
Receivables	6,074,026	6,074,026	6,074,026	6,074,026	6,074,026	6,074,026	6,074,026	6,074,026	6,074,026	6,074,026	6,074,026
Prepayments	331,938	331,938	331,938	331,938	331,938	331,938	331,938	331,938	331,938	331,938	331,938
Inventories	123,569	123,569	123,569	123,569	123,569	123,569	123,569	123,569	123,569	123,569	123,569
<b>Total Current Assets</b>	<b>55,735,193</b>	<b>46,642,413</b>	<b>47,601,485</b>	<b>43,602,329</b>	<b>40,623,965</b>	<b>41,524,708</b>	<b>38,039,951</b>	<b>40,268,901</b>	<b>44,240,610</b>	<b>46,800,355</b>	<b>50,696,782</b>
<b>CURRENT LIABILITIES</b>											
Payables	12,289,586	12,289,586	12,289,586	12,289,586	12,289,586	12,289,586	12,289,586	12,289,586	12,289,586	12,289,586	12,289,586
Current Portion of Long Term Borrowings	772,872	812,437	854,331	898,703	945,714	470,273	485,400	501,012	517,127	533,760	550,929
Lease Liability	210,505	214,033	214,033	214,033	214,033	214,033	214,033	214,033	214,033	214,033	214,033
Contract Liabilities	275,650	275,650	275,650	275,650	275,650	275,650	275,650	275,650	275,650	275,650	275,650
Provisions	3,534,136	3,534,136	3,534,136	3,534,136	3,534,136	3,534,136	3,534,136	3,534,136	3,534,136	3,534,136	3,534,136
<b>Total Current Liabilities</b>	<b>17,082,749</b>	<b>17,125,842</b>	<b>17,167,736</b>	<b>17,212,108</b>	<b>17,259,119</b>	<b>16,783,678</b>	<b>16,798,805</b>	<b>16,814,417</b>	<b>16,830,532</b>	<b>16,847,165</b>	<b>16,864,334</b>
<b>NET CURRENT ASSETS</b>	<b>38,652,444</b>	<b>29,516,571</b>	<b>30,433,749</b>	<b>26,390,221</b>	<b>23,364,846</b>	<b>24,741,030</b>	<b>21,241,146</b>	<b>23,454,484</b>	<b>27,410,078</b>	<b>29,953,190</b>	<b>33,832,449</b>
LESS: Restricted Cash Reserves	(29,934,980)	(29,928,617)	(30,817,626)	(26,477,320)	(23,603,343)	(24,298,757)	(21,127,816)	(22,978,686)	(26,674,844)	(29,538,006)	(33,418,944)
ADD: Current Long Term Borrowings	772,872	812,437	854,331	898,703	945,714	470,273	485,400	501,012	517,127	533,760	550,929
ADD: Current Lease Liability	210,505	214,033	214,033	214,033	214,033	214,033	214,033	214,033	214,033	214,033	214,033
<b>OPENING/CLOSING FUNDS</b>	<b>9,700,841</b>	<b>614,424</b>	<b>684,487</b>	<b>1,025,637</b>	<b>921,250</b>	<b>1,126,579</b>	<b>812,763</b>	<b>1,190,843</b>	<b>1,466,394</b>	<b>1,162,977</b>	<b>1,178,466</b>

## Shire of Mundaring Long Term Financial Plan 2024-2033

### Statement of Changes in Equity

	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
<b>EQUITY</b>										
<b>RETAINED SURPLUS</b>										
Balance 1 July	148,484,720	146,245,555	147,582,104	153,737,420	158,293,032	185,095,474	189,758,101	189,424,455	187,304,535	186,157,202
Transfer from / (to) Reserve	6,363	(889,009)	4,340,306	2,873,977	(695,414)	3,170,941	(1,850,870)	(3,696,158)	(2,863,162)	(3,880,938)
Net Result	(2,245,528)	2,225,558	1,815,010	1,681,635	27,497,856	1,491,686	1,517,224	1,576,238	1,715,829	1,743,222
<b>Balance 30 June</b>	<b>146,245,555</b>	<b>147,582,104</b>	<b>153,737,420</b>	<b>158,293,032</b>	<b>185,095,474</b>	<b>189,758,101</b>	<b>189,424,455</b>	<b>187,304,535</b>	<b>186,157,202</b>	<b>184,019,486</b>
<b>CASH BACKED RESERVES</b>										
Balance 1 July	29,934,980	29,928,617	30,817,626	26,477,320	23,603,343	24,298,757	21,127,816	22,978,686	26,674,844	29,538,006
Transfer (from) / to Reserve	(6,363)	889,009	(4,340,306)	(2,873,977)	695,414	(3,170,941)	1,850,870	3,696,158	2,863,162	3,880,938
<b>Balance 30 June</b>	<b>29,928,617</b>	<b>30,817,626</b>	<b>26,477,320</b>	<b>23,603,343</b>	<b>24,298,757</b>	<b>21,127,816</b>	<b>22,978,686</b>	<b>26,674,844</b>	<b>29,538,006</b>	<b>33,418,944</b>
<b>ASSET REVALUATION RESERVE</b>										
Balance 1 July	290,858,997	290,858,997	290,858,997	290,858,997	264,858,997	264,858,997	264,858,997	264,858,997	264,858,997	264,858,997
Total Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>290,858,997</b>	<b>290,858,997</b>	<b>290,858,997</b>	<b>290,858,997</b>	<b>264,858,997</b>	<b>264,858,997</b>	<b>264,858,997</b>	<b>264,858,997</b>	<b>264,858,997</b>	<b>264,858,997</b>
<b>TOTAL EQUITY</b>										
<b>Balance 30 June</b>	<b>467,033,169</b>	<b>469,258,727</b>	<b>471,073,737</b>	<b>472,755,372</b>	<b>474,253,228</b>	<b>475,744,914</b>	<b>477,262,138</b>	<b>478,838,375</b>	<b>480,554,205</b>	<b>482,297,427</b>
<b>Net Assets as Balance Sheet</b>	<b>467,033,169</b>	<b>469,258,728</b>	<b>471,073,738</b>	<b>472,755,372</b>	<b>474,253,229</b>	<b>475,744,914</b>	<b>477,262,138</b>	<b>478,838,376</b>	<b>480,554,205</b>	<b>482,297,427</b>

## Shire of Mundaring Long Term Financial Plan 2024-2033 Rate Setting Statement

	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
<b>REVENUES</b>										
Rate Revenue	32,505,427	33,561,853	34,568,709	35,605,770	36,673,943	37,774,162	38,907,387	40,074,608	41,276,846	42,515,152
Revenue other than Rates	19,712,569	22,546,785	22,972,757	23,154,372	23,491,763	23,735,069	24,009,432	24,339,996	24,701,910	25,020,327
<b>Revenues Sub-total</b>	<b>52,217,996</b>	<b>56,108,638</b>	<b>57,541,466</b>	<b>58,760,142</b>	<b>60,165,706</b>	<b>61,509,231</b>	<b>62,916,818</b>	<b>64,414,604</b>	<b>65,978,756</b>	<b>67,535,478</b>
<b>EXPENSES</b>										
All Operating Expenses	(58,364,634)	(57,881,718)	(59,825,060)	(61,279,576)	(62,687,850)	(64,323,640)	(65,813,342)	(67,252,114)	(68,787,019)	(70,316,347)
<b>Net Operating Profit/(Loss)</b>	<b>(6,146,638)</b>	<b>(1,773,079)</b>	<b>(2,283,594)</b>	<b>(2,519,434)</b>	<b>(2,522,144)</b>	<b>(2,814,410)</b>	<b>(2,896,524)</b>	<b>(2,837,510)</b>	<b>(2,808,263)</b>	<b>(2,780,869)</b>
<b>NON CASH ITEMS</b>										
(Profit)/Loss on Asset Disposals	(620,000)	-	-	-	-	-	-	-	-	-
Depreciation on Assets	8,456,170	8,221,211	8,381,193	8,480,949	8,498,455	8,690,039	8,676,525	8,570,593	8,518,149	8,416,295
<b>Sub-total</b>	<b>7,836,170</b>	<b>8,221,211</b>	<b>8,381,193</b>	<b>8,480,949</b>	<b>8,498,455</b>	<b>8,690,039</b>	<b>8,676,525</b>	<b>8,570,593</b>	<b>8,518,149</b>	<b>8,416,295</b>
<b>CAPITAL EXPENDITURE AND REVENUE</b>										
Purchase Land and Buildings	(1,587,881)	(1,415,000)	(5,415,000)	(4,320,000)	(28,170,000)	(7,020,000)	(2,170,000)	(600,000)	(1,950,000)	(600,000)
Infrastructure Assets	(9,761,577)	(5,975,500)	(6,902,000)	(7,382,000)	(5,068,000)	(5,064,000)	(4,609,000)	(4,609,000)	(4,609,000)	(4,649,000)
Purchase Plant and Equipment	(4,245,681)	(1,746,759)	(1,286,028)	(677,245)	(1,323,854)	(1,663,209)	(967,398)	(584,110)	(809,106)	(647,330)
Purchase Furniture and Equipment	(288,500)	(132,000)	(92,000)	(52,000)	(52,000)	(52,000)	(52,000)	(52,000)	(52,000)	(52,000)
Proceeds Disposal of Assets	2,183,594	594,000	354,000	189,000	464,000	603,000	319,000	171,000	263,000	219,000
Non-Operating Grants, Subsidies & Contributions	3,901,110	3,998,638	4,098,604	4,201,069	30,020,000	4,306,096	4,413,748	4,413,748	4,524,092	4,524,092
Repayment of Debentures	(772,872)	(812,438)	(854,331)	(898,703)	(945,714)	(470,273)	(485,400)	(501,012)	(517,127)	(533,760)
Repayment of Leases	(210,505)	-	-	-	-	-	-	-	-	-
Transfers to Reserves	(7,204,268)	(3,304,268)	(2,715,722)	(4,679,268)	(10,179,268)	(4,579,268)	(5,029,268)	(4,579,268)	(5,729,268)	(4,779,268)
Transfers from Reserves	7,210,631	2,415,259	7,056,028	7,553,245	9,483,854	7,750,209	3,178,398	883,110	2,866,106	898,330
<b>Net Cash From Investing Activities</b>	<b>(10,775,949)</b>	<b>(6,378,068)</b>	<b>(5,756,449)</b>	<b>(6,065,902)</b>	<b>(5,770,982)</b>	<b>(6,189,445)</b>	<b>(5,401,920)</b>	<b>(5,457,532)</b>	<b>(6,013,303)</b>	<b>(5,619,937)</b>
<b>ESTIMATED SURPLUS/(DEFICIT) JULY 1 B/FWD</b>	<b>9,700,841</b>	<b>614,424</b>	<b>684,487</b>	<b>1,025,637</b>	<b>921,250</b>	<b>1,126,579</b>	<b>812,763</b>	<b>1,190,843</b>	<b>1,466,394</b>	<b>1,162,977</b>
<b>ESTIMATED SURPLUS/(DEFICIT) JUNE 30 C/FWD</b>	<b>614,424</b>	<b>684,487</b>	<b>1,025,637</b>	<b>921,250</b>	<b>1,126,579</b>	<b>812,763</b>	<b>1,190,843</b>	<b>1,466,394</b>	<b>1,162,977</b>	<b>1,178,466</b>

## Shire of Mundaring Long Term Financial Plan 2024-2033 Ten Year Capital Works Program

	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
<b>LAND AND BUILDINGS</b>										
Renewal & replacement of Buildings	1,104,881	615,000	4,890,000	4,070,000	27,720,000	6,970,000	1,720,000	550,000	1,500,000	550,000
New/Upgrade Buildings	483,000	800,000	525,000	250,000	450,000	50,000	450,000	50,000	450,000	50,000
<b>Total Land and Buildings</b>	<b>1,587,881</b>	<b>1,415,000</b>	<b>5,415,000</b>	<b>4,320,000</b>	<b>28,170,000</b>	<b>7,020,000</b>	<b>2,170,000</b>	<b>600,000</b>	<b>1,950,000</b>	<b>600,000</b>
Proceeds from Sale of Land	1,000,000	-	-	-	-	-	-	-	-	-
Book Value Assets Sold	380,000	-	-	-	-	-	-	-	-	-
<b>Profit / (Loss) on Sale</b>	<b>620,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>PLANT AND EQUIPMENT</b>										
Existing Fleet	4,245,681	1,746,759	1,286,028	677,245	1,323,854	1,663,209	967,398	584,110	809,106	647,330
<b>Total Plant and Vehicle Purchases</b>	<b>4,245,681</b>	<b>1,746,759</b>	<b>1,286,028</b>	<b>677,245</b>	<b>1,323,854</b>	<b>1,663,209</b>	<b>967,398</b>	<b>584,110</b>	<b>809,106</b>	<b>647,330</b>
Proceeds of Sale	1,183,594	594,000	354,000	189,000	464,000	603,000	319,000	171,000	263,000	219,000
Book Value Assets Sold	1,183,594	594,000	354,000	189,000	464,000	603,000	319,000	171,000	263,000	219,000
<b>Profit / (Loss) on Sale</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>FURNITURE AND EQUIPMENT</b>										
Replacement	225,000	90,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000
New/Upgrade	63,500	42,000	52,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
<b>Total Furniture and Equipment</b>	<b>288,500</b>	<b>132,000</b>	<b>92,000</b>	<b>52,000</b>	<b>52,000</b>	<b>52,000</b>	<b>52,000</b>	<b>52,000</b>	<b>52,000</b>	<b>52,000</b>
<b>INFRASTRUCTURE</b>										
Renewal	6,120,666	3,755,000	4,241,000	3,872,000	2,620,000	3,360,000	3,390,000	3,770,000	3,969,000	4,029,000
New/Upgrade	3,640,911	2,220,500	2,661,000	3,510,000	2,448,000	1,704,000	1,219,000	839,000	640,000	620,000
<b>Total Infrastructure</b>	<b>9,761,577</b>	<b>5,975,500</b>	<b>6,902,000</b>	<b>7,382,000</b>	<b>5,068,000</b>	<b>5,064,000</b>	<b>4,609,000</b>	<b>4,609,000</b>	<b>4,609,000</b>	<b>4,649,000</b>
<b>CAPITAL WORKS TOTAL</b>	<b>15,883,639</b>	<b>9,269,259</b>	<b>13,695,028</b>	<b>12,431,245</b>	<b>34,613,854</b>	<b>13,799,209</b>	<b>7,798,398</b>	<b>5,845,110</b>	<b>7,420,106</b>	<b>5,948,330</b>

## Shire of Mundaring Long Term Financial Plan 2024-2033 Loan Repayment Schedule

	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
<b>Council Loans</b>										
<b>Opening Loan Liability</b>	8,399,029	7,626,157	6,813,719	5,959,388	5,060,685	4,114,971	3,644,698	3,159,298	2,658,286	2,141,159
New Loans	0	0	0	0	0	0	0	0	0	0
Principal Paid	(772,872)	(812,438)	(854,331)	(898,703)	(945,714)	(470,273)	(485,400)	(501,012)	(517,127)	(533,760)
<b>Closing Loan Liability</b>	<b>7,626,157</b>	<b>6,813,719</b>	<b>5,959,388</b>	<b>5,060,685</b>	<b>4,114,971</b>	<b>3,644,698</b>	<b>3,159,298</b>	<b>2,658,286</b>	<b>2,141,159</b>	<b>1,607,399</b>
Interest Paid	(331,794)	(290,229)	(248,335)	(203,963)	(156,951)	(123,651)	(108,525)	(92,912)	(76,797)	(60,164)
Non-Current Loan Liability	6,813,719	5,959,388	5,060,685	4,114,971	3,644,698	3,159,298	2,658,286	2,141,159	1,607,399	1,056,470

## Shire of Mundaring Long Term Financial Plan 2024-2033

### Fixed Assets and Depreciation

	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
<b>LAND AND BUILDINGS</b>										
Book Value of Land	28,649,900									
Land Acquisition	-	-	-	-	-	-	-	-	-	-
Land Disposed	(380,000)									
<b>Total Land</b>	<b>28,269,900</b>	<b>28,269,900</b>	<b>28,269,900</b>	<b>28,269,900</b>	<b>28,269,900</b>	<b>28,269,900</b>	<b>28,269,900</b>	<b>28,269,900</b>	<b>28,269,900</b>	<b>28,269,900</b>
<b>Buildings</b>										
Book Value of Buildings	51,215,483									
Buildings Acquired/Renewed/Replaced	1,587,881	1,415,000	5,415,000	4,320,000	28,170,000	7,020,000	2,170,000	600,000	1,950,000	600,000
Buildings Disposed	-	-	-	-	(26,000,000)					
<b>Total Buildings</b>	<b>52,803,364</b>	<b>52,215,864</b>	<b>55,594,445</b>	<b>57,746,262</b>	<b>57,664,157</b>	<b>62,435,255</b>	<b>62,170,280</b>	<b>60,345,639</b>	<b>59,942,159</b>	<b>58,204,415</b>
Depreciation	(2,002,500)	(2,036,419)	(2,168,183)	(2,252,104)	(2,248,902)	(2,434,975)	(2,424,641)	(2,353,480)	(2,337,744)	(2,269,972)
<b>Book Value of Buildings</b>	<b>50,800,864</b>	<b>50,179,445</b>	<b>53,426,262</b>	<b>55,494,157</b>	<b>55,415,255</b>	<b>60,000,280</b>	<b>59,745,639</b>	<b>57,992,159</b>	<b>57,604,415</b>	<b>55,934,443</b>
<b>PLANT AND EQUIPMENT</b>										
Existing Plant	8,283,870									
Plant & Equipment Acquisition	4,245,681	1,746,759	1,286,028	677,245	1,323,854	1,663,209	967,398	584,110	809,106	647,330
Plant & Equipment Disposal	(1,183,594)	(594,000)	(354,000)	(189,000)	(464,000)	(603,000)	(319,000)	(171,000)	(263,000)	(219,000)
<b>Total Plant &amp; Equipment</b>	<b>11,345,957</b>	<b>11,633,716</b>	<b>11,736,443</b>	<b>11,379,406</b>	<b>11,404,114</b>	<b>11,641,259</b>	<b>11,456,320</b>	<b>11,034,521</b>	<b>10,768,530</b>	<b>10,409,699</b>
Depreciation	(865,000)	(829,300)	(845,282)	(835,146)	(823,064)	(833,337)	(834,909)	(812,097)	(787,161)	(764,665)
<b>Book Value of Motor Vehicles, Plant &amp; Equipment</b>	<b>10,480,957</b>	<b>10,804,415</b>	<b>10,891,161</b>	<b>10,544,260</b>	<b>10,581,050</b>	<b>10,807,922</b>	<b>10,621,411</b>	<b>10,222,424</b>	<b>9,981,369</b>	<b>9,645,034</b>
<b>FURNITURE AND EQUIPMENT</b>										
Existing Furniture & Equipment	980,262									
Furniture and Equipment Acquired	288,500	132,000	92,000	52,000	52,000	52,000	52,000	52,000	52,000	52,000
<b>Total Furniture &amp; Equipment</b>	<b>1,268,762</b>	<b>1,195,782</b>	<b>1,262,927</b>	<b>1,288,154</b>	<b>1,312,387</b>	<b>1,336,087</b>	<b>1,359,265</b>	<b>1,381,933</b>	<b>1,404,102</b>	<b>1,425,784</b>
Depreciation	(204,980)	(24,855)	(26,772)	(27,767)	(28,301)	(28,822)	(29,332)	(29,831)	(30,318)	(30,795)
<b>Book Value of Furniture &amp; Equipment</b>	<b>1,063,782</b>	<b>1,170,927</b>	<b>1,236,154</b>	<b>1,260,387</b>	<b>1,284,087</b>	<b>1,307,265</b>	<b>1,329,933</b>	<b>1,352,102</b>	<b>1,373,784</b>	<b>1,394,989</b>
<b>TOTAL PROPERTY PLANT AND EQUIPMENT</b>										
New Property Plant and Equipment	4,558,468	2,699,759	6,439,028	4,860,245	3,081,854	8,132,209	2,870,398	1,065,110	2,548,106	1,080,330
<b>Total</b>	<b>93,687,982</b>	<b>93,315,261</b>	<b>96,863,715</b>	<b>98,683,722</b>	<b>98,650,558</b>	<b>103,682,501</b>	<b>103,255,765</b>	<b>101,031,993</b>	<b>100,384,692</b>	<b>98,309,798</b>
Depreciation	(3,072,480)	(2,890,574)	(3,040,238)	(3,115,018)	(3,100,267)	(3,297,133)	(3,288,882)	(3,195,408)	(3,155,223)	(3,065,432)
<b>Book Value of Total Property Plant and Equipment</b>	<b>90,615,502</b>	<b>90,424,687</b>	<b>93,823,477</b>	<b>95,568,704</b>	<b>95,550,292</b>	<b>100,385,367</b>	<b>99,966,883</b>	<b>97,836,586</b>	<b>97,229,468</b>	<b>95,244,366</b>
<b>INFRASTRUCTURE (ALL)</b>										
Existing Infrastructure	328,786,917									
Infrastructure Developed/Renewed/Replaced	9,761,577	5,975,500	6,902,000	7,382,000	5,068,000	5,064,000	4,609,000	4,609,000	4,609,000	4,649,000
<b>Total Infrastructure</b>	<b>338,548,494</b>	<b>339,140,304</b>	<b>340,711,667</b>	<b>342,752,712</b>	<b>342,454,781</b>	<b>342,120,593</b>	<b>341,336,687</b>	<b>340,558,044</b>	<b>339,791,859</b>	<b>339,077,934</b>
Depreciation	(5,383,690)	(5,330,637)	(5,340,955)	(5,365,931)	(5,398,188)	(5,392,905)	(5,387,643)	(5,375,185)	(5,362,926)	(5,350,863)
<b>Book Value Infrastructure</b>	<b>333,164,804</b>	<b>333,809,667</b>	<b>335,370,712</b>	<b>337,386,781</b>	<b>337,056,593</b>	<b>336,727,687</b>	<b>335,949,044</b>	<b>335,182,859</b>	<b>334,428,934</b>	<b>333,727,071</b>
<b>Total Assets</b>	<b>423,780,306</b>	<b>424,234,354</b>	<b>429,194,190</b>	<b>432,955,486</b>	<b>432,606,884</b>	<b>437,113,054</b>	<b>435,915,928</b>	<b>433,019,445</b>	<b>431,658,402</b>	<b>428,971,437</b>
<b>Total Depreciation</b>	<b>(8,456,170)</b>	<b>(8,221,211)</b>	<b>(8,381,193)</b>	<b>(8,480,949)</b>	<b>(8,498,455)</b>	<b>(8,690,039)</b>	<b>(8,676,525)</b>	<b>(8,570,593)</b>	<b>(8,518,149)</b>	<b>(8,416,295)</b>

## Shire of Mundaring Long Term Financial Plan 2024-2033 Cash Reserves

	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
<b>PLANT RESERVE</b>										
Opening Balance	2,262,040	815,211	504,384	443,813	788,657	768,294	546,098	731,299	1,155,124	1,457,076
Transfer to Reserve	1,274,758	841,932	871,457	833,089	839,491	838,013	833,599	836,935	848,058	854,971
Transfer From Reserve	(2,721,587)	(1,152,759)	(932,028)	(488,245)	(859,854)	(1,060,209)	(648,398)	(413,110)	(546,106)	(428,330)
<b>Balance 30 June</b>	<b>815,211</b>	<b>504,384</b>	<b>443,813</b>	<b>788,657</b>	<b>768,294</b>	<b>546,098</b>	<b>731,299</b>	<b>1,155,124</b>	<b>1,457,076</b>	<b>1,883,718</b>
<b>CIVIC FACILITIES RESERVE</b>										
Opening Balance	10,992,172	12,793,239	13,861,773	10,266,633	6,748,048	7,837,266	4,257,305	6,136,726	8,778,374	11,498,606
Transfer to Reserve	2,498,861	1,288,534	664,860	2,701,415	8,209,218	2,640,039	3,089,421	2,641,648	3,720,232	2,760,936
Transfer From Reserve	(697,794)	(220,000)	(4,260,000)	(6,220,000)	(7,120,000)	(6,220,000)	(1,210,000)	-	(1,000,000)	-
<b>Balance 30 June</b>	<b>12,793,239</b>	<b>13,861,773</b>	<b>10,266,633</b>	<b>6,748,048</b>	<b>7,837,266</b>	<b>4,257,305</b>	<b>6,136,726</b>	<b>8,778,374</b>	<b>11,498,606</b>	<b>14,259,542</b>
<b>CAPITAL INVESTMENT RESERVE</b>										
Opening Balance	3,299,925	4,374,635	4,473,299	4,574,907	4,673,283	4,767,768	4,857,542	4,946,968	5,037,539	5,144,437
Transfer to Reserve	1,074,710	98,664	101,608	98,376	94,485	89,774	89,425	90,572	106,898	110,952
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>4,374,635</b>	<b>4,473,299</b>	<b>4,574,907</b>	<b>4,673,283</b>	<b>4,767,768</b>	<b>4,857,542</b>	<b>4,946,968</b>	<b>5,037,539</b>	<b>5,144,437</b>	<b>5,255,390</b>
<b>CAPITAL INCOME RESERVE</b>										
Opening Balance	5,569,809	4,834,630	4,646,891	3,634,163	3,613,032	2,927,803	3,258,654	2,744,366	3,070,334	2,561,209
Transfer to Reserve	551,821	534,761	531,273	503,869	498,771	480,851	485,712	475,967	490,875	480,961
Transfer From Reserve	(1,287,000)	(722,500)	(1,544,000)	(525,000)	(1,184,000)	(150,000)	(1,000,000)	(150,000)	(1,000,000)	(150,000)
<b>Balance 30 June</b>	<b>4,834,630</b>	<b>4,646,891</b>	<b>3,634,163</b>	<b>3,613,032</b>	<b>2,927,803</b>	<b>3,258,654</b>	<b>2,744,366</b>	<b>3,070,334</b>	<b>2,561,209</b>	<b>2,892,170</b>
<b>GRAVEL REHABILITATION RESERVE</b>										
Opening Balance	62,249	63,658	65,094	66,572	68,004	69,379	70,685	71,986	73,304	74,860
Transfer to Reserve	1,409	1,436	1,479	1,432	1,375	1,306	1,301	1,318	1,556	1,615
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>63,658</b>	<b>65,094</b>	<b>66,572</b>	<b>68,004</b>	<b>69,379</b>	<b>70,685</b>	<b>71,986</b>	<b>73,304</b>	<b>74,860</b>	<b>76,474</b>
<b>INFORMATION TECHNOLOGY RESERVE</b>										
Opening Balance	891,783	861,973	931,413	1,002,570	1,074,129	1,145,845	1,217,421	1,289,833	1,363,448	1,442,381
Transfer to Reserve	170,190	69,441	71,156	71,559	71,717	71,576	72,412	73,615	78,933	81,108
Transfer From Reserve	(200,000)	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>861,973</b>	<b>931,413</b>	<b>1,002,570</b>	<b>1,074,129</b>	<b>1,145,845</b>	<b>1,217,421</b>	<b>1,289,833</b>	<b>1,363,448</b>	<b>1,442,381</b>	<b>1,523,489</b>



**Shire of Mundaring Long Term Financial Plan 2024-2033**  
**Cash Reserves (continued)**

<b>LSL RESERVE</b>										
Opening Balance	367,512	1,005,832	1,008,518	1,011,425	1,013,174	1,013,659	1,012,745	1,011,390	1,009,907	1,011,337
Transfer to Reserve	958,320	322,685	322,908	321,749	320,484	319,087	318,644	318,517	321,431	321,812
Transfer From Reserve	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)
<b>Balance 30 June</b>	<b>1,005,832</b>	<b>1,008,518</b>	<b>1,011,425</b>	<b>1,013,174</b>	<b>1,013,659</b>	<b>1,012,745</b>	<b>1,011,390</b>	<b>1,009,907</b>	<b>1,011,337</b>	<b>1,013,149</b>
<b>CHILD CARE RESERVE</b>										
Opening Balance	3,224,926	3,233,938	3,306,875	3,381,988	3,454,713	3,524,560	3,590,926	3,657,033	3,723,988	3,803,012
Transfer to Reserve	73,012	72,937	75,113	72,724	69,848	66,365	66,107	66,955	79,024	82,021
Transfer From Reserve	(64,000)	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>3,233,938</b>	<b>3,306,875</b>	<b>3,381,988</b>	<b>3,454,713</b>	<b>3,524,560</b>	<b>3,590,926</b>	<b>3,657,033</b>	<b>3,723,988</b>	<b>3,803,012</b>	<b>3,885,034</b>
<b>TELECOMMUNICATIONS RESERVE - BAILUP</b>										
Opening Balance	30,504	41,195	52,124	63,308	74,669	86,179	97,802	109,602	121,609	134,189
Transfer to Reserve	10,691	10,929	11,184	11,361	11,510	11,623	11,800	12,007	12,581	12,894
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>41,195</b>	<b>52,124</b>	<b>63,308</b>	<b>74,669</b>	<b>86,179</b>	<b>97,802</b>	<b>109,602</b>	<b>121,609</b>	<b>134,189</b>	<b>147,084</b>
<b>Waste Management Reserve</b>										
Opening Balance	2,180,471	429,836	439,531	449,514	459,180	468,464	477,285	486,072	494,971	505,474
Transfer to Reserve	49,365	9,694	9,984	9,666	9,284	8,821	8,787	8,899	10,503	10,902
Transfer From Reserve	(1,800,000)	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>429,836</b>	<b>439,531</b>	<b>449,514</b>	<b>459,180</b>	<b>468,464</b>	<b>477,285</b>	<b>486,072</b>	<b>494,971</b>	<b>505,474</b>	<b>516,376</b>
<b>Public Open Space Reserve</b>										
Opening Balance	847,256	1,366,438	1,397,256	1,428,993	1,459,722	1,489,234	1,517,276	1,545,208	1,573,499	1,606,889
Transfer to Reserve	519,182	30,818	31,738	30,728	29,513	28,041	27,932	28,291	33,390	34,656
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>1,366,438</b>	<b>1,397,256</b>	<b>1,428,993</b>	<b>1,459,722</b>	<b>1,489,234</b>	<b>1,517,276</b>	<b>1,545,208</b>	<b>1,573,499</b>	<b>1,606,889</b>	<b>1,641,545</b>
<b>Environmental Reserve</b>										
Opening Balance	86,083	108,032	130,469	153,432	176,732	200,305	224,077	248,202	272,746	298,534
Transfer to Reserve	21,949	22,437	22,964	23,299	23,573	23,772	24,125	24,544	25,788	26,439
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>108,032</b>	<b>130,469</b>	<b>153,432</b>	<b>176,732</b>	<b>200,305</b>	<b>224,077</b>	<b>248,202</b>	<b>272,746</b>	<b>298,534</b>	<b>324,972</b>
<b>TOTAL RESERVES</b>										
Opening Balance	29,814,730	29,928,617	30,817,626	26,477,320	23,603,343	24,298,757	21,127,816	22,978,686	26,674,844	29,538,006
Transfer to Reserve	7,204,268	3,304,268	2,715,722	4,679,268	10,179,268	4,579,268	5,029,268	4,579,268	5,729,268	4,779,268
Transfer From Reserve	(7,090,381)	(2,415,259)	(7,056,028)	(7,553,245)	(9,483,854)	(7,750,209)	(3,178,398)	(883,110)	(2,866,106)	(898,330)
<b>Total Reserves 30 June</b>	<b>29,928,617</b>	<b>30,817,626</b>	<b>26,477,320</b>	<b>23,603,343</b>	<b>24,298,757</b>	<b>21,127,816</b>	<b>22,978,686</b>	<b>26,674,844</b>	<b>29,538,006</b>	<b>33,418,944</b>

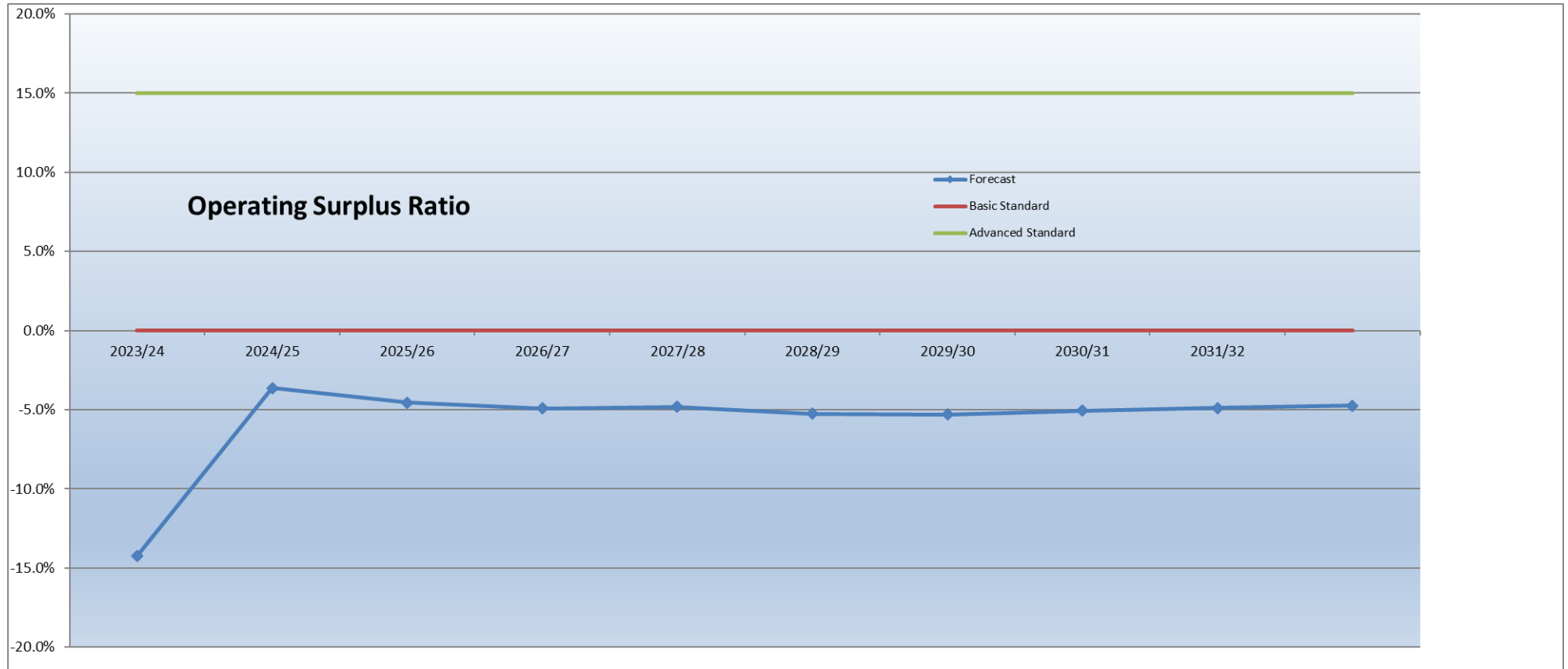


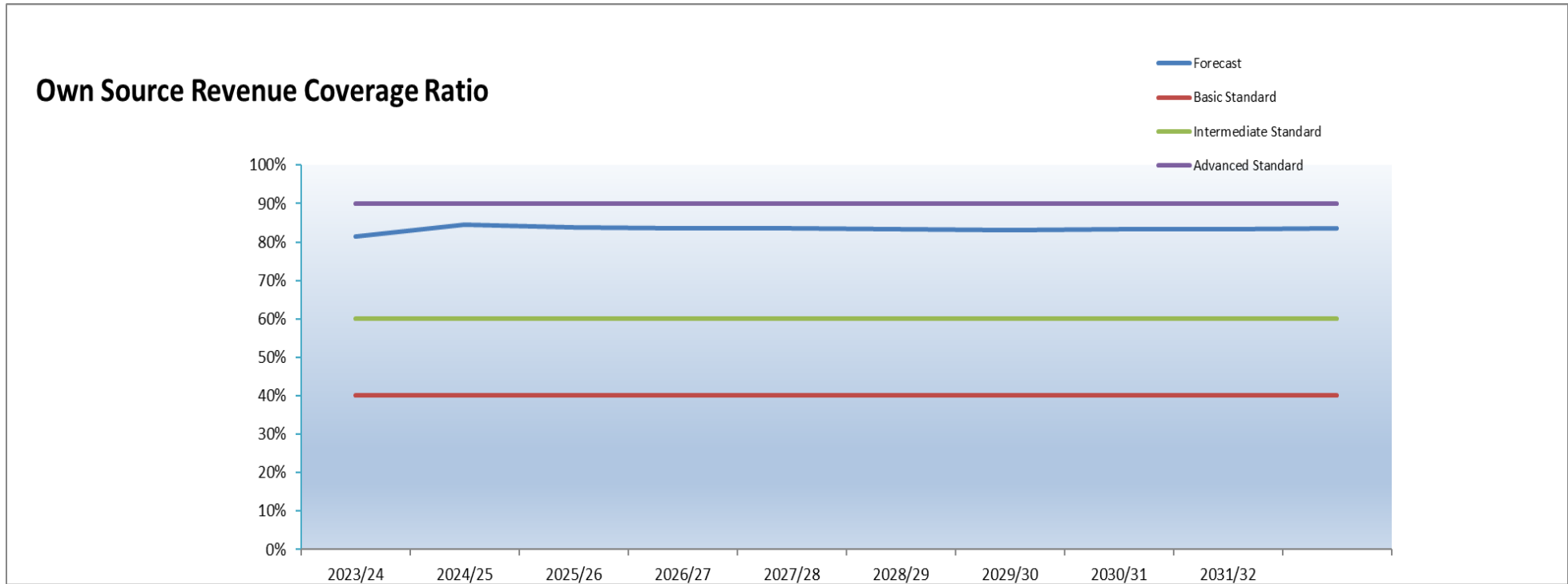
## Shire of Mundaring Long Term Financial Plan 2024-2033

### Variable Assumptions Underpinning the Plan

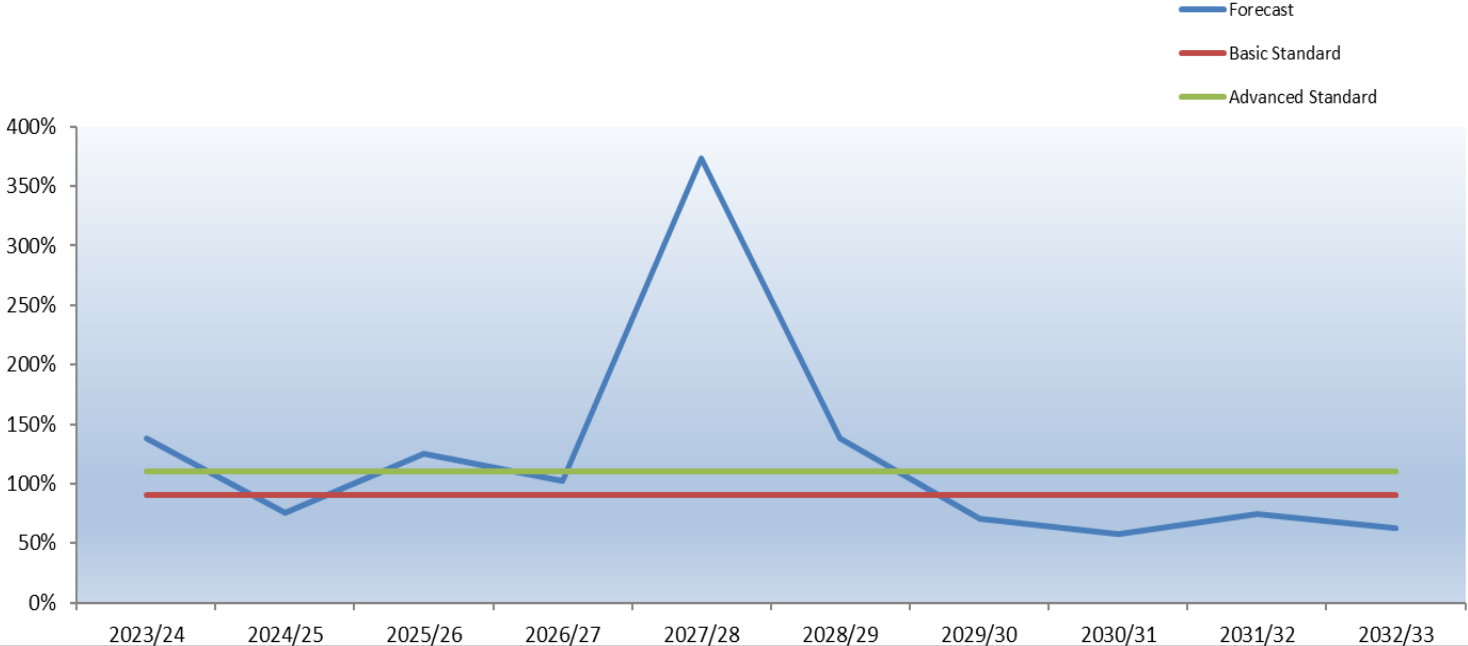
	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
<b>OPERATING REVENUES</b>									
Rates - Annual Increase	2.75%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Rates - Annual Growth (additional rateable properties)	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Rates - Annual Increase in Rate Yield	3.25%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Operating Grants, Subsidies and Contributions	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Non-Operating Grants, Subsidies and Contributions	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Fees and Charges	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Interest Earnings	4.50%	3.50%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Other Revenue	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
<b>OPERATING EXPENSES</b>									
Employee Costs	4.95%	4.95%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Materials and Contracts	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Utility Charges	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Insurance Expense	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Other Expenditure	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%

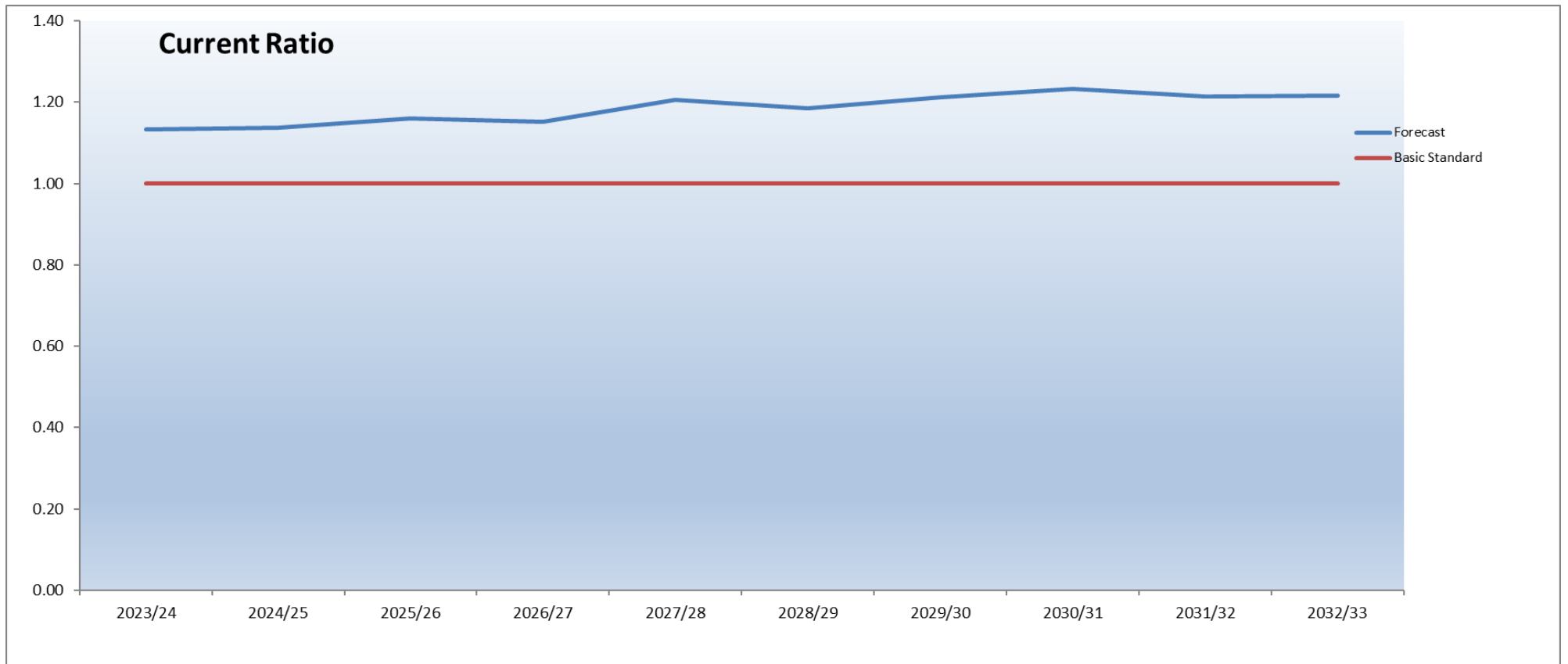
# Graphs (ratios)

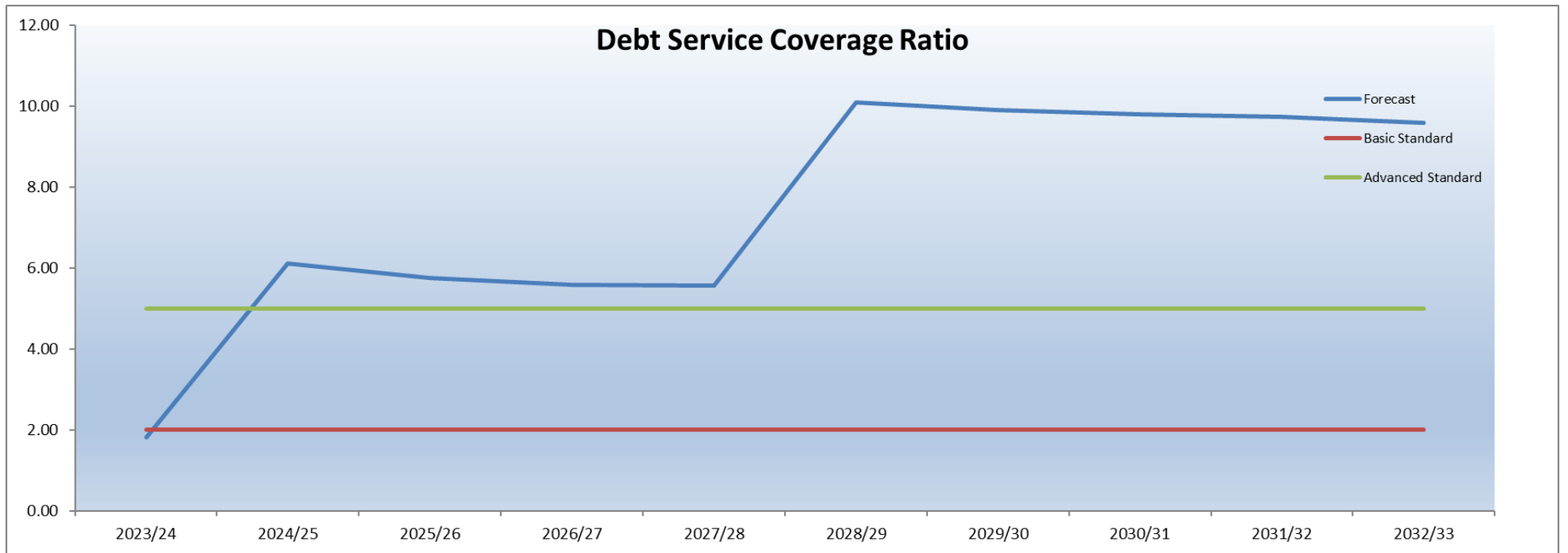




# Asset Sustainability Ratio

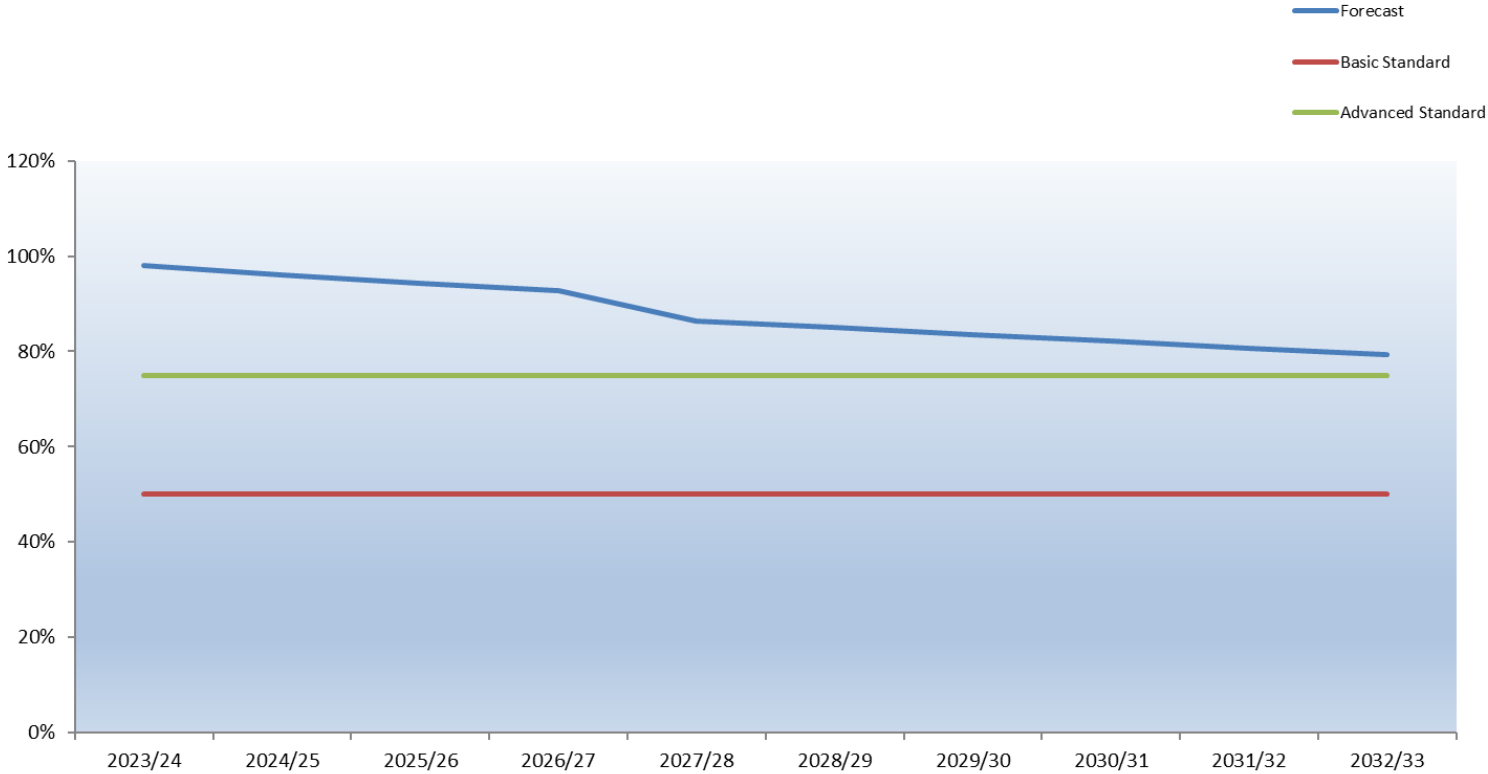








# Asset Consumption Ratio



## Sensitivity and Scenario Analysis

Sensitivity analyses have been undertaken of the key assumptions most likely to have a significant impact on the LTFP's financial forecasts. The key assumptions tested were:

- Income: rates revenue and fees and charges.
- Expenditure: employee costs and materials and contracts.

### A. ADDITIONAL INCOME

- An additional increase of 1.0% p.a. in rates would provide an additional \$17.6 million in revenue over the life of the plan.
- An extra 1% p.a. received in Fees and Charges would provide an additional \$6.5 million over the life of the plan.
- Extra income would be allocated to asset renewal and maintenance.

### B. LESS INCOME

- A reduction of 1.0% p.a. in rates income less than forecast would result in income being reduced by an estimated \$16.7 million over the life of the plan.
- 1% less p.a. received in Fees and Charges would result in a \$6.1 million shortfall over the life of the plan.
- Lower income would result in a reduction of services and/or less asset renewals and maintenance being undertaken.

### C. LOWER COSTS

- A 1% p.a. reduction in employee costs than what has been forecast provides an estimated \$12.4 million in savings over the life of the plan.
- If budget constraints on other significant operating costs i.e. Materials and Contracts were reduced by a 1% p.a., it would save an estimated \$10.8 million over the life the plan.

### D. HIGHER COSTS

- A 1% p.a. increase in employee costs above what has been anticipated would require an estimated additional \$13 million in funding over the life of the plan.
- If other operating costs rose at 1% p.a. more than forecast, this would amount to an estimated \$11.4 million in extra costs over the life of the plan.

## 10 Year Works Program

### Bridges

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
BAILUP ROAD BRIDGE	Upgrade bridge (grant funded)			\$ 860,000							
BROOKING ROAD	Extend culvert and rebuild new guard rails at creek crossing							\$ 55,000	\$ 55,000		
BROOKSIDE PARK	Renew footbridge									\$ 55,000	
BURKINSHAW ROAD FOOTBRIDGE	Repair footbridge over Nyannia Creek	\$ 40,000									
FALLS ROAD BRIDGE	Replace bridge as part of Brooking Road extension (grant funded)				\$ 750,000						
GLEBE ROAD	Renew footbridge in PAW link to Glen Road		\$ 15,000								
MOFFLIN AVENUE FOOTBRIDGE	Replace old footbridge					\$ 15,000	\$ 55,000				
RAHNE ROAD CULVERTS	Repair concrete spalling (two locations)			\$ 55,000							
SAWYERS VALLEY TOWNSITE FOOTBRIDGES	Replace two footbridges on heritage trail	\$ 15,000	\$ 40,000								
SCOTT ST BRIDGE	Timber Bridge Upgrade (staged)	\$ 116,798									
SEXTON ST	New pedestrian footbridge Keane St to RRHT and upgrade guardrails				\$ 20,000	\$ 55,000	\$ 55,000				
WORKS YET TO BE DETERMINED	To be determined from Biannual inspections										\$ 55,000
		<b>\$171,798</b>	<b>\$ 55,000</b>	<b>\$915,000</b>	<b>\$770,000</b>	<b>\$ 70,000</b>	<b>\$110,000</b>	<b>\$ 55,000</b>	<b>\$ 55,000</b>	<b>\$ 55,000</b>	<b>\$ 55,000</b>

## Buildings - Preventative Maintenance

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
Administration Building	Airconditioning system replacement								\$ 160,000		
Administration Building	External paint					\$ 15,000					
Administration Building	Internal paint						\$ 26,320				
Administration Building	Replace carpets	\$ 8,000									
Administration Building	Replace electric doors		\$ 36,000								
Administration Building	Replace lighting tubes									\$ 25,000	
Animal Management Facility	External paint									\$ 2,500	
Animal Management Facility	Internal paint					\$ 9,000					
Animal Management Facility	Pump septics			\$ 1,850						\$ 1,850	
Bailup Park Equestrian Centre	Internal and external paint			\$ 3,000	\$ 5,000						
Bilgoman Pool	Air conditioner replacement								\$ 5,000		
Bilgoman Pool	External paint		\$ 16,000		\$ 5,000						
Bilgoman Pool	Internal paint			\$ 15,000							
Bilgoman Pool	Paint equipment	\$ 4,000			\$ 3,400						
Bilgoman Pool	Paving/slabs	\$ 2,000									
Bilgoman Pool	Plumbing Fixture Repairs and Upgrades	\$ 5,000		\$ 10,000							
Bilgoman Pool	Pump septics			\$ 5,000							
Bilgoman Pool	Recover shades	\$ 5,000		\$ 5,000		\$ 17,100		\$ 5,000			
Bilgoman Pool	Repair scum gutter					\$ 5,700					
Bilgoman Pool	Replace changeroom benches				\$ 2,700						
Bilgoman Pool	Sand Filter replacement	\$ 75,000									
Boya Community Centre	External and Internal paint		\$ 50,000							\$ 50,000	
Boya Community Centre	Pump septics				\$ 3,700						
Boya Library	Alter plumbing and power points	\$ 4,500									

### Buildings - Preventative Maintenance (continued)

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
Boya/Helena Valley Changerooms	Internal and external paint							\$ 11,100			
Boya/Helena Valley Changerooms	Replace verandah								\$ 28,400		
Brown Park Community Centre	External paint							\$ 20,000			
Brown Park Community Centre	Internal paint			\$ 15,000							
Brown Park Community Centre	New key schedule	\$ 3,500									
Brown Park Community Centre	Replace carpets					\$ 25,100					
Brown Park Community Centre	Replace HWUnit							\$ 3,150			
Brown Park Rugby Club	External paint				\$ 10,000						
Brown Park Rugby Club	Replace roof			\$ 24,600							
Brown Park Youth Centre	External paint	\$ 11,000								\$ 11,000	
Brown Park Youth Centre	Internal paint	\$ 12,000								\$ 12,000	
Bruce Douglas Pavilion	New key schedule	\$ 3,000									
Bruce Douglas Pavilion	External paint							\$ 5,830			
Bruce Douglas Pavilion	Internal paint			\$ 10,000							
Chidlow Green Public Toilets	Internal and external paint	\$ 8,000									
Chidlow Green Public Toilets	Pump Septics			\$ 1,850							
Chidlow Health Clinic	Internal and external paint				\$ 8,000						
Chidlow Health Clinic	Replace carpet with vinyl					\$ 10,000					
Chidlow Playgroup	External paint			\$ 3,000							
Chidlow Playgroup	Internal paint	\$ 5,000								\$ 5,000	

### Buildings - Preventative Maintenance (continued)

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
Chidlow Playgroup	Replace gas wall heater		\$ 500								
Chidlow Playgroup	Replace gutters				\$ 5,900						
Chidlow Playgroup	Replace kitchen benches		\$ 20,000								
Chidlow Playgroup	Replace vinyl floor covering		\$ 16,000								
Chidlow Professional Rooms	Replace septic	\$ 20,000									
Chidlow Recreation Pavilion	External paint			\$ 12,000							
Chidlow Recreation Pavilion	Internal paint				\$ 10,000						
Chidlow Recreation Pavilion	Pump septic		\$ 1,850								
Chidlow Recreation Pavilion	Replace HWU's					\$ 4,900					
Chidlow Recreation Pavilion	Strip & reseal floor		\$ 12,200								
Children Services Office Midvale	External paint			\$ 5,300							
Children Services Office Midvale	Internal paint		\$ 10,000								
Darlington Hall	External paint		\$ 15,000								
Darlington Hall	Internal paint	\$ 15,000							\$ 15,000		
Darlington Hall	Pump septic				\$ 1,850						
Darlington Hall	Repl toilets roof			\$ 20,600							
Darlington Hall	Replace lesser hall floor										\$ 28,000
Darlington Hall	Replace main floor										\$ 55,000
Darlington Oval Changerooms	External paint		\$ 8,000								
Darlington Oval Changerooms	Internal paint				\$ 5,400						

### Buildings - Preventative Maintenance (continued)

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
Darlington Playgroup	External paint						\$ 8,000				
Darlington Playgroup	Internal paint		\$ 8,000								
Darlington Playgroup	Replace roof		\$ 30,000								
Darlington Public Toilets	Internal paint			\$ 5,300						\$ 5,300	
Darlington Scouts	External paint							\$ 11,000			
Glen Forrest Hall	External paint						\$ 4,100				
Glen Forrest Hall	Internal paint		\$ 7,000								
Glen Forrest Health Clinic	Paint internal and external						\$ 7,050				
Glen Forrest Oval Changerooms	External paint			\$ 4,200							
Glen Forrest Oval Changerooms	Internal paint						\$ 7,000				
Glen Forrest Oval Changerooms	Replace HWU's					\$ 2,000					
Glen Forrest Oval Changerooms	Replace verandah				\$ 29,000						
Glen Forrest Oval Public Toilets	Internal and external paint							\$ 3,000			
Glen Forrest Playgroup	External paint						\$ 3,800				
Glen Forrest Playgroup	Floor coverings		\$ 5,000								
Glen Forrest Playgroup	Internal paint						\$ 5,000				
Glen Forrest Playgroup	Timber repairs				\$ 12,200						
Glen Forrest Sporting Club	External paint						\$ 10,000				
Glen Forrest Sporting Club	Internal paint							\$ 33,000			
Glen Forrest Station Masters House	Int & ext paint				\$ 16,320						

## Buildings - Preventative Maintenance (continued)

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
Harry Riseborough Oval Pavilion	External paint	\$ 12,000								\$ 12,000	
Harry Riseborough Oval Pavilion	Internal paint						\$ 8,500				
Harry Riseborough Oval Pavilion	Pump septic				\$ 1,850						
Lake Leschenaultia Buildings	External paint			\$ 5,460							
Lake Leschenaultia Buildings	Internal paint				\$ 6,000						
Lake Leschenaultia Buildings	Replace skylight sheeting in sheds	\$ 3,000									
Lake Leschenaultia Buildings	Replace HWU					\$ 2,600					
Lake Leschenaultia Buildings	Replace septic leach drains	\$ 30,000									
Little Possums Creche	External paint		\$ 4,500								
Little Possums Creche	Internal paint						\$ 7,090				
Midvale Childcare Centre	External paint						\$ 6,000				
Midvale Childcare Centre	Internal paint			\$ 15,000							
Midvale Childcare Centre	Replace floor coverings					\$ 17,200					
Morgan John Morgan Public Toilets	External paint			\$ 2,000							
Morgan John Morgan Public Toilets	Internal paint			\$ 3,500							
Morgan John Morgan Public Toilets	Replace ATU system	\$ 23,000									
Mt Helena Aquatic Centre	Air conditioner replacement										\$ 5,000
Mt Helena Aquatic Centre	Changeroom bench replacement				\$ 1,000						



## Buildings - Preventative Maintenance (continued)

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
Mt Helena Aquatic Centre	Internal and external paint		\$ 7,000								
Mt Helena Aquatic Centre	Plumbing Repairs	\$ 5,000									
Mt Helena Aquatic Centre	Pool paint					\$ 15,000					
Mt Helena Aquatic Centre	Pump septic		\$ 4,000								
Mt Helena Aquatic Centre	Netting maintenance	\$ 10,000									\$ 70,000
Mt Helena Aquatic Centre	Non compliant swichboard	\$ 15,000									
Mt Helena Aquatic Centre	Replace sand filter and service			\$ 50,000							
Mt Helena Aquatic Centre	Recover shelters			\$ 6,400							
Mt Helena Hills Support Group	External paint		\$ 15,000								
Mt Helena Oval Changerooms	External paint							\$ 7,500			
Mt Helena Oval Changerooms	Internal paint							\$ 13,200			
Mt Helena Oval Changerooms	Replace HWU's					\$ 3,600					
Mt Helena Playgroup	External paint						\$ 4,500				
Mt Helena Playgroup	Internal paint			\$ 7,000							
Mt Helena Public Toilets	Int & ext paint							\$ 2,500			
Mt Helena Public Toilets	pump septic				\$ 1,800						
Mt Helena Scouts (Jar-ree)	External Paint		\$ 5,000								
Mt Helena Scouts (Jar-ree)	Internal paint						\$ 11,000				
Mt Helena Scouts (Jar-ree)	Replace roof				\$ 36,300						
Mundaring Arena	Internal and External Paint	\$ 60,000						\$ 60,000			
Mundaring Arena	Reseal Floors						\$ 20,000				
Mundaring Arena	Replace failing bunker lights and internal LED fittings	\$ 5,000									

## Buildings - Preventative Maintenance (continued)

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
Mundaring Hall	External paint						\$ 15,000				
Mundaring Hall	Install security window treatments		\$ 5,000								
Mundaring Hall	Internal paint		\$ 15,000								
Mundaring Hardcourt Buildings	Paint kiosk external				\$ 5,000						
Mundaring Hardcourt Buildings	Paint kiosk internal				\$ 4,000						
Mundaring Health Clinic	External paint							\$ 2,500			
Mundaring Old School (Tourism Association)	External paint	\$ 15,000								\$ 15,000	
Mundaring Old School (Tourism Association)	Internal paint				\$ 10,000						
Mundaring Old School (Tourism Association)	Replace roof					\$ 30,400					
Mundaring Park Public Toilets	Int & ext paint							\$ 4,000			
Mundaring Park Public Toilets	Pump septics			\$ 1,850							
Mundaring Recreation Ground Pavilion	External paint		\$ 11,000							\$ 11,000	
Mundaring Recreation Ground Pavilion	Internal paint				\$ 20,000						
Mundaring Recreation Ground Pavilion	Renew leach drains					\$ 12,200					
Mundaring Recreation Ground Pavilion	Replace 1/2 roof								\$ 22,000		
Mundaring Sharing (Craigie House)	External paint						\$ 15,000				
Mundaring Sharing (Craigie House)	Internal paint					\$ 12,000					

## Buildings - Preventative Maintenance (continued)

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
Mundaring Sharing (Craigie House)	Verandah timber					\$ 9,700					
Mundaring Sporting Club	Internal paint		\$ 15,000								\$ 15,000
Mundaring Station Masters House	External paint		\$ 10,000								
Mundaring Station Masters House	Internal paint		\$ 10,000								
Mundaring Station Masters House	Verandah repair	\$ 6,300									
Mundaring Toy Library	External paint							\$ 2,500			
Mundaring Weir Hall	Brickwork repairs				\$ 3,000						
Mundaring Weir Hall	Ext timber repairs			\$ 3,500							
Mundaring Weir Hall	Replace roof									\$ 75,000	
Octagonal Hall (Glen Forrest)	Brickwork repairs				\$ 5,000						
Octagonal Hall (Glen Forrest)	External paint						\$ 4,000				
Octagonal Hall (Glen Forrest)	Internal paint				\$ 7,000						
Operations Centre	Internal and external paint						\$ 50,000				
Operations Centre	Replace shade sails					\$ 6,200					
Parkerville Equestrian Centre	Internal and external paint			\$ 3,000	\$ 5,000						
Parkerville Guides (Old School)	Carpentry repairs				\$ 3,800						
Parkerville Guides (Old School)	External paint			\$ 15,000							
Parkerville Guides (Old School)	Internal paint					\$ 10,900					

## Buildings - Preventative Maintenance (continued)

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
Parkerville Guides (Old School)	Roof replace									\$ 20,000	
Parkerville Hall	External paint									\$ 6,000	
Parkerville Hall	Internal paint			\$ 15,000							
Parkerville Hall	Replace timber floor			\$ 55,000							
Parkerville Oval	External paint			\$ 8,500							
Changerooms/Shelter											
Parkerville Oval	Internal paint				\$ 10,000						
Changerooms/Shelter											
Parkerville Oval Pavilion	External paint							\$ 4,000			
Parkerville Oval Pavilion	Internal paint	\$ 3,000								\$ 3,000	
Parkerville Playgroup	External paint			\$ 3,700							
Parkerville Playgroup	Internal paint				\$ 6,500						
Sawyers Valley Oval	External paint				\$ 6,400						
Changerooms											
Sawyers Valley Oval	Internal paint				\$ 5,000						
Changerooms											
Sawyers Valley Oval Hall	External paint				\$ 3,000						
Sawyers Valley Oval Hall	Internal paint				\$ 4,200						
Sawyers Valley Oval Hall	Replace floor					\$ 26,700					
Sawyers Valley Oval	Int & external paint					\$ 4,000					
Public Toilets											
Sawyers Valley Oval	Pump septic				\$ 1,800						
Public Toilets											
Stoneville Playgroup	External paint							\$ 3,450			
Stoneville Playgroup	Internal paint			\$ 5,300							
Stoneville Playgroup	Replace floor coverings						\$ 7,000				
Swan View Health Clinic	Internal and external paint					\$ 5,650					
Swan View Playgroup (Gladstone Ave)	External paint					\$ 4,100					
Swan View Playgroup (Gladstone Ave)	Internal paint				\$ 4,100						
Swan View Tennis	Replace roof	\$ 10,000									
Wooroloo Hall	Internal paint								\$ 15,000		
Wooroloo Public Toilets	Int & ext paint						\$ 3,000				
		<b>\$378,300</b>	<b>\$337,050</b>	<b>\$341,910</b>	<b>\$269,220</b>	<b>\$249,050</b>	<b>\$222,360</b>	<b>\$191,730</b>	<b>\$245,400</b>	<b>\$254,650</b>	<b>\$173,000</b>

## Drainage

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
BARUSELLA AVENUE	Redirect and pipe 50 metres of open drain across front of 9 Barusella Avenue	\$ 15,000	\$ 220,000								
BROOK ROAD	Investigate options to address overflow from bubble up pit	\$ 5,000									
COPPIN ROAD	Widen and drain 200m east side from GEHwy towards Jacoby St						\$ 120,000				
FLOOD MITIGATION WORKS	Improve drainage systems that fail during storms and replace asbestos pipes									\$ 300,000	\$ 300,000
GLENWOOD AVENUE	Pipe 260m open drain from 33 Glenwood to Clayton.					\$ 150,000					
GRANCEY AVENUE / GILL LANE	Review drainage catchment and determine drainage solutions	\$ 20,000									
HARDEY ROAD	Kerb, drain and concrete path - east side from 50 metres south of Glen Forrest Drive to Moray Street a distance of around 250 metres	\$ 240,000									
HARDEY ROAD	Reline internally poor condition lateral drainage pipes between Strettle Rd and Glen Forrest Dve								\$ 100,000		
MARQUIS STREET	Kerb and drain east side						\$ 180,000				
OLD YORK RD / WARD AVE	Replacement kerb and pits, verge swales and sections of footpath		\$ 80,000								
RICHARDSON ROAD	Strip widen, kerb and install piped drainage Roland Rd to Buttercup Road							\$ 300,000			
RYECROFT ROAD	Upgrade drainage for 170 metres east of Leithdale Road which improves pedestrian access to bus stop and school								\$ 200,000		
SEABORNE STREET	Pipe worst sections of open drains close to road edge between Glendower St and Hallett Rd				\$ 200,000						
STONEVILLE ROAD	Replace and upgrade existing poor condition corrugated metal pipe from GEH to Hartung 200m	\$ 20,000		\$ 300,000							
VIVEASH ROAD	Pipe drainage through reserve to Blenheim Place				\$ 110,000						
WILURA ROAD	Pipe open drain #450 Great Eastern Hwy to rear of #415 Wilura Road and realign open drain west to Mucciarone Lane					\$ 150,000					
		<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$310,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$300,000</b>

## Footpaths

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
ALISON ST	Concrete footpath William Rd to Parakeet Cl 190m*1.5m	\$ 53,000									
AYRES RD	Concrete shared path Richardson Rd to Hawke St 400m*2.0m		\$ 160,000								
BAILUP ROAD	Concrete path Mayo Road to new subdivision									\$ 32,000	
BEDALE ST	Concrete shared path Salisbury Rd to Horwood Rd 170m*2.0m										\$ 54,000
BILGOMAN RD	Concrete shared path William Rd to Ferguson Rd 270m*2.0m									\$ 55,000	
CHURCHILL DR	Concrete footpath Chartwell Wy to Blenheim Rd 385m*2.0m				\$ 95,000						
CHURCHILL DR	Replace asphalt with concrete footpath Blenheim Pl to Viveash Rd 100m*2.0m				\$ 33,000						
COOLGARDIE ST	Concrete shared path Reddy Ave to the Bowling Club 400m*2.0m									\$ 75,000	
COPPIN RD	Concrete shared path Great Eastern Highway bus stop to Jacoby St 450m*2.0m								\$ 93,000		
CRAVEN RD	Concrete shared path Gt Eastern Highway to Gray Court 330m*2.0m								\$ 102,000		
DARLINGTON OVAL	New asphalt path linkage southside of oval				\$ 32,000						
DARLINGTON RD	Concrete footpath Oxley Road to Great Eastern Highway 450m*1.2m - requires further scoping						\$ 195,000				
DARLINGTON RD	Concrete path Coulston Rd to Hillsden Rd 240m*1.5m							\$ 65,000			
DIBBLE ST	Concrete shared path Ealy St to Princess St 160m*2.0m				\$ 65,000						
EAGLE ST	Concrete shared path Walker St to Heritage Trail 420m*2.0m			\$ 82,000							

## Footpaths (continued)

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
ELDWICK PL	Concrete shared path Horwood Rd to P.A.W. 100m*2.0m										\$ 38,000
GREAT EASTERN HIGHWAY	Cockatoo PAW to bus stop 40m*2.3m			\$ 12,000							
GREAT EASTERN HIGHWAY	Concrete footpath Cockatoo PAW to Darkan St 380m*2m							\$ 81,000			
GREAT EASTERN HIGHWAY	Concrete footpath Fenton St to Cockatoo PAW 300m*2m						\$ 50,000				
GREAT EASTERN HIGHWAY	Concrete footpath Mdg Weir Rd to Fenton St 180m*2m						\$ 35,000				
GREAT EASTERN HIGHWAY	Concrete footpath south side Darkan to Wandeara 150m*2.0m							\$ 33,000			
INNAMIINCKA RD	Construct 80 metres of path from Great Eastern Hwy	\$ 30,000									
KILBURN ROAD	Concrete shared path Misty to Vista Pde 400m					\$ 95,000					
NEEDHAM ROAD	Upgrade gravel to concrete from Government Rd to Gee St								\$ 85,000		
NICHOLL ST GLEN FORREST	Brown asphalt path McGlew Rd to Tuffin Rd 680m*2.0m										\$ 188,000
OLD YORK RD	Concrete path Throssell Rd to John Forrest National Park 300m*2.0m		\$ 120,000								
PACKER ST	Concrete shared path Cook St to Kingswood St 400m*2.0m										
PHILLIPS RD MUNDARING	Concrete Shared Path Coolgardie St to Martin Rd 190m*2.0m					\$ 50,000					
PHILLIPS RD MUNDARING	Concrete Shared Path Martin Rd to Craigie Pl 260m*2.0m							\$ 84,000			
PRINCESS RD	Concrete shared path Cook St to Dibble St 600m*2.0m										
RAILWAY TERRACE	Concrete path to bus stop 15067 from Sexton Street 70m*2m	\$ 25,000									

## Footpaths (continued)

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
RICHARDSON RD	Concrete footpath between Campbell Way and into Vista Drive	\$ 100,000									
RICHARDSON ROAD	Concrete footpath Buttercup Rd to Roland Rd 190m*2.5m										
RIDGE HILL RD	Concrete shared path Helena Valley Rd to Maguire Rd 200m*2.0m				\$ 55,000						
SALISBURY ROAD WEST	Install 130m * 2.3m concrete footpath North side - Beaconsfield Ave to Roe Hwy PSP	\$ 47,000									
SCOTT ST	Concrete footpath east side Hwy to laneway 130m*2.2m			\$ 25,000							
SPRINGSIDE CR	Brown asphalt path PAW to PAW 120m*2.0m							\$ 17,000			
SUNSET HILL RD	Concrete shared path Wandu Rd to Throssell Rd 160m*2.0m			\$ 37,000							
THROSSELL RD	Concrete shared path Sunset Hill Rd to Wallis Crt 330m*2.0m			\$ 76,000							
TOWLE WAY	Connection into Harmony Park	\$ 25,000									
TRAYLEN RD	Concrete shared path Stoneville Rd to Emmerson Rd 600m*2.0m									\$ 118,000	
VISTA DRIVE	Concrete Path Kilburn Rd to Dodington Pl 600m*2.1m					\$ 135,000					
WANDU RD	Concrete shared path remaining section to Sunset Hill Rd 210m*2.0m			\$ 48,000							
		<b>\$280,000</b>	<b>\$280,000</b>	<b>\$280,000</b>	<b>\$280,000</b>	<b>\$280,000</b>	<b>\$280,000</b>	<b>\$280,000</b>	<b>\$280,000</b>	<b>\$280,000</b>	<b>\$280,000</b>



## Furniture and Equipment

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
ADMIN CENTRE	new and replacement furniture and workstations	\$ 30,000									
ADMIN CENTRE	replacement Council chamber audio and visual (IT Reserve)	\$200,000									
ADMIN CENTRE	new and replacement Council chamber furniture	\$ 25,000	\$ 50,000								
ART ACQUISITIONS	new art	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000
BILGOMAN POOL	Replace pool cleaner			\$ 15,000							
BUS SHELTERS	Install new bus shelters	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000	\$ 40,000
CDS SHED	CCTV installation (Waste Reserve)	\$ 50,000									
ELECTRIC VEHICLE CHARGERS	Three new electric vehicle chargers and software (Grant funded 100%)	\$ 56,652									
LAKE LESCHENAULTIA	Portable hoist lift	\$ 5,000									
LAKE LESCHENAULTIA	Upgrade CCTV		\$ 30,000								
MT HELENA AQUATIC CENTRE	Replace pool cleaner	\$ 11,500									
OPERATIONS CENTRE	Chemical storage facilities compliant with new WHS regulations	\$ 30,000									
OPERATIONS CENTRE	Replace ice machine	\$ 6,500									
OPERATIONS CENTRE	Upgrade CCTV to replace non working system	\$ 15,000									
SPEED DISPLAY UNITS	Purchase two units			\$ 25,000							
		<b>\$481,652</b>	<b>\$132,000</b>	<b>\$ 92,000</b>	<b>\$ 52,000</b>	<b>\$ 52,000</b>	<b>\$ 52,000</b>	<b>\$ 52,000</b>	<b>\$ 52,000</b>	<b>\$ 52,000</b>	<b>\$ 52,000</b>

## Horticultural Works

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
BLACKBOY HILL	Enhance paving/rock work/stones/trees around memorial				\$ 50,000						
BROZ PARK	Area enhancement								\$ 40,000		
COMMUNITY BUILDING GARDENS	Rejuvenate gardens at existing shire facilities										\$ 50,000
MUNDARING ADMINISTRATION CENTRE	Rejuvenate gardens									\$ 50,000	
MUNDARING CEMETERY	Cemetery enhancements		\$ 50,000								
MUNDARING SCULPTURE PARK	Repair Amphitheatre sleepers, lawn area and gardens (\$100,000 from Reserves)	\$ 150,000									
MUNDARING SCULPTURE PARK	Upgrade demonstration garden								\$ 10,000		
MUNDARING SCULPTURE PARK	Upgrade gardens							\$ 50,000			
MUNDARING TOWN CENTRE	Install streetscapes, trees in Mundaring Town Centre			\$ 50,000			\$ 50,000				
MUNDARING TOWN CENTRE	Upgrade entry statements / medians (Trust funds)			\$ 31,000							
WOOROLOO CEMETERY	Cemetery enhancements					\$ 50,000					
		<b>\$150,000</b>	<b>\$ 50,000</b>	<b>\$ 81,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>

## Major Buildings

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
MUNDARING MULTI PURPOSE COMMUNITY FACILITY	New multi purpose facility and redevelopment or demolition of various existing buildings (\$20M grant)	\$ 280,000	\$ 310,000	\$ 3,390,000	\$ 3,720,000	\$ 26,220,000	\$ 6,420,000	\$ 220,000			
UPGRADE CHANGEROOMS	Construct upgrades at Brown Park, Mundaring, Parkerville, Glen Forrest (1/3 grant, Reserves)		\$ 150,000	\$ 1,500,000	\$ 150,000	\$ 1,500,000	\$ 150,000	\$ 1,500,000	\$ 150,000	\$ 1,500,000	\$ 150,000
		<b>\$280,000</b>	<b>\$460,000</b>	<b>\$4,890,000</b>	<b>\$3,870,000</b>	<b>\$27,720,000</b>	<b>\$6,570,000</b>	<b>\$1,720,000</b>	<b>\$150,000</b>	<b>\$1,500,000</b>	<b>\$150,000</b>

## Other Buildings

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
BILGOMAN POOL	Modernise and refit changerooms, kiosk and office areas (\$130,000 CSRFF grant, \$210,000 Reserve,\$210,000 LRCI grant)	\$ 275,000	\$ 275,000								
BROWN PARK	New public toilet block			\$ 20,000	\$ 200,000						
BROWN PARK COMMUNITY CENTRE	Replace store doors with roller shutters				\$ 15,000						
BROWN PARK COMMUNITY CENTRE	Strengthen framing and walls, replace roof and infill high level windows (Reserve)	\$ 272,000									
BRUCE DOUGLAS PAVILION	Replace floor and wall tiles and fittings	\$ 20,000									
DISABILITY ACCESS WORKS	Works to achieve the Disability Access Programme				\$ 50,000	\$ 450,000	\$ 50,000	\$ 450,000	\$ 50,000	\$ 450,000	\$ 50,000
EASTERN HILLS PLAYGROUP	Renovate kitchen and bathroom	\$ 60,000									
ENERGY EMISSIONS REDUCTION WORKS	Implement energy emission reduction works		\$ 35,000	\$ 80,000							
FUTURE WORKS	To be determined, may include upgrades to improve cooling/heating of buildings, Mundaring town centre building upgrades or future poor condition building upgrades as determined in future condition surveys				\$ 185,000		\$ 400,000		\$ 400,000		\$ 400,000
GLEN FORREST HALL	Accessibility Upgrade (Reserve \$150,000)		\$ 485,000								
MT HELENA OVAL CHANGEROOMS	Accessibility upgrade (Grant fund \$75,000)	\$ 15,000	\$ 15,000	\$ 415,000							
MUNDARING ARENA	Install blinds			\$ 10,000							
MUNDARING ARENA	Install walkway landings to roof space	\$ 50,000									
MUNDARING ARENA	New entry air curtains		\$ 5,000								
MUNDARING ARENA	Two additional emergency access doors		\$ 60,000								
MUNDARING LIBRARY	Office wall and workstations	\$ 6,000									
MUNDARING RECREATION GROUND PAVILION	Extend pergola shelter over seating area (Reserve)	\$ 135,000									
NORRIS PARK	New toilet block (LRCI grant)		\$ 200,000								
OPERATIONS CENTRE	Office and workstation adjustments	\$ 20,000									
PARKERVILLE HALL	Accessibility Upgrade (Reserve \$320,000)	\$ 550,000									
VBFB BUILDINGS	Wooroloo and Parkerville station upgrade concepts for grant funding	\$ 50,000									
WOOROLOO HALL	Upgrade flooring, outdoor blinds, toilet and kitchen plumbing fixtures, install window tinting (LRCI grant)	\$ 7,881	\$ 50,000								
		<b>\$1,460,881</b>	<b>\$1,125,000</b>	<b>\$525,000</b>	<b>\$450,000</b>	<b>\$450,000</b>	<b>\$450,000</b>	<b>\$450,000</b>	<b>\$450,000</b>	<b>\$450,000</b>	<b>\$450,000</b>

## Plant and Fleet

Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
Replace Tractor mower						\$ 52,526				
Replace forklift		\$ 62,970								
Replace Komatsu grader	\$ 393,750									\$ 410,000
Replace front end loader		\$ 309,123								
Replace Bomag Road Roller					\$ 77,140					
Replace Volvo BL71 Backhoe	\$ 221,500									
Replace Toyota skidsteer machine	\$ 70,950									\$ 75,000
Replace Community Safety Vehicle				\$ 54,122					\$ 59,755	
Replace Kubota tractor			\$ 79,628							
Replace Kubota tractor						\$ 97,547				
Replace Kubota front deck mower						\$ 52,526				
Replace Ammann twin drum roller								\$ 94,500		
Replace 4WD buggy	\$ 26,750									\$ 30,000
Replace Community Recycling Centre loader			\$ 312,386							
Replace transfer station loader			\$ 312,386							
Replace Community Safety Ranger vehicle		\$ 52,020					\$ 57,434			
Replace Volvo front end loader			\$ 214,383							
Replace workshop vehicle		\$ 46,818					\$ 51,691			
Replace Parks utility					\$ 44,163					
Replace Horticultural team utility tipper		\$ 121,275								
Replace 14T tip truck									\$ 139,620	
Replace 14T truck with 8T 3 way tipper truck						\$ 147,557				
Replace Hino 14T tip truck							\$ 168,852			
Replace 14T truck								\$ 126,639		
Replace Community Safety Ranger vehicle					\$ 99,367					
Replace 3T flat bed truck			\$ 104,186							
Replace Mitsubishi 2T truck									\$ 77,000	

Plant and Fleet (continued)

Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
Replace Mitsubishi 8T tip truck						\$ 147,411				
Replace 8T 3way tip truck		\$ 121,275								
Replace Hino 8T truck								\$ 295,491		
Replace 8T tip truck		\$ 94,500								
Replace dual cab 3T truck		\$ 94,500								\$ 100,000
Replace Hino 4T truck		\$ 99,225								
Replace Community Safety Ranger vehicle		\$ 52,020					\$ 55,204			
Replace Fuso 4T truck		\$ 94,500								
Replace Mitsubishi 6T truck					\$ 140,391					
Replace road sweeper					\$ 368,027					
Replace 8T 3way tipper truck			\$ 127,339							
Replace 4T street tree truck		\$ 115,500								
Replace 4T street tree truck			\$ 104,186							
Replace Co-ordinator Community Safety vehicle		\$ 45,900					\$ 50,677			
Replace Landcare Team utility	\$ 45,900					\$ 50,677				
Replace Parks vehicle	\$ 45,900					\$ 50,677				
Replace Infrastructure Protection Officer				\$ 48,709					\$ 53,779	
Replace Tree Management Supervisor vehicle					\$ 44,163					
Replace Parks ovals maintenance utility					\$ 44,163					
Replace reticulation utility					\$ 44,163					
Replace Co-ordinator Civil Works utility		\$ 46,818					\$ 51,691			
Replace Supervisor parks utility					\$ 44,163					
Replace Coordinator Parks Services utility	\$ 65,000					\$ 65,000				
Replace Bigoman Pool utility		\$ 46,818					\$ 51,691			
Replace Construction Supervisor vehicle		\$ 46,818					\$ 51,691			
Replace Works Supervisor vehicle				\$ 48,709					\$ 53,779	
Replace reticulation vehicle				\$ 48,709					\$ 53,779	

Plant and Fleet (continued)

Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
Replace Supervisor Maintenance vehicle				\$ 48,709					\$ 53,779	
Replace Co-ordinator waste and fleet utility		\$ 46,818					\$ 51,691			
Replace Lake utility					\$ 38,643					
Replace Lake utility	\$ 48,000					\$ 50,000				
Replace fire protection officer vehicle				\$ 97,399					\$ 99,399	
Replace Supervisor Environment and Horticulture vehicle					\$ 44,163					
Replace fire inspection officer vehicle	\$ 45,900					\$ 50,677				
Replace Lake trailer						\$ 33,785				
Replace fire protection officer vehicle	\$ 45,900					\$ 50,677				
Replace Community Landcare Officer vehicle	\$ 42,000					\$ 43,500				
Replace Waste Superviosr vehicle	\$ 42,000					\$ 43,500				
Replace Chief Executive Officer vehicle	\$ 60,000					\$ 64,000				
Replace Director Strategic and Community Services vehicle	\$ 43,000					\$ 44,500				
Replace Director Infrastructure Services vehicle					\$ 44,000					
Replace Director Corporate Services vehicle	\$ 43,000					\$ 44,500				
Replace Children Services vehicle (Children Reserve)		\$ 41,616					\$ 45,947			
Replace Children Services vehicle (Children Reserve)					\$ 38,643					
Replace Co-ordinator Statutory Planning vehicle	\$ 65,000					\$ 65,000				
Replace Admin pool vehilce	\$ 65,000					\$ 65,000				
Replace Manager Libraries & Community Engagement vehicle				\$ 34,000					\$ 36,500	
Replace Chief Bushfire Control officer vehicle (50% DFES)	\$ 97,000					\$ 101,354				
Replace Building Maintenance officer vehicle		\$ 46,818					\$ 51,691			
Replace Children Services vehicle (Children Reserve)		\$ 41,616					\$ 45,947			
Replace Senior Building Surveyor vehicle	\$ 42,000					\$ 43,500				
Replace Coordinator Infrastructure Development vehicle	\$ 42,000					\$ 43,500				
Replace Coordinator Infrastrucure Design vehicle				\$ 48,709					\$ 53,779	
Replace Health Service Coordinator vehicle		\$ 46,818					\$ 51,691			
Replace Coordinator Environment and Sustainability utility					\$ 38,643					

Plant and Fleet (continued)

Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
Replace Manager Children Services vehicle (Children Reserve)	\$ 36,000					\$ 37,500				
Replace Manager Finance and Governance vehicle						\$ 35,000				
Relace Graffiti and Building maintenance officer vehicle	\$ 42,000					\$ 43,500				
Replace 12T pig trailer					\$ 33,122					
Replace Children Services vehicle (Children Reserve)		\$ 41,616					\$ 45,947			
Replace Children Services 12 seater bus (Children Reserve)	\$ 70,000					\$ 74,000				
Replace trailer								\$ 35,150		
Replace tandem trailer					\$ 33,122					
Replace tandem trailer							\$ 34,461			
Replace tanden axle trailer							\$ 34,461			
Replace tandem trailer (ride on mower)				\$ 32,473						
Replace sign trailer				\$ 32,473						
Replace tandem trailer				\$ 32,473						
Replace horse float					\$ 33,122					
Replace woodchipper					\$ 82,806					
Replace Holam Compair						\$ 33,785				
Replace trailer	\$ 36,000									
Replace trailer	\$ 9,000									
Box Top Collar trailer	\$ 38,000									
Tandem sign trailer	\$ 12,000									
Replace trailer (graffiti)				\$ 32,473						
Replace Chipper				\$ 86,595					\$ 95,607	
Replace trailer (street tree)							\$ 34,461			
Replace fire fighting units	\$ 48,150									
Replace flail mower	\$ 32,100									
Replacement of chainsaws, blowers, compactors, etc	\$ 31,221	\$ 31,377	\$ 31,534	\$ 31,692	\$ 31,850	\$ 32,010	\$ 32,170	\$ 32,330	\$ 32,330	\$ 32,330
New VMB trailer	\$ 18,000									
VBFB Vehicle (ESL Grant funded)	\$ 265,000									
	<b>\$2,188,021</b>	<b>\$1,746,759</b>	<b>\$1,286,028</b>	<b>\$677,245</b>	<b>\$1,323,854</b>	<b>\$1,663,209</b>	<b>\$967,398</b>	<b>\$584,110</b>	<b>\$809,106</b>	<b>\$647,330</b>



## Reserves

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
BALFOUR ROAD DOG PARK	Create a simple dog park within existing fenced area	\$ 10,000									
BILGOMAN POOL	Install water play area (Reserve \$184,000, Grant \$200,000)					\$ 400,000					
BILGOMAN POOL	Replace play equipment							\$ 35,000			
BROWN PARK	Earthworks, retaining and levelling near Brock pavilion, southern carpark and old tennis courts (Reserve \$165,000)		\$ 15,000	\$ 150,000							
BROWN PARK	Flood lighting to match standard (seek 1/3 grant, Reserve \$167,500)		\$ 492,000								
BROWN PARK	Install shelter, seating and BBQ		\$ 35,000								
BROWN PARK	Provide three additional practice cricket nets (\$25,000 grant funded)	\$ 100,000									
BROWN PARK	Upgrade skate and dirt jump facility (\$220,000 Reserve, \$220,000 grant)		\$ 20,000	\$ 440,000							
BROZ PARK	Upgrade Broz Park skate Park (1/3 Grant)					\$ 300,000					
CEMETERY WORKS	Staged upgrading of cemetery sites	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
CHARTWELL PARK	Replace play equipment				\$ 35,000						
CRICKET MAT PROTECTORS	New covers required	\$ 27,000									
CRICKET WICKETS	Synthetic turf wicket replacement program	\$ 22,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
DANNY WIMPERUS RESERVE	Create level area and install reticulation and grass to area at rear of tennis courts	\$ 15,000									
DARLINGTON HERITAGE WALKWAY WORKS	Proposed works to recognise historical locations (Grant \$152,500)	\$ 152,500									
DARLINGTON LOWER RECREATION AREA	Shelter for skate park									\$ 20,000	
DARLINGTON LOWER RECREATION AREA	Detailed wetlands are design (POS Trust)	\$ 15,000									

## Reserves (continued)

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
DARLINGTON OVAL	Upgrade oval reticulation and water tank				\$ 180,000						
DOG PARK	Identify location and build dog park in central area of Shire (eg spot of current Mundaring skate park if relocated)						\$ 154,000				
ELLESMERE PARK	New dog park (subject to Darling Ridge shopping centre funding of \$150,000, Reserve \$110,000)	\$ 15,000	\$ 260,000								
FRASER PARK	Install additional; play equipment		\$ 20,000								
FUTURE WORKS	Future Works to be determined from future asset condition surveys and review of Recreation Facilities Informing Strategy								\$ 205,000	\$ 266,000	\$ 304,000
GLEN FORREST TENNIS	Install additional lighting tower at court 1 and convert all lighting to LED (Reserve \$50,000)	\$ 50,000									
GREENMOUNT PEACE PARK	Replace play equipment				\$ 35,000						
HARRY RISEBOROUGH OVAL	Upgrade reticulation	\$ 80,000									
HERITAGE TRAIL	Install new signage for shared responsibility along length of trail (Reserve \$30,000)	\$ 30,000									
HERITAGE TRAIL	Replace heritage trail poor condition totems, water fountains, seats and signs				\$ 74,000						
HERITAGE TRAIL	Staged upgrading of Heritage trails	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
LAKE LESCHENAULTIA	Upgrade camp kitchen			\$ 34,000							
LAKE LESCHENAULTIA	Install second automated gate								\$ 29,000		
LAKE LESCHENAULTIA	New double plate BBQ at camp kitchen					\$ 23,000					
LAKE LESCHENAULTIA	Replace BBQ on west beach									\$ 18,000	
LESCHEN PARK	Playground upgrade			\$ 40,000							
LIBERTY SWING	Investigate costs and potential locations (in house research)		\$ 500								
MATHIESON ROAD RECYCLING CENTRE	Repair wooden retaining walls on tipping platform (Reserve \$65,000)	\$ 65,000									

## Reserves (continued)

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
MORGAN JOHN MORGAN RESERVE	Construct a pump track (LRCI \$170,000, Reserve \$150,000)	\$ 20,000	\$ 300,000								
MT HELENA OVAL	Expand skate park							\$ 120,000			
MT HELENA OVAL	Upgrade flood lighting across oval to training level		\$ 24,000								
MT HELENA TENNIS	Upgrade lighting to LED		\$ 24,000								
MUNDARING HARDCOURTS	Resurface courts (half)						\$ 150,000	\$ 150,000			
MUNDARING HARDCOURTS	Replace hockey boards								\$ 45,000		
MUNDARING LIONS PARK	Install perimeter fencing, repair paving					\$ 55,000					
MUNDARING OVAL	Replace selected play equipment items		\$ 10,000								
MUNDARING OVAL	Replace scoreboard								\$ 25,000		
MUNDARING REGIONAL SKATE PARK	Install a regional scale skate park within the Mundaring Townsite (Lotterywest funding \$375,000, Reserve \$225,000)				\$ 750,000						
NORRIS PARK	Upgrade hardcourt basketball fixtures					\$ 10,000					
PARKERVILLE OVAL	Outdoor exercise equipment			\$ 24,000							
PARKERVILLE OVAL	Upgrade cricket practice nets (subject to grant of \$35,000, Reserve \$85,000)	\$ 120,000									
PARKERVILLE OVAL	Upgrade floodlighting to match standard (1/3 grant funding, 1/3 Reserve)			\$ 420,000							
PIONEER PARK	New Federation Style rotunda / band stand (Reserve \$34000) subject to further investigation		\$ 10,000	\$ 100,000							
SAWYERS VALLEY OVAL	Upgrade reticulation	\$ 70,000									
SAWYERS VALLEY OVAL	Upgrade subsoil drainage (POS Trust Funded)	\$ 100,000									
TENNIS COURT UPGRADES	Surface replacement and infrastructure upgrade program	\$ 30,000	\$ 30,000	\$ 30,000	\$ 10,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
WASTE TRANSFER STATIONS	Staged upgrading of Waste Transfer Stations	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 19,000	\$ 20,000	\$ 20,000	\$ 20,000
WOOROLOO RESERVE	Expand and replace play equipment and shelters (LRCI grant)	\$ 10,000	\$ 62,000								
		<b>\$971,500</b>	<b>\$1,352,500</b>	<b>\$1,288,000</b>	<b>\$1,134,000</b>	<b>\$868,000</b>	<b>\$384,000</b>	<b>\$384,000</b>	<b>\$384,000</b>	<b>\$384,000</b>	<b>\$384,000</b>

## Road Reconstruction

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
BAILEY ROAD	Construct turnaround at southern end (in conjunction with resurfacing)		\$ 20,000								
BROOKING ROAD	New road Owen Rd to Richardson Rd (seeking MRRG funds)			\$ 500,000	\$ 1,000,000						
BROWN PARK CARPARK	Reconstruction to improve layout and resurface				\$ 300,000						
FUTURE ROAD RECONSTRUCTION	Future works to be determined from future road condition surveys					\$ 450,000	\$ 650,000	\$ 520,000	\$ 850,000	\$ 1,000,000	\$ 1,000,000
GLEN FORREST HALL	Upgrade carpark to create accessible parking	\$ 110,000									
GLEN ROAD	Reconstruct Maslin Rd to Victor Rd 250 metres	\$ 30,000	\$ 320,000								
GRANCEY AVE	Reconstruct, kerb, drain and asphalt - 350 metres							\$ 480,000			
HARRY RISEBOROUGH CARPARK	Construct and seal carpark			\$ 350,000							
MUNDARING CIVIC PRECINCT ROW	Retain, widen and seal laneway Craig St, Fenton , Jacoby St, Mundaring Weir Rd - 200 metres						\$ 350,000				
PARKERVILLE HALL	Upgrade carpark to accessibility compliance and seal		\$ 150,000								
PARKERVILLE OVAL	Construct and seal carpark					\$ 550,000					
RICKARD ROAD	Construct turnaround	\$ 65,000									
SAWYERS VALLEY OVAL	Seal carpark								\$ 150,000		
STONEVILLE ROAD	Reconstruct sections between Hartung Street to Riley Road			\$ 540,000							
THOMAS STREET CHIDLOW	Rehabilitate, drain and kerb Reservoir Rd to Old Northam Rd 840m plus parking bays				\$ 700,000						
		<b>\$205,000</b>	<b>\$490,000</b>	<b>\$1,390,000</b>	<b>\$2,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>\$1,000,000</b>

## Road Rehabilitation

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
CRACK SEALING AND ROAD REPAIRS	Preventative Maintenance	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
MORRISON ROAD (MRRG)	Railway line east for 980 metres	\$ 640,000									
MORRISON ROAD (MRRG)	Rehabilitation Roe Hwy and Farrall Rd	\$ 520,000									
ROAD RESURFACING AND PREPARATION	Road renewal including preparation works	\$ 1,240,000	\$ 2,180,000	\$ 1,980,000	\$ 1,870,000	\$ 1,870,000	\$ 1,870,000	\$ 1,870,000	\$ 1,870,000	\$ 1,870,000	\$ 1,900,000
SHOULDER IMPROVEMENTS	Preventative Maintenance		\$ 88,000	\$ 88,000	\$ 88,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 90,000	\$ 100,000
SHOULDER IMPROVEMENTS	Prosperity Road	\$ 86,000									
STONEVILLE ROAD (MRRG)	Resurface Bentley St to Anketell Rd		\$ 600,000								
SWAN VIEW ROAD (MRRG)	Rehabilitate Morrison Rd to Old York Rd 1500m	\$ 650,000									
		<b>\$3,236,000</b>	<b>\$2,968,000</b>	<b>\$2,168,000</b>	<b>\$2,058,000</b>	<b>\$2,060,000</b>	<b>\$2,060,000</b>	<b>\$2,060,000</b>	<b>\$2,060,000</b>	<b>\$2,060,000</b>	<b>\$2,100,000</b>

## Sealing of Gravel Roads

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
ALLEN STREET	Seal gravel road								\$ 280,000		
BERNARD STREET	Seal gravel road					\$ 190,000					
DARKAN STREET	Seal gravel road							\$ 280,000			
DUFFIELD ROAD	Seal gravel road					\$ 50,000				\$ 130,000	
DURA ROAD	Seal gravel road		\$ 40,000								
GOODWIN PLACE	Seal gravel road									\$ 150,000	
HONEYEATER GLADE	Seal gravel road (240 metres)	\$ 220,000									
JANECZEK ROAD	Seal road - 300m										\$ 280,000
KERUN ROAD	Seal road and turnaround 70 metres	\$ 60,000									
McCALLUM ROAD	Seal gravel road		\$ 240,000								
MEREBIN / IRYMPLE RDS	Seal Gravel Road (700 metres)			\$ 280,000	\$ 280,000						
THOMAS STREET	Seal gravel road to service three houses west of Douglas Road						\$ 280,000				
		<b>\$280,000</b>	<b>\$280,000</b>	<b>\$280,000</b>	<b>\$280,000</b>	<b>\$240,000</b>	<b>\$280,000</b>	<b>\$280,000</b>	<b>\$280,000</b>	<b>\$280,000</b>	<b>\$280,000</b>

## Traffic Management

Name	Description	23/24	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33
FIRE ACCESS WORKS	Gravel Resheet EAW between Sunset Way and La Grange Rd			\$ 70,000							
FIRE ACCESS WORKS	Improve fire access routes								\$ 180,000	\$ 180,000	\$ 180,000
FIRE ACCESS WORKS	Minor link improvements ,install or repair fire gates			\$ 20,000	\$ 50,000	\$ 20,000		\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
FIRE ACCESS WORKS	Resheet PAW between Tomallan Rd and Roland Rd			\$ 110,000							
FIRE ACCESS WORKS	Seal La Grange Road to Woodlands Road							\$ 180,000			
FIRE ACCESS WORKS	Seal Oxley Road to Hedges Road					\$ 180,000					
FIRE ACCESS WORKS	Upgrade link between Falls Road and Richardson Road	\$ 20,000	\$ 180,000								
HELENA VALLEY RD and SCOTT ST ROUNDABOUT	Construct roundabout (seek grant funding \$300,000)				\$ 450,000						
HERITAGE TRAIL CARPARKS SWANVIEW	Construct and seal Trail Head Carparks in Swan View	\$ 180,000									
MENS SHED	Upgrade paved areas to facilitate relocation from current site (Reserve)	\$ 75,000									
OWEN ROAD	Improve pedestrian crossing		\$ 20,000								
STONEVILLE RD and WALKER ST ROUNDABOUT	Install roundabout (seek grant funding of \$400,000)						\$ 600,000				
		<b>\$275,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$500,000</b>	<b>\$200,000</b>	<b>\$600,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>