



# **SHIRE OF MUNDARING**

## **Long Term Financial Plan**

**2024/25 to 2033/34**

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## **Introduction**

The Long Term Financial Plan (LTFP) is critical to the Shire of Mundaring's financial planning process. It underpins long-term financial sustainability and demonstrates the level of investment that Council can commit to when delivering the Shire's Council Plan.

The 10-year rolling plan has been prepared based on several objectives and assumptions outlined in this document. To ensure that the plan is responsive to the needs of the community, it is reviewed and adjusted each year, to reflect the Corporate Business Plan and Annual Budget.

The Plan includes:

- Projected income and expenditure, financial position and cash flow statements for each of 10 years of the plan;
- Revenue and expenditure assumptions utilised for forward estimates;
- Ratios and graphs indicating the Shire's forecast financial performance against industry benchmarks;
- Sensitivity and Scenario Analysis; and
- The Shire's 10 Year Works Program (includes major asset maintenance programs).

## **Projected financial position**

### **Summary of Financial Statements**

The Shire's financial statements project the impact of its financial sustainability strategies in terms of the revenue it expects to receive over the next 10 years and its expected expenditure requirements. By using these statements the Shire, and the community, can evaluate the Shire's financial performance and position as the strategies are implemented.

The statements show that over the next 10 years the Shire will:

- continue to have an operating deficit result in its budgets. Whilst the forecast operating result is forecast to improve over the life the plan, a strategy will be developed and implemented to address this historical and ongoing issue (refer to Operating Surplus Ratio on page 4).
- maintain a balanced closing budget position i.e. annual funding requirements equals funds available;
- maintains a strong balance sheet and equity, including sufficient cash reserves to meet short-term and long-term capital renewal requirements; and
- deliver the required asset renewal and maintenance programs in accordance with the Shire's asset management plans.

The financial statements included in this report are:

### **Statement of Comprehensive Income (nature and type)**

This statement details the Shire's estimated and projected revenue and expenses from all operating activities.

### **Cash Flow Statement**

This statement shows projected cash receipts and cash payments over the next 10 years. It is used to assess the Shire's ability to pay its debts as and when they fall due. The projected cash flow over the next 10 years forecasts the Shire will maintain its current strong cash position. The net cash provided by operating activities shows how much cash is expected to remain after paying for the services and assets provided to the community.

### **Rate Setting Statement**

In the LTFP the Rate Setting Statement shows the forecast budget surplus/(deficit) to be carried forward at the end of each year. The Shire is forecast to maintain a balanced closing budget position in each year of the LTFP.

### **Statement of Financial Position (Balance Sheet)**

The statement is a snap-shot of the expected financial position (assets, liabilities and equity) of the Shire at the end of the financial year.

### **Equity Statement**

The equity statement is an alternative way of looking at the net worth of the Shire. It analyses the various changes that have occurred or are occurring to the equity position over the 10 years of the LTFP.

## **Financial Performance Monitoring**

Seven key performance indicators (KPIs) are traditionally utilised to measure the long term financial sustainability of local governments.

### **Operating Surplus Ratio**

This is an indicator of the extent to which revenues raised cover operational expenses only or are also available for capital funding purposes. The ratio target is between 0% and 15% (Advanced Ratio Target > 15%).

Based on the current LTFP forecasts the Shire will not reach this standard in the next 10 years. The forecasts for this ratio have been significantly impacted by significant increases in the Shire's calculated and forecast depreciation expense and recent inflationary pressures on the costs of labour and material & contracts.

Whilst this ratio is forecast to improve from a result of -11.9% in 2024/25 to a result of 0.5% in 2033/34, a deficit operating result has been a long-term historical issue for the Shire.

A strategy will be developed to address the issue. The first part of strategy will be to analyse the Shire's asset management plans and asset renewal requirements (for infrastructure and building assets). Gaining a better understanding of the Shire's

asset renewal requirements will ensure that the useful lives of the Shire's significant assets reflect reality. If the Shire is under estimating the useful lives of its assets this would have the consequence of the Shire overstating its annual depreciation expense, which subsequently would have an adverse impact on the operating result.

### **Current Ratio**

This is a modified commercial ratio designed to focus on the liquidity position of the Shire at the end of each financial year. The ratio essentially measures current assets against current liabilities. The ratio target is greater than or equal to 1:1.

Based on the current LTFP forecasts the Shire will meet this standard for the duration of the 10 years of the plan. This ratio has a direct and sensitive correlation to the Shire's closing budget position each year.

### **Own Source Revenue Coverage Ratio**

This is an indicator of the Shire's own-source revenues compared to its total revenues. Essentially the ratio indicates whether the Shire is self-reliant on its own sources of revenue (e.g. Rates, fees and charges etc.) or is reliant on external sources of funding (e.g. grants). The ratio target is greater than or equal to 80%.

Based on the current LTFP forecasts the Shire will meet this standard for the duration of the 10 years of the plan.

### **Debt Service Coverage Ratio**

Also known as 'debt coverage ratio', this is the ratio of cash available for loan interest and principal repayments. The ratio target is greater than or equal to 3.

Based on the current LTFP forecasts the Shire will comfortably meet this standard for the duration of the 10 years of the plan.

### **Asset Sustainability Ratio**

This ratio measures the extent to which assets managed by the Shire are being replaced as they reach the end of their useful lives. The ratio target is 90% to 105%.

Based on the current LTFP forecasts the Shire will meet this standard in 5 of the 10 years of the plan. It should be noted that the level of the Shire's capital renewal expenditure each year is determined by the asset renewal requirements identified in Shire's asset management plans (i.e., unlike the annual depreciation expense, capital renewal expenditure requirements are not linear).

### **Asset Consumption Ratio**

This ratio shows the written down value of the Shire's depreciable assets relative to their current replacement cost. The ratio essentially highlights the aged condition of the Shire's stock of physical assets. The ratio target is 50% to 75%.

Based on the current LTFP forecasts the Shire will meet this standard for the duration of the 10 years of the plan. The LTFP does forecast a downward trend for the asset consumption ratio. As is the case with the Asset Sustainability Ratio, this ratio is impacted by the annual depreciation expense. This ratio is also impacted by the cyclical revaluation of certain assets classes, namely infrastructure, land and buildings. The future impact of these ongoing revaluations, which historically have

had a positive impact on this ratio, are not able to be forecast reliably and therefore have not been included in the LTFP.

### **Asset Renewal Funding Ratio**

This indicates whether the Shire has the financial capacity to fund asset renewal as required, whilst continuing to provide existing levels of services in future, without:

- additional operating income; or
- reductions in operating expenses; or
- an increase in net financial liabilities above what is currently projected.

The ratio target is between 95% and 105%.

The Shire will meet this standard in 2024/25. As the calculation of this ratio on an annual basis is based on forecast data over a ten-year period it is only possible to calculate this ratio for the first year of the plan.

### **Sensitivity Analysis & Scenario Modelling**

In developing this LTFP a sensitivity analysis was undertaken on the key revenue and expenditure assumptions. For further detail of the analysis refer to page 26 of this plan.

## Statements, assumptions and indicators

| <b>Shire of Mundaring Long Term Financial Plan 2025-2034</b> |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>Statement of Comprehensive Income by Nature or Type</b>   |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
|  | 2024/25             | 2025/26             | 2026/27             | 2027/28             | 2028/29             | 2029/30             | 2030/31             | 2031/32             | 2032/33             | 2033/34             |
| <b>INCOME: REVENUES FROM ORDINARY ACTIVITIES</b>             |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Rates  | 33,831,164          | 35,184,411          | 36,767,709          | 38,422,256          | 40,151,257          | 41,757,308          | 43,427,600          | 45,164,704          | 46,971,292          | 48,850,144          |
| Specified Area Rates   | 0                   | 0                   | 100,000             | 102,500             | 105,063             | 107,689             | 110,381             | 113,141             | 115,969             | 118,869             |
| Operating Grants, Subsidies & Contributions                  | 4,455,491           | 7,871,433           | 8,186,291           | 8,513,742           | 8,854,292           | 9,164,192           | 9,484,939           | 9,816,912           | 10,160,504          | 10,516,121          |
| Fees & Charges   | 12,754,045          | 13,072,896          | 13,399,719          | 13,734,711          | 14,078,079          | 14,430,031          | 14,790,782          | 15,160,552          | 15,539,565          | 15,928,055          |
| Interest Earnings  | 2,420,000           | 2,036,717           | 1,650,820           | 1,514,237           | 1,375,902           | 1,378,835           | 1,486,589           | 1,534,609           | 1,580,126           | 1,686,366           |
| Other Revenue  | 2,119,965           | 1,522,964           | 1,561,038           | 16,600,064          | 1,640,066           | 1,681,067           | 1,723,094           | 1,766,171           | 1,810,326           | 1,855,584           |
| <b>Total Revenue</b>   | <b>55,580,665</b>   | <b>59,688,421</b>   | <b>61,665,576</b>   | <b>78,887,511</b>   | <b>66,204,658</b>   | <b>68,519,123</b>   | <b>71,023,385</b>   | <b>73,556,089</b>   | <b>76,177,783</b>   | <b>78,955,139</b>   |
| <b>EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES</b>        |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Employee Costs   | (24,770,447)        | (26,660,442)        | (27,843,557)        | (28,818,082)        | (29,826,715)        | (30,870,650)        | (31,951,122)        | (33,069,412)        | (34,226,841)        | (35,424,781)        |
| Materials & Contracts  | (23,824,785)        | (23,878,306)        | (24,745,263)        | (25,343,395)        | (26,376,980)        | (26,543,904)        | (27,187,002)        | (27,866,677)        | (28,583,344)        | (29,277,427)        |
| Utilities  | (1,354,833)         | (1,395,478)         | (1,437,342)         | (1,473,276)         | (1,510,108)         | (1,547,860)         | (1,586,557)         | (1,626,221)         | (1,666,876)         | (1,708,548)         |
| Depreciation   | (9,619,397)         | (9,300,696)         | (9,548,793)         | (10,061,756)        | (10,236,669)        | (10,148,955)        | (10,271,750)        | (10,142,653)        | (10,020,289)        | (9,880,733)         |
| Interest Expenses  | (294,500)           | (248,335)           | (203,963)           | (156,951)           | (123,651)           | (108,525)           | (92,912)            | (76,797)            | (60,164)            | (42,996)            |
| Insurance  | (680,440)           | (714,462)           | (735,896)           | (754,293)           | (773,151)           | (792,479)           | (812,291)           | (832,599)           | (853,414)           | (874,749)           |
| Other Expenditure  | (1,124,950)         | (1,153,074)         | (1,181,901)         | (1,211,448)         | (1,241,734)         | (1,272,778)         | (1,304,597)         | (1,337,212)         | (1,370,642)         | (1,404,908)         |
| <b>Total Expenditure</b>                                     | <b>(61,669,352)</b> | <b>(63,350,792)</b> | <b>(65,696,715)</b> | <b>(67,819,201)</b> | <b>(70,089,007)</b> | <b>(71,285,152)</b> | <b>(73,206,232)</b> | <b>(74,951,570)</b> | <b>(76,781,570)</b> | <b>(78,614,142)</b> |
| <b>Sub-total</b>   | <b>(6,088,687)</b>  | <b>(3,662,371)</b>  | <b>(4,031,139)</b>  | <b>11,068,310</b>   | <b>(3,884,349)</b>  | <b>(2,766,029)</b>  | <b>(2,182,847)</b>  | <b>(1,395,481)</b>  | <b>(603,787)</b>    | <b>340,996</b>      |
| Non-Operating Grants, Subsidies & Contributions              | 5,514,730           | 3,580,090           | 3,716,976           | 18,503,965          | 2,961,277           | 2,441,320           | 8,248,634           | 1,524,812           | 1,562,932           | 1,602,005           |
| Profit on Asset Disposals                                    | 157,519             | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| Loss on Asset Disposals                                      | (226,819)           | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| <b>Sub-total</b>   | <b>5,445,430</b>    | <b>3,580,090</b>    | <b>3,716,976</b>    | <b>18,503,965</b>   | <b>2,961,277</b>    | <b>2,441,320</b>    | <b>8,248,634</b>    | <b>1,524,812</b>    | <b>1,562,932</b>    | <b>1,602,005</b>    |
| <b>NET RESULT</b>  | <b>(643,257)</b>    | <b>(82,281)</b>     | <b>(314,163)</b>    | <b>29,572,275</b>   | <b>(923,072)</b>    | <b>(324,709)</b>    | <b>6,065,787</b>    | <b>129,330</b>      | <b>959,145</b>      | <b>1,943,002</b>    |
| <b>Other Comprehensive Income</b>                            |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |
| Changes in Valuation of non-current assets                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   |
| <b>Total Other Comprehensive Income</b>                      | <b>0</b>            | <b>0</b>            | <b>0</b>            | <b>0</b>            | <b>0</b>            | <b>0</b>            | <b>0</b>            | <b>0</b>            | <b>0</b>            | <b>0</b>            |
| <b>TOTAL COMPREHENSIVE INCOME</b>                            | <b>(643,257)</b>    | <b>(82,281)</b>     | <b>(314,163)</b>    | <b>29,572,275</b>   | <b>(923,072)</b>    | <b>(324,709)</b>    | <b>6,065,787</b>    | <b>129,330</b>      | <b>959,145</b>      | <b>1,943,002</b>    |

## Shire of Mundaring Long Term Financial Plan 2025-2034

### Statement of Cash Flows

|  | 2024/25      | 2025/26      | 2026/27      | 2027/28      | 2028/29      | 2029/30      | 2030/31      | 2031/32      | 2032/33      | 2033/34      |
|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>          |              |              |              |              |              |              |              |              |              |              |
| <b>RECEIPTS</b>                                      |              |              |              |              |              |              |              |              |              |              |
| Rates  | 33,831,164   | 35,184,411   | 36,767,709   | 38,422,256   | 40,151,257   | 41,757,308   | 43,427,600   | 45,164,704   | 46,971,292   | 48,850,144   |
| Specified Area Rates                                 | 0            | 0            | 100,000      | 102,500      | 105,063      | 107,689      | 110,381      | 113,141      | 115,969      | 118,869      |
| Operating Grants, Subsidies & Contributions          | 4,455,491    | 7,871,433    | 8,186,291    | 8,513,742    | 8,854,292    | 9,164,192    | 9,484,939    | 9,816,912    | 10,160,504   | 10,516,121   |
| Fees & Charges                                       | 12,754,045   | 13,072,896   | 13,399,719   | 13,734,711   | 14,078,079   | 14,430,031   | 14,790,782   | 15,160,552   | 15,539,565   | 15,928,055   |
| Interest Earnings                                    | 2,420,000    | 2,036,717    | 1,650,820    | 1,514,237    | 1,375,902    | 1,378,835    | 1,486,589    | 1,534,609    | 1,580,126    | 1,686,366    |
| Goods and Services Tax                               | 2,150,000    | 2,214,500    | 2,280,935    | 2,349,363    | 2,419,844    | 2,492,439    | 2,567,212    | 2,644,229    | 2,723,556    | 2,805,262    |
| Other Revenue  | 2,119,965    | 1,522,964    | 1,561,038    | 16,600,064   | 1,640,066    | 1,681,067    | 1,723,094    | 1,766,171    | 1,810,326    | 1,855,584    |
| Sub-total  | 57,730,665   | 61,902,921   | 63,946,511   | 81,236,874   | 68,624,502   | 71,011,562   | 73,590,598   | 76,200,317   | 78,901,338   | 81,760,401   |
| <b>PAYMENTS</b>                                      |              |              |              |              |              |              |              |              |              |              |
| Employee Costs                                       | (24,770,447) | (26,660,442) | (27,843,557) | (28,818,082) | (29,826,715) | (30,870,650) | (31,951,122) | (33,069,412) | (34,226,841) | (35,424,781) |
| Materials & Contracts                                | (23,824,785) | (23,878,306) | (24,745,263) | (25,343,395) | (26,376,980) | (26,543,904) | (27,187,002) | (27,866,677) | (28,583,344) | (29,277,427) |
| Utilities (gas, electricity, water, etc.)            | (1,354,833)  | (1,395,478)  | (1,437,342)  | (1,473,276)  | (1,510,108)  | (1,547,860)  | (1,586,557)  | (1,626,221)  | (1,666,876)  | (1,708,548)  |
| Insurance  | (680,440)    | (714,462)    | (735,896)    | (754,293)    | (773,151)    | (792,479)    | (812,291)    | (832,599)    | (853,414)    | (874,749)    |
| Interest   | (294,500)    | (248,335)    | (203,963)    | (156,951)    | (123,651)    | (108,525)    | (92,912)     | (76,797)     | (60,164)     | (42,996)     |
| Goods and Services Tax                               | (2,150,000)  | (2,214,500)  | (2,280,935)  | (2,349,363)  | (2,419,844)  | (2,492,439)  | (2,567,212)  | (2,644,229)  | (2,723,556)  | (2,805,262)  |
| Other Expenditure                                    | (1,124,950)  | (1,153,074)  | (1,181,901)  | (1,211,448)  | (1,241,734)  | (1,272,778)  | (1,304,597)  | (1,337,212)  | (1,370,642)  | (1,404,908)  |
| Sub-total  | (54,199,955) | (56,264,596) | (58,428,857) | (60,106,808) | (62,272,182) | (63,628,636) | (65,501,694) | (67,453,146) | (69,484,837) | (71,538,672) |
| Net Cash Provided by (Used in) Operating Activities  | 3,530,710    | 5,638,325    | 5,517,654    | 21,130,066   | 6,352,320    | 7,382,926    | 8,088,903    | 8,747,171    | 9,416,501    | 10,221,729   |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>          |              |              |              |              |              |              |              |              |              |              |
| Payments for Purchase of Property, Plant & Equipment | (5,818,218)  | (3,945,506)  | (9,958,080)  | (17,044,760) | (11,956,904) | (2,848,495)  | (8,152,780)  | (2,153,276)  | (1,872,000)  | (1,653,000)  |
| Payments for Construction of Infrastructure          | (10,769,193) | (7,293,491)  | (5,834,491)  | (5,320,491)  | (5,236,491)  | (5,586,491)  | (4,836,491)  | (4,836,491)  | (4,836,491)  | (4,836,491)  |
| Grants / Contributions for the Development of Assets | 5,514,730    | 3,580,090    | 3,716,976    | 18,503,965   | 2,961,277    | 2,441,320    | 8,248,634    | 1,524,812    | 1,562,932    | 1,602,005    |
| Proceeds from Sale of Non-Current Assets             | 1,044,927    | 304,205      | 472,205      | 409,205      | 434,205      | 326,205      | 224,205      | 269,205      | 202,205      | 227,205      |
| Net Cash Provided by (Used in) Investing Activities  | (10,027,754) | (7,354,702)  | (11,603,390) | (3,452,081)  | (13,797,913) | (5,667,461)  | (4,516,432)  | (5,195,750)  | (4,943,354)  | (4,660,281)  |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>          |              |              |              |              |              |              |              |              |              |              |
| Repayment of Debentures                              | (812,438)    | (854,331)    | (898,703)    | (945,715)    | (470,273)    | (485,399)    | (501,012)    | (517,127)    | (533,760)    | (550,929)    |
| Repayment of Leases                                  | (214,033)    | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            |
| Proceeds from New Debentures                         | 0            | 0            | 0            | -            | 0            | 0            | 0            | 0            | 0            | 0            |
| Net Cash Provided by (Used in) Financing Activities  | (1,026,471)  | (854,331)    | (898,703)    | (945,715)    | (470,273)    | (485,399)    | (501,012)    | (517,127)    | (533,760)    | (550,929)    |
| NET INCREASE (DECREASE) IN CASH HELD                 | (7,523,515)  | (2,570,707)  | (6,984,439)  | 16,732,270   | (7,915,866)  | 1,230,066    | 3,071,459    | 3,034,294    | 3,939,387    | 5,010,520    |
| Cash at Beginning of Year (including cash reserves)  | 50,687,628   | 43,164,113   | 40,593,406   | 33,608,966   | 50,341,237   | 42,425,371   | 43,655,437   | 46,726,896   | 49,761,189   | 53,700,576   |
| Cash at the End of Year (including cash reserves)    | 43,164,113   | 40,593,406   | 33,608,966   | 50,341,237   | 42,425,371   | 43,655,437   | 46,726,896   | 49,761,189   | 53,700,576   | 58,711,096   |



## Shire of Mundaring Long Term Financial Plan 2025-2034

### Statement of Financial Position

|   | 2024/25            | 2025/26            | 2026/27            | 2027/28            | 2028/29            | 2029/30            | 2030/31            | 2031/32            | 2032/33            | 2033/34            |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| <b>ASSETS</b>                           |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>CURRENT ASSETS</b>                   |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Cash and Cash Reserves                  | 43,164,113         | 40,593,406         | 33,608,966         | 50,341,237         | 42,425,371         | 43,655,437         | 46,726,896         | 49,761,189         | 53,700,576         | 58,711,096         |
| Receivables                             | 6,079,082          | 6,079,082          | 6,079,082          | 6,079,082          | 6,079,082          | 6,079,082          | 6,079,082          | 6,079,082          | 6,079,082          | 6,079,082          |
| Prepayments                             | 331,938            | 331,938            | 331,938            | 331,938            | 331,938            | 331,938            | 331,938            | 331,938            | 331,938            | 331,938            |
| Inventories                             | 123,569            | 123,569            | 123,569            | 123,569            | 123,569            | 123,569            | 123,569            | 123,569            | 123,569            | 123,569            |
| <b>Total Current Assets</b>             | <b>49,698,702</b>  | <b>47,127,995</b>  | <b>40,143,555</b>  | <b>56,875,826</b>  | <b>48,959,960</b>  | <b>50,190,026</b>  | <b>53,261,485</b>  | <b>56,295,778</b>  | <b>60,235,165</b>  | <b>65,245,685</b>  |
| <b>NON-CURRENT ASSETS</b>               |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Receivables                             | 1,344,682          | 1,344,682          | 1,344,682          | 1,344,682          | 1,344,682          | 1,344,682          | 1,344,682          | 1,344,682          | 1,344,682          | 1,344,682          |
| Investment in Associate - EMRC          | 20,305,412         | 20,305,412         | 20,305,412         | -                  | -                  | -                  | -                  | -                  | -                  | -                  |
| Other Financial Assets                  | 142,067            | 142,067            | 142,067            | 142,067            | 142,067            | 142,067            | 142,067            | 142,067            | 142,067            | 142,067            |
| Property, Plant and Equipment           | 89,197,098         | 89,711,203         | 95,839,706         | 108,599,215        | 113,557,111        | 112,087,346        | 115,891,944        | 113,760,156        | 111,515,810        | 109,146,706        |
| Infrastructure                          | 385,843,795        | 386,963,785        | 386,606,856        | 385,741,637        | 384,806,262        | 384,235,853        | 382,924,570        | 381,634,268        | 380,364,611        | 379,115,268        |
| <b>Total Non-Current Assets</b>         | <b>496,833,054</b> | <b>498,467,150</b> | <b>504,238,723</b> | <b>495,827,601</b> | <b>499,850,122</b> | <b>497,809,947</b> | <b>500,303,263</b> | <b>496,881,173</b> | <b>493,367,170</b> | <b>489,748,723</b> |
| <b>TOTAL ASSETS</b>                     | <b>546,531,756</b> | <b>545,595,144</b> | <b>544,382,278</b> | <b>552,703,427</b> | <b>548,810,082</b> | <b>547,999,973</b> | <b>553,564,748</b> | <b>553,176,951</b> | <b>553,602,335</b> | <b>554,994,408</b> |
| <b>LIABILITIES</b>                      |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>CURRENT LIABILITIES</b>              |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Payables                                | 12,393,469         | 12,393,469         | 12,393,469         | 12,393,469         | 12,393,469         | 12,393,469         | 12,393,469         | 12,393,469         | 12,393,469         | 12,393,469         |
| Current Portion of Long Term Borrowings | 854,331            | 898,703            | 945,715            | 470,273            | 485,399            | 501,012            | 517,127            | 533,760            | 550,929            | 568,649            |
| Lease Liability                         | 157,727            | 157,727            | 157,727            | 157,727            | 157,727            | 157,727            | 157,727            | 157,727            | 157,727            | 157,727            |
| Contract Liabilities                    | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  |
| Provisions                              | 3,534,135          | 3,534,135          | 3,534,135          | 3,534,135          | 3,534,135          | 3,534,135          | 3,534,135          | 3,534,135          | 3,534,135          | 3,534,135          |
| <b>Total Current Liabilities</b>        | <b>16,939,662</b>  | <b>16,984,034</b>  | <b>17,031,046</b>  | <b>16,555,604</b>  | <b>16,570,730</b>  | <b>16,586,343</b>  | <b>16,602,458</b>  | <b>16,619,091</b>  | <b>16,636,260</b>  | <b>16,653,980</b>  |
| <b>NON-CURRENT LIABILITIES</b>          |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Long Term Borrowings                    | 5,959,389          | 5,060,686          | 4,114,971          | 3,644,698          | 3,159,298          | 2,658,286          | 2,141,159          | 1,607,399          | 1,056,470          | 487,821            |
| Contract Liabilities                    | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  |
| Lease Liability                         | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  |
| Provisions                              | 455,069            | 455,069            | 455,069            | 455,069            | 455,069            | 455,069            | 455,069            | 455,069            | 455,069            | 455,069            |
| <b>Total Non-Current Liabilities</b>    | <b>6,414,458</b>   | <b>5,515,755</b>   | <b>4,570,040</b>   | <b>4,099,767</b>   | <b>3,614,367</b>   | <b>3,113,355</b>   | <b>2,596,228</b>   | <b>2,062,468</b>   | <b>1,511,539</b>   | <b>942,890</b>     |
| <b>TOTAL LIABILITIES</b>                | <b>23,354,120</b>  | <b>22,499,789</b>  | <b>21,601,086</b>  | <b>20,655,371</b>  | <b>20,185,098</b>  | <b>19,699,698</b>  | <b>19,198,686</b>  | <b>18,681,559</b>  | <b>18,147,799</b>  | <b>17,596,870</b>  |
| <b>NET ASSETS</b>                       | <b>523,177,636</b> | <b>523,095,355</b> | <b>522,781,192</b> | <b>532,048,055</b> | <b>528,624,984</b> | <b>528,300,275</b> | <b>534,366,062</b> | <b>534,495,392</b> | <b>535,454,537</b> | <b>537,397,538</b> |

## Shire of Mundaring Long Term Financial Plan 2025-2034 Net Current Asset Position

|   | 2023/24           | 2024/25           | 2025/26           | 2026/27           | 2027/28           | 2028/29           | 2029/30           | 2030/31           | 2031/32           | 2032/33           | 2033/24           |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>NET CURRENT ASSETS</b>               |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| <b>CURRENT ASSETS</b>                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Cash and Cash Reserves                  | 50,687,628        | 43,164,113        | 40,593,406        | 33,608,966        | 50,341,237        | 42,425,371        | 43,655,437        | 46,726,896        | 49,761,189        | 53,700,576        | 58,711,096        |
| Receivables                             | 6,079,082         | 6,079,082         | 6,079,082         | 6,079,082         | 6,079,082         | 6,079,082         | 6,079,082         | 6,079,082         | 6,079,082         | 6,079,082         | 6,079,082         |
| Prepayments                             | 331,938           | 331,938           | 331,938           | 331,938           | 331,938           | 331,938           | 331,938           | 331,938           | 331,938           | 331,938           | 331,938           |
| Inventories                             | 123,569           | 123,569           | 123,569           | 123,569           | 123,569           | 123,569           | 123,569           | 123,569           | 123,569           | 123,569           | 123,569           |
| <b>Total Current Assets</b>             | <b>57,222,217</b> | <b>49,698,702</b> | <b>47,127,995</b> | <b>40,143,555</b> | <b>56,875,826</b> | <b>48,959,960</b> | <b>50,190,026</b> | <b>53,261,485</b> | <b>56,295,778</b> | <b>60,235,165</b> | <b>65,245,685</b> |
| <b>CURRENT LIABILITIES</b>              |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Payables                                | 12,393,469        | 12,393,469        | 12,393,469        | 12,393,469        | 12,393,469        | 12,393,469        | 12,393,469        | 12,393,469        | 12,393,469        | 12,393,469        | 12,393,469        |
| Current Portion of Long Term Borrowings | 812,438           | 854,331           | 898,703           | 945,715           | 470,273           | 485,399           | 501,012           | 517,127           | 533,760           | 550,929           | 568,649           |
| Lease Liability                         | 214,033           | 157,727           | 157,727           | 157,727           | 157,727           | 157,727           | 157,727           | 157,727           | 157,727           | 157,727           | 157,727           |
| Contract Liabilities                    | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 |
| Provisions                              | 3,534,135         | 3,534,135         | 3,534,135         | 3,534,135         | 3,534,135         | 3,534,135         | 3,534,135         | 3,534,135         | 3,534,135         | 3,534,135         | 3,534,135         |
| <b>Total Current Liabilities</b>        | <b>16,954,075</b> | <b>16,939,662</b> | <b>16,984,034</b> | <b>17,031,046</b> | <b>16,555,604</b> | <b>16,570,730</b> | <b>16,586,343</b> | <b>16,602,458</b> | <b>16,619,091</b> | <b>16,636,260</b> | <b>16,653,980</b> |
| <b>NET CURRENT ASSETS</b>               | <b>40,268,142</b> | <b>32,759,040</b> | <b>30,143,961</b> | <b>23,112,510</b> | <b>40,320,221</b> | <b>32,389,229</b> | <b>33,603,682</b> | <b>36,659,026</b> | <b>39,676,687</b> | <b>43,598,906</b> | <b>48,591,705</b> |
| LESS: Restricted Cash Reserves          | (32,440,986)      | (33,771,098)      | (31,200,390)      | (24,215,951)      | (40,948,222)      | (33,032,356)      | (34,262,421)      | (37,333,880)      | (40,368,174)      | (44,307,561)      | (49,318,081)      |
| ADD: Current Long Term Borrowings       | 812,438           | 854,331           | 898,703           | 945,715           | 470,273           | 485,399           | 501,012           | 517,127           | 533,760           | 550,929           | 568,649           |
| ADD: Current Lease Liability            | 214,033           | 157,727           | 157,727           | 157,727           | 157,727           | 157,727           | 157,727           | 157,727           | 157,727           | 157,727           | 157,727           |
| <b>OPENING/CLOSING FUNDS</b>            | <b>8,853,627</b>  | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>          |

## Shire of Mundaring Long Term Financial Plan 2025-2034

### Statement of Changes in Equity

|                                    | 2024/25            | 2025/26            | 2026/27            | 2027/28            | 2028/29            | 2029/30            | 2030/31            | 2031/32            | 2032/33            | 2033/34            |
|------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| <b>EQUITY</b>                      |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>RETAINED SURPLUS</b>            |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Balance 1 July                     | 148,086,829        | 146,113,460        | 148,601,887        | 134,966,751        | 147,806,756        | 154,799,550        | 153,244,775        | 156,239,103        | 153,334,140        | 150,353,898        |
| Transfer from / (to) Reserve       | (1,330,112)        | 2,570,708          | 6,984,439          | (16,732,270)       | 7,915,865          | (1,230,065)        | (3,071,459)        | (3,034,294)        | (3,939,386)        | (5,010,520)        |
| Net Result                         | (643,257)          | (82,281)           | (314,163)          | 29,572,275         | (923,072)          | (324,709)          | 6,065,787          | 129,330            | 959,145            | 1,943,002          |
| <b>Balance 30 June</b>             | <b>146,113,460</b> | <b>148,601,887</b> | <b>155,272,163</b> | <b>147,806,756</b> | <b>154,799,550</b> | <b>153,244,775</b> | <b>156,239,103</b> | <b>153,334,140</b> | <b>150,353,898</b> | <b>147,286,379</b> |
| <b>CASH BACKED RESERVES</b>        |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Balance 1 July                     | 32,440,986         | 33,771,098         | 31,200,390         | 24,215,951         | 40,948,222         | 33,032,356         | 34,262,421         | 37,333,880         | 40,368,174         | 44,307,561         |
| Transfer (from) / to Reserve       | 1,330,112          | (2,570,708)        | (6,984,439)        | 16,732,270         | (7,915,865)        | 1,230,065          | 3,071,459          | 3,034,294          | 3,939,386          | 5,010,520          |
| <b>Balance 30 June</b>             | <b>33,771,098</b>  | <b>31,200,390</b>  | <b>24,215,951</b>  | <b>40,948,222</b>  | <b>33,032,356</b>  | <b>34,262,421</b>  | <b>37,333,880</b>  | <b>40,368,174</b>  | <b>44,307,561</b>  | <b>49,318,081</b>  |
| <b>ASSET REVALUATION RESERVE</b>   |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| Balance 1 July                     | 343,293,078        | 343,293,078        | 343,293,078        | 343,293,078        | 340,793,078        | 340,793,078        | 340,793,078        | 340,793,078        | 340,793,078        | 340,793,078        |
| Total Other Comprehensive Income   | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  | 0                  |
| <b>Balance 30 June</b>             | <b>343,293,078</b> | <b>343,293,078</b> | <b>343,293,078</b> | <b>343,293,078</b> | <b>340,793,078</b> | <b>340,793,078</b> | <b>340,793,078</b> | <b>340,793,078</b> | <b>340,793,078</b> | <b>340,793,078</b> |
| <b>TOTAL EQUITY</b>                |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| <b>Balance 30 June</b>             | <b>523,177,636</b> | <b>523,095,355</b> | <b>522,781,192</b> | <b>532,048,055</b> | <b>528,624,984</b> | <b>528,300,275</b> | <b>534,366,062</b> | <b>534,495,392</b> | <b>535,454,537</b> | <b>537,397,538</b> |
| <b>Net Assets as Balance Sheet</b> | <b>523,177,636</b> | <b>523,095,355</b> | <b>522,781,192</b> | <b>532,048,055</b> | <b>528,624,984</b> | <b>528,300,275</b> | <b>534,366,062</b> | <b>534,495,392</b> | <b>535,454,537</b> | <b>537,397,538</b> |

## Shire of Mundaring Long Term Financial Plan 2025-2034 Rate Setting Statement

|  | 2024/25             | 2025/26            | 2026/27            | 2027/28             | 2028/29            | 2029/30            | 2030/31            | 2031/32            | 2032/33            | 2033/34             |
|--|---------------------|--------------------|--------------------|---------------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------|
| <b>REVENUES</b>                                  |                     |                    |                    |                     |                    |                    |                    |                    |                    |                     |
| Rate Revenue                                     | 33,831,164          | 35,184,411         | 36,767,709         | 38,422,256          | 40,151,257         | 41,757,308         | 43,427,600         | 45,164,704         | 46,971,292         | 48,850,144          |
| Revenue other than Rates                         | 21,907,020          | 24,504,011         | 24,897,867         | 40,465,255          | 26,053,401         | 26,761,815         | 27,595,785         | 28,391,385         | 29,206,490         | 30,104,995          |
| <b>Revenues Sub-total</b>                        | <b>55,738,184</b>   | <b>59,688,421</b>  | <b>61,665,576</b>  | <b>78,887,511</b>   | <b>66,204,658</b>  | <b>68,519,123</b>  | <b>71,023,385</b>  | <b>73,556,089</b>  | <b>76,177,783</b>  | <b>78,955,139</b>   |
| <b>EXPENSES</b>                                  |                     |                    |                    |                     |                    |                    |                    |                    |                    |                     |
| All Operating Expenses                           | (61,896,171)        | (63,350,792)       | (65,696,715)       | (67,819,201)        | (70,089,007)       | (71,285,152)       | (73,206,232)       | (74,951,570)       | (76,781,570)       | (78,614,142)        |
| <b>Net Operating Profit/(Loss)</b>               | <b>(6,157,987)</b>  | <b>(3,662,371)</b> | <b>(4,031,139)</b> | <b>11,068,310</b>   | <b>(3,884,349)</b> | <b>(2,766,029)</b> | <b>(2,182,847)</b> | <b>(1,395,481)</b> | <b>(603,787)</b>   | <b>340,996</b>      |
| <b>NON CASH ITEMS</b>                            |                     |                    |                    |                     |                    |                    |                    |                    |                    |                     |
| (Profit)/Loss on Asset Disposals                 | 69,300              | 0                  | 0                  | 0                   | 0                  | 0                  | 0                  | 0                  | 0                  | 0                   |
| Depreciation on Assets                           | 9,619,397           | 9,300,696          | 9,548,793          | 10,061,756          | 10,236,669         | 10,148,955         | 10,271,750         | 10,142,653         | 10,020,289         | 9,880,733           |
| <b>Sub-total</b>                                 | <b>9,688,697</b>    | <b>9,300,696</b>   | <b>9,548,793</b>   | <b>10,061,756</b>   | <b>10,236,669</b>  | <b>10,148,955</b>  | <b>10,271,750</b>  | <b>10,142,653</b>  | <b>10,020,289</b>  | <b>9,880,733</b>    |
| <b>3,530,710</b>                                 | <b>5,638,325</b>    | <b>5,517,654</b>   | <b>21,130,066</b>  | <b>6,352,320</b>    | <b>7,382,926</b>   | <b>8,088,903</b>   | <b>8,747,171</b>   | <b>9,416,501</b>   | <b>10,221,729</b>  |                     |
| <b>CAPITAL EXPENDITURE AND REVENUE</b>           |                     |                    |                    |                     |                    |                    |                    |                    |                    |                     |
| Purchase Land and Buildings                      | (1,468,500)         | (2,800,000)        | (8,215,000)        | (15,750,000)        | (10,630,000)       | (1,825,000)        | (7,310,000)        | (1,040,000)        | (1,040,000)        | (1,040,000)         |
| Infrastructure Assets                            | (10,769,193)        | (7,293,491)        | (5,834,491)        | (5,320,491)         | (5,236,491)        | (5,586,491)        | (4,836,491)        | (4,836,491)        | (4,836,491)        | (4,836,491)         |
| Purchase Plant and Equipment                     | (4,147,718)         | (1,098,506)        | (1,561,080)        | (1,262,760)         | (1,294,904)        | (991,495)          | (810,780)          | (1,081,276)        | (800,000)          | (581,000)           |
| Purchase Furniture and Equipment                 | (202,000)           | (47,000)           | (182,000)          | (32,000)            | (32,000)           | (32,000)           | (32,000)           | (32,000)           | (32,000)           | (32,000)            |
| Proceeds Disposal of Assets                      | 1,044,927           | 304,205            | 472,205            | 409,205             | 434,205            | 326,205            | 224,205            | 269,205            | 202,205            | 227,205             |
| Non-Operating Grants, Subsidies & Contributions  | 5,514,730           | 3,580,090          | 3,716,976          | 18,503,965          | 2,961,277          | 2,441,320          | 8,248,634          | 1,524,812          | 1,562,932          | 1,602,005           |
| Repayment of Debentures                          | (812,438)           | (854,331)          | (898,703)          | (945,715)           | (470,273)          | (485,399)          | (501,012)          | (517,127)          | (533,760)          | (550,929)           |
| Proceeds from Loan                               | 0                   | 0                  | 0                  | -                   | 0                  | 0                  | 0                  | 0                  | 0                  | 0                   |
| Repayment of Leases                              | (214,033)           | 0                  | 0                  | 0                   | 0                  | 0                  | 0                  | 0                  | 0                  | 0                   |
| Transfers to Reserves                            | (7,543,139)         | (2,841,331)        | (2,928,141)        | (21,239,548)        | (3,015,622)        | (3,764,332)        | (4,995,475)        | (4,258,965)        | (4,932,681)        | (5,734,315)         |
| Transfers from Reserves                          | 6,213,027           | 5,412,039          | 9,912,580          | 4,507,278           | 10,931,487         | 2,534,267          | 1,924,016          | 1,224,671          | 993,295            | 723,795             |
| <b>Net Cash From Investing Activities</b>        | <b>(12,384,337)</b> | <b>(5,638,325)</b> | <b>(5,517,654)</b> | <b>(21,130,066)</b> | <b>(6,352,321)</b> | <b>(7,382,926)</b> | <b>(8,088,903)</b> | <b>(8,747,171)</b> | <b>(9,416,501)</b> | <b>(10,221,730)</b> |
| <b>ESTIMATED SURPLUS/(DEFICIT) JULY 1 B/FWD</b>  | <b>8,853,627</b>    | <b>0</b>           | <b>0</b>           | <b>0</b>            | <b>0</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>            |
| <b>ESTIMATED SURPLUS/(DEFICIT) JUNE 30 C/FWD</b> | <b>0</b>            | <b>0</b>           | <b>0</b>           | <b>0</b>            | <b>0</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>           | <b>0</b>            |

## Shire of Mundaring Long Term Financial Plan 2025-2034 Ten Year Capital Works Program Summary

|  | 2024/25           | 2025/26           | 2026/27           | 2027/28           | 2028/29           | 2029/30          | 2030/31           | 2031/32          | 2032/33          | 2033/34          |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|-------------------|------------------|------------------|------------------|
| <b>LAND AND BUILDINGS</b>                |                   |                   |                   |                   |                   |                  |                   |                  |                  |                  |
| Renewal & replacement of Buildings       | 371,500           | 960,000           | 7,915,000         | 15,750,000        | 10,530,000        | 1,825,000        | 6,960,000         | 520,000          | 520,000          | 520,000          |
| New/Upgrade Buildings                    | 1,097,000         | 1,840,000         | 300,000           | 0                 | 100,000           | 0                | 350,000           | 520,000          | 520,000          | 520,000          |
| <b>Total Land and Buildings</b>          | <b>1,468,500</b>  | <b>2,800,000</b>  | <b>8,215,000</b>  | <b>15,750,000</b> | <b>10,630,000</b> | <b>1,825,000</b> | <b>7,310,000</b>  | <b>1,040,000</b> | <b>1,040,000</b> | <b>1,040,000</b> |
| Proceeds from Sale of Land               | 0                 | 0                 | 0                 | 0                 | 0                 | 0                | 0                 | 0                | 0                | 0                |
| Book Value Assets Sold                   | 0                 | 0                 | 0                 | 0                 | 0                 | 0                | 0                 | 0                | 0                | 0                |
| <b>Profit / (Loss) on Sale</b>           | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>         | <b>0</b>          | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>PLANT AND EQUIPMENT</b>               |                   |                   |                   |                   |                   |                  |                   |                  |                  |                  |
| Existing Fleet and Plant                 | 4,122,718         | 1,098,506         | 1,561,080         | 1,262,760         | 1,294,904         | 991,495          | 810,780           | 1,081,276        | 800,000          | 581,000          |
| Additional Equipment                     | 25,000            | 0                 | 0                 | 0                 | 0                 | 0                | 0                 | 0                | 0                | 0                |
| <b>Total Plant and Vehicle Purchases</b> | <b>4,147,718</b>  | <b>1,098,506</b>  | <b>1,561,080</b>  | <b>1,262,760</b>  | <b>1,294,904</b>  | <b>991,495</b>   | <b>810,780</b>    | <b>1,081,276</b> | <b>800,000</b>   | <b>581,000</b>   |
| Proceeds of Sale                         | 1,044,927         | 304,205           | 472,205           | 409,205           | 434,205           | 326,205          | 224,205           | 269,205          | 202,205          | 227,205          |
| Book Value Assets Sold                   | 975,627           | 304,205           | 472,205           | 409,205           | 434,205           | 326,205          | 224,205           | 269,205          | 202,205          | 227,205          |
| <b>Profit / (Loss) on Sale</b>           | <b>69,300</b>     | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>0</b>         | <b>0</b>          | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| <b>FURNITURE AND EQUIPMENT</b>           |                   |                   |                   |                   |                   |                  |                   |                  |                  |                  |
| Replacement                              | 125,000           | 35,000            | 170,000           | 20,000            | 20,000            | 20,000           | 20,000            | 20,000           | 20,000           | 20,000           |
| New/Upgrade                              | 77,000            | 12,000            | 12,000            | 12,000            | 12,000            | 12,000           | 12,000            | 12,000           | 12,000           | 12,000           |
| <b>Total Furniture and Equipment</b>     | <b>202,000</b>    | <b>47,000</b>     | <b>182,000</b>    | <b>32,000</b>     | <b>32,000</b>     | <b>32,000</b>    | <b>32,000</b>     | <b>32,000</b>    | <b>32,000</b>    | <b>32,000</b>    |
| <b>INFRASTRUCTURE</b>                    |                   |                   |                   |                   |                   |                  |                   |                  |                  |                  |
| Renewal                                  | 6,998,193         | 4,899,491         | 2,800,491         | 3,970,491         | 2,487,491         | 3,527,491        | 4,762,491         | 4,221,491        | 4,296,491        | 4,296,491        |
| New/Upgrade                              | 3,771,000         | 2,394,000         | 3,034,000         | 1,350,000         | 2,749,000         | 2,059,000        | 74,000            | 615,000          | 540,000          | 540,000          |
| <b>Total Infrastructure</b>              | <b>10,769,193</b> | <b>7,293,491</b>  | <b>5,834,491</b>  | <b>5,320,491</b>  | <b>5,236,491</b>  | <b>5,586,491</b> | <b>4,836,491</b>  | <b>4,836,491</b> | <b>4,836,491</b> | <b>4,836,491</b> |
| <b>CAPITAL WORKS TOTAL</b>               | <b>16,587,411</b> | <b>11,238,997</b> | <b>15,792,571</b> | <b>22,365,251</b> | <b>17,193,395</b> | <b>8,434,986</b> | <b>12,989,271</b> | <b>6,989,767</b> | <b>6,708,491</b> | <b>6,489,491</b> |

## Shire of Mundaring Long Term Financial Plan 2025-2034

### Loan Repayment Schedule

|                               | 2024/25          | 2025/26          | 2026/27          | 2027/28          | 2028/29          | 2029/30          | 2030/31          | 2031/32          | 2032/33          | 2033/34          |
|-------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| <b>Council Loans</b>          |                  |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| <b>Opening Loan Liability</b> | 7,626,158        | 6,813,720        | 5,959,389        | 5,060,686        | 4,114,971        | 3,644,698        | 3,159,298        | 2,658,286        | 2,141,159        | 1,607,399        |
| New Loans                     | 0                | 0                | 0                | 0                | 0                | 0                | 0                | 0                | 0                | 0                |
| Principal Paid                | (812,438)        | (854,331)        | (898,703)        | (945,715)        | (470,273)        | (485,399)        | (501,012)        | (517,127)        | (533,760)        | (550,929)        |
| <b>Closing Loan Liability</b> | <b>6,813,720</b> | <b>5,959,389</b> | <b>5,060,686</b> | <b>4,114,971</b> | <b>3,644,698</b> | <b>3,159,298</b> | <b>2,658,286</b> | <b>2,141,159</b> | <b>1,607,399</b> | <b>1,056,470</b> |
| Interest Paid                 | (290,229)        | (248,335)        | (203,963)        | (156,951)        | (123,651)        | (108,525)        | (92,912)         | (76,797)         | (60,164)         | (42,996)         |
| Non-Current Loan Liability    | 5,959,389        | 5,060,686        | 4,114,971        | 3,644,698        | 3,159,298        | 2,658,286        | 2,141,159        | 1,607,399        | 1,056,470        | 487,821          |

## Shire of Mundaring Long Term Financial Plan 2025-2034

### Fixed Assets and Depreciation

|  | 2024/25            | 2025/26            | 2026/27            | 2027/28             | 2028/29             | 2029/30             | 2030/31             | 2031/32             | 2032/33             | 2033/34            |
|--|--------------------|--------------------|--------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------------------|
| <b>LAND AND BUILDINGS</b>                                  |                    |                    |                    |                     |                     |                     |                     |                     |                     |                    |
| Book Value of Land   | 28,649,900         | 28,649,900         | 28,649,900         | 28,649,900          | 28,649,900          | 28,649,900          | 28,649,900          | 28,649,900          | 28,649,900          | 28,649,900         |
| Land Acquisition   | 0                  | 0                  | 0                  | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                  |
| Land Disposed  | 0                  | 0                  | 0                  | 0                   | 0                   | 0                   | 0                   | 0                   | 0                   | 0                  |
| <b>Total Land</b>  | <b>28,649,900</b>  | <b>28,649,900</b>  | <b>28,649,900</b>  | <b>28,649,900</b>   | <b>28,649,900</b>   | <b>28,649,900</b>   | <b>28,649,900</b>   | <b>28,649,900</b>   | <b>28,649,900</b>   | <b>28,649,900</b>  |
| <b>Buildings</b>   |                    |                    |                    |                     |                     |                     |                     |                     |                     |                    |
| Book Value of Buildings                                    | 50,213,263         |                    |                    |                     |                     |                     |                     |                     |                     |                    |
| Buildings Acquired/Renewed/Replaced                        | 1,468,500          | 2,800,000          | 8,215,000          | 15,750,000          | 10,630,000          | 1,825,000           | 7,310,000           | 1,040,000           | 1,040,000           | 1,040,000          |
| Buildings Disposed   | 0                  | 0                  | 0                  | 0                   | (2,500,000)         | 0                   | 0                   | 0                   | 0                   | 0                  |
| <b>Total Buildings</b>                                     | <b>51,681,763</b>  | <b>52,403,575</b>  | <b>58,574,836</b>  | <b>72,040,417</b>   | <b>77,360,841</b>   | <b>76,168,768</b>   | <b>80,508,186</b>   | <b>78,408,367</b>   | <b>76,390,440</b>   | <b>74,451,213</b>  |
| Depreciation   | (2,078,188)        | (2,043,739)        | (2,284,419)        | (2,809,576)         | (3,017,073)         | (2,970,582)         | (3,139,819)         | (3,057,926)         | (2,979,227)         | (2,903,597)        |
| <b>Book Value of Buildings</b>                             | <b>49,603,575</b>  | <b>50,359,836</b>  | <b>56,290,417</b>  | <b>69,230,841</b>   | <b>74,343,768</b>   | <b>73,198,186</b>   | <b>77,368,367</b>   | <b>75,350,440</b>   | <b>73,411,213</b>   | <b>71,547,616</b>  |
| <b>PLANT AND EQUIPMENT</b>                                 |                    |                    |                    |                     |                     |                     |                     |                     |                     |                    |
| Existing Plant   | 8,145,738          |                    |                    |                     |                     |                     |                     |                     |                     |                    |
| Plant & Equipment Acquisition                              | 4,147,718          | 1,098,506          | 1,561,080          | 1,262,760           | 1,294,904           | 991,495             | 810,780             | 1,081,276           | 800,000             | 581,000            |
| Plant & Equipment Disposal                                 | (975,627)          | (304,205)          | (472,205)          | (409,205)           | (434,205)           | (326,205)           | (224,205)           | (269,205)           | (202,205)           | (227,205)          |
| <b>Total Plant &amp; Equipment</b>                         | <b>11,317,829</b>  | <b>11,082,306</b>  | <b>11,102,665</b>  | <b>10,900,398</b>   | <b>10,713,735</b>   | <b>10,350,686</b>   | <b>9,935,457</b>    | <b>9,783,311</b>    | <b>9,443,379</b>    | <b>8,882,725</b>   |
| Depreciation   | (1,029,824)        | (1,068,516)        | (1,055,823)        | (1,047,362)         | (1,028,339)         | (1,001,804)         | (964,217)           | (937,728)           | (914,448)           | (870,583)          |
| <b>Book Value of Motor Vehicles, Plant &amp; Equipment</b> | <b>10,288,005</b>  | <b>10,013,790</b>  | <b>10,046,843</b>  | <b>9,853,036</b>    | <b>9,685,396</b>    | <b>9,348,882</b>    | <b>8,971,240</b>    | <b>8,845,584</b>    | <b>8,528,930</b>    | <b>8,012,143</b>   |
| <b>FURNITURE AND EQUIPMENT</b>                             |                    |                    |                    |                     |                     |                     |                     |                     |                     |                    |
| Existing Furniture & Equipment                             | 723,103            |                    |                    |                     |                     |                     |                     |                     |                     |                    |
| Furniture and Equipment Acquired                           | 202,000            | 47,000             | 182,000            | 32,000              | 32,000              | 32,000              | 32,000              | 32,000              | 32,000              | 32,000             |
| <b>Total Furniture &amp; Equipment</b>                     | <b>925,103</b>     | <b>702,618</b>     | <b>869,677</b>     | <b>884,547</b>      | <b>897,438</b>      | <b>910,047</b>      | <b>922,378</b>      | <b>934,437</b>      | <b>946,232</b>      | <b>957,767</b>     |
| Depreciation   | (269,485)          | (14,941)           | (17,131)           | (19,108)            | (19,392)            | (19,669)            | (19,940)            | (20,206)            | (20,465)            | (20,719)           |
| <b>Book Value of Furniture &amp; Equipment</b>             | <b>655,618</b>     | <b>687,677</b>     | <b>852,547</b>     | <b>865,438</b>      | <b>878,047</b>      | <b>890,378</b>      | <b>902,437</b>      | <b>914,232</b>      | <b>925,767</b>      | <b>937,048</b>     |
| <b>TOTAL PROPERTY PLANT AND EQUIPMENT</b>                  |                    |                    |                    |                     |                     |                     |                     |                     |                     |                    |
| New Property Plant and Equipment                           | 4,842,591          | 3,641,301          | 9,485,875          | 16,635,555          | 9,022,699           | 2,522,290           | 7,928,575           | 1,884,071           | 1,669,795           | 1,425,795          |
| <b>Total</b>   | <b>92,574,595</b>  | <b>92,838,399</b>  | <b>99,197,078</b>  | <b>112,475,261</b>  | <b>117,621,914</b>  | <b>116,079,401</b>  | <b>120,015,921</b>  | <b>117,776,015</b>  | <b>115,429,951</b>  | <b>112,941,605</b> |
| Depreciation   | (3,377,497)        | (3,127,196)        | (3,357,372)        | (3,876,046)         | (4,064,803)         | (3,992,055)         | (4,123,977)         | (4,015,859)         | (3,914,140)         | (3,794,899)        |
| <b>Book Value of Total Property Plant and Equipment</b>    | <b>89,197,098</b>  | <b>89,711,203</b>  | <b>95,839,706</b>  | <b>108,599,215</b>  | <b>113,557,111</b>  | <b>112,087,346</b>  | <b>115,891,944</b>  | <b>113,760,156</b>  | <b>111,515,810</b>  | <b>109,146,706</b> |
| <b>INFRASTRUCTURE (ALL)</b>                                |                    |                    |                    |                     |                     |                     |                     |                     |                     |                    |
| Existing Infrastructure                                    | 381,316,502        |                    |                    |                     |                     |                     |                     |                     |                     |                    |
| Infrastructure Developed/Renewed/Replaced                  | 10,769,193         | 7,293,491          | 5,834,491          | 5,320,491           | 5,236,491           | 5,586,491           | 4,836,491           | 4,836,491           | 4,836,491           | 4,836,491          |
| <b>Total Infrastructure</b>                                | <b>392,085,695</b> | <b>393,137,286</b> | <b>392,798,276</b> | <b>391,927,347</b>  | <b>390,978,128</b>  | <b>390,392,753</b>  | <b>389,072,344</b>  | <b>387,761,061</b>  | <b>386,470,759</b>  | <b>385,201,102</b> |
| Depreciation   | (6,241,900)        | (6,173,501)        | (6,191,421)        | (6,185,710)         | (6,171,866)         | (6,156,900)         | (6,147,774)         | (6,126,793)         | (6,106,148)         | (6,085,834)        |
| <b>Book Value Infrastructure</b>                           | <b>385,843,795</b> | <b>386,963,785</b> | <b>386,606,856</b> | <b>385,741,637</b>  | <b>384,806,262</b>  | <b>384,235,853</b>  | <b>382,924,570</b>  | <b>381,634,268</b>  | <b>380,364,611</b>  | <b>379,115,268</b> |
| <b>Total Assets</b>  | <b>475,040,893</b> | <b>476,674,989</b> | <b>482,446,562</b> | <b>494,340,852</b>  | <b>498,363,373</b>  | <b>496,323,198</b>  | <b>498,816,514</b>  | <b>495,394,424</b>  | <b>491,880,421</b>  | <b>488,261,974</b> |
| <b>Total Depreciation</b>                                  | <b>(9,619,397)</b> | <b>(9,300,696)</b> | <b>(9,548,793)</b> | <b>(10,061,756)</b> | <b>(10,236,669)</b> | <b>(10,148,955)</b> | <b>(10,271,750)</b> | <b>(10,142,653)</b> | <b>(10,020,289)</b> | <b>(9,880,733)</b> |

## Shire of Mundaring Long Term Financial Plan 2025-2034 Cash Reserves

|                                       | 2024/25           | 2025/26           | 2026/27          | 2027/28           | 2028/29           | 2029/30           | 2030/31           | 2031/32           | 2032/33           | 2033/34           |
|---------------------------------------|-------------------|-------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>PLANT RESERVE</b>                  |                   |                   |                  |                   |                   |                   |                   |                   |                   |                   |
| Opening Balance                       | 2,759,912         | 613,775           | 599,382          | 284,703           | 196,752           | 75,783            | 148,743           | 302,095           | 233,047           | 376,868           |
| Transfer to Reserve                   | 868,661           | 779,908           | 774,196          | 765,604           | 739,730           | 738,249           | 739,928           | 743,022           | 741,616           | 744,632           |
| Transfer From Reserve                 | (3,014,798)       | (794,301)         | (1,088,875)      | (853,555)         | (860,699)         | (665,290)         | (586,575)         | (812,071)         | (597,795)         | (353,795)         |
| <b>Balance 30 June</b>                | <b>613,775</b>    | <b>599,382</b>    | <b>284,703</b>   | <b>196,752</b>    | <b>75,783</b>     | <b>148,743</b>    | <b>302,095</b>    | <b>233,047</b>    | <b>376,868</b>    | <b>767,705</b>    |
| <b>CIVIC FACILITIES RESERVE</b>       |                   |                   |                  |                   |                   |                   |                   |                   |                   |                   |
| Opening Balance                       | 13,081,474        | 16,797,178        | 14,392,471       | 8,374,320         | 25,500,394        | 18,839,149        | 19,882,547        | 22,058,117        | 24,452,570        | 27,506,379        |
| Transfer to Reserve                   | 4,218,546         | 632,531           | 870,554          | 19,179,797        | 1,235,543         | 1,942,374         | 3,143,011         | 2,394,453         | 3,053,810         | 3,835,323         |
| Transfer From Reserve                 | (502,842)         | (3,037,238)       | (6,888,705)      | (2,053,723)       | (7,896,788)       | (898,977)         | (967,441)         | 0                 | 0                 | 0                 |
| <b>Balance 30 June</b>                | <b>16,797,178</b> | <b>14,392,471</b> | <b>8,374,320</b> | <b>25,500,394</b> | <b>18,839,149</b> | <b>19,882,547</b> | <b>22,058,117</b> | <b>24,452,570</b> | <b>27,506,379</b> | <b>31,341,703</b> |
| <b>CAPITAL INVESTMENT RESERVE</b>     |                   |                   |                  |                   |                   |                   |                   |                   |                   |                   |
| Opening Balance                       | 3,461,165         | 3,626,536         | 3,763,100        | 3,872,352         | 3,992,162         | 4,051,720         | 4,129,466         | 4,216,435         | 4,303,354         | 4,392,381         |
| Transfer to Reserve                   | 165,371           | 136,564           | 109,252          | 119,810           | 59,559            | 77,746            | 86,969            | 86,919            | 89,027            | 91,339            |
| Transfer From Reserve                 | 0                 | 0                 | 0                | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 |
| <b>Balance 30 June</b>                | <b>3,626,536</b>  | <b>3,763,100</b>  | <b>3,872,352</b> | <b>3,992,162</b>  | <b>4,051,720</b>  | <b>4,129,466</b>  | <b>4,216,435</b>  | <b>4,303,354</b>  | <b>4,392,381</b>  | <b>4,483,719</b>  |
| <b>CAPITAL INCOME RESERVE</b>         |                   |                   |                  |                   |                   |                   |                   |                   |                   |                   |
| Opening Balance                       | 5,387,681         | 4,812,688         | 4,221,738        | 3,382,124         | 2,689,585         | 1,882,530         | 1,771,472         | 2,241,599         | 2,720,627         | 3,209,729         |
| Transfer to Reserve                   | 690,237           | 614,050           | 555,386          | 537,461           | 472,945           | 468,942           | 470,127           | 479,028           | 489,103           | 499,565           |
| Transfer From Reserve                 | (1,265,230)       | (1,205,000)       | (1,395,000)      | (1,230,000)       | (1,280,000)       | (580,000)         | 0                 | 0                 | 0                 | 0                 |
| <b>Balance 30 June</b>                | <b>4,812,688</b>  | <b>4,221,738</b>  | <b>3,382,124</b> | <b>2,689,585</b>  | <b>1,882,530</b>  | <b>1,771,472</b>  | <b>2,241,599</b>  | <b>2,720,627</b>  | <b>3,209,729</b>  | <b>3,709,294</b>  |
| <b>GRAVEL REHABILITATION RESERVE</b>  |                   |                   |                  |                   |                   |                   |                   |                   |                   |                   |
| Opening Balance                       | 65,291            | 68,411            | 70,987           | 73,048            | 75,308            | 76,432            | 77,898            | 79,539            | 81,178            | 82,858            |
| Transfer to Reserve                   | 3,120             | 2,576             | 2,061            | 2,260             | 1,123             | 1,467             | 1,641             | 1,640             | 1,679             | 1,723             |
| Transfer From Reserve                 | 0                 | 0                 | 0                | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 |
| <b>Balance 30 June</b>                | <b>68,411</b>     | <b>70,987</b>     | <b>73,048</b>    | <b>75,308</b>     | <b>76,432</b>     | <b>77,898</b>     | <b>79,539</b>     | <b>81,178</b>     | <b>82,858</b>     | <b>84,581</b>     |
| <b>INFORMATION TECHNOLOGY RESERVE</b> |                   |                   |                  |                   |                   |                   |                   |                   |                   |                   |
| Opening Balance                       | 1,085,357         | 952,214           | 1,038,072        | 968,209           | 1,048,165         | 613,803           | 675,581           | 739,809           | 805,059           | 871,714           |
| Transfer to Reserve                   | 151,857           | 85,858            | 80,138           | 79,956            | 65,637            | 61,778            | 64,228            | 65,251            | 66,655            | 68,127            |
| Transfer From Reserve                 | (285,000)         | 0                 | (150,000)        | 0                 | (500,000)         | 0                 | 0                 | 0                 | 0                 | 0                 |
| <b>Balance 30 June</b>                | <b>952,214</b>    | <b>1,038,072</b>  | <b>968,209</b>   | <b>1,048,165</b>  | <b>613,803</b>    | <b>675,581</b>    | <b>739,809</b>    | <b>805,059</b>    | <b>871,714</b>    | <b>939,841</b>    |



## Shire of Mundaring Long Term Financial Plan 2025-2034 Cash Reserves (continued)

|  | 2024/25           | 2025/26           | 2026/27           | 2027/28           | 2028/29           | 2029/30           | 2030/31           | 2031/32           | 2032/33           | 2033/34           |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| <b>LSL RESERVE</b>                         |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Opening Balance                            | 1,004,351         | 677,338           | 682,845           | 682,669           | 683,791           | 673,992           | 666,925           | 660,971           | 654,596           | 648,138           |
| Transfer to Reserve                        | 47,987            | 325,507           | 319,825           | 321,122           | 310,201           | 312,933           | 314,046           | 313,625           | 313,542           | 313,478           |
| Transfer From Reserve                      | (375,000)         | (320,000)         | (320,000)         | (320,000)         | (320,000)         | (320,000)         | (320,000)         | (320,000)         | (320,000)         | (320,000)         |
| <b>Balance 30 June</b>                     | <b>677,338</b>    | <b>682,845</b>    | <b>682,669</b>    | <b>683,791</b>    | <b>673,992</b>    | <b>666,925</b>    | <b>660,971</b>    | <b>654,596</b>    | <b>648,138</b>    | <b>641,616</b>    |
| <b>CHILD CARE RESERVE</b>                  |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Opening Balance                            | 3,423,085         | 3,411,480         | 3,534,446         | 3,637,059         | 3,749,589         | 3,781,529         | 3,854,090         | 3,935,260         | 3,973,782         | 4,050,490         |
| Transfer to Reserve                        | 263,552           | 128,466           | 102,613           | 112,530           | 55,940            | 72,561            | 81,170            | 81,122            | 82,209            | 84,229            |
| Transfer From Reserve                      | (275,157)         | (5,500)           | 0                 | 0                 | (24,000)          | 0                 | 0                 | (42,600)          | (5,500)           | 0                 |
| <b>Balance 30 June</b>                     | <b>3,411,480</b>  | <b>3,534,446</b>  | <b>3,637,059</b>  | <b>3,749,589</b>  | <b>3,781,529</b>  | <b>3,854,090</b>  | <b>3,935,260</b>  | <b>3,973,782</b>  | <b>4,050,490</b>  | <b>4,134,720</b>  |
| <b>TELECOMMUNICATIONS RESERVE - BAILUP</b> |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Opening Balance                            | 41,994            | 54,000            | 66,034            | 57,951            | 69,744            | 80,784            | 72,334            | 83,858            | 95,586            | 87,564            |
| Transfer to Reserve                        | 12,006            | 12,034            | 11,917            | 11,793            | 11,041            | 11,550            | 11,523            | 11,729            | 11,977            | 11,822            |
| Transfer From Reserve                      | 0                 | 0                 | (20,000)          | 0                 | 0                 | (20,000)          | 0                 | 0                 | (20,000)          | 0                 |
| <b>Balance 30 June</b>                     | <b>54,000</b>     | <b>66,034</b>     | <b>57,951</b>     | <b>69,744</b>     | <b>80,784</b>     | <b>72,334</b>     | <b>83,858</b>     | <b>95,586</b>     | <b>87,564</b>     | <b>99,386</b>     |
| <b>Waste Management Reserve</b>            |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Opening Balance                            | 946,213           | 1,146,422         | 1,189,593         | 1,224,129         | 1,262,004         | 1,280,831         | 1,305,408         | 1,332,901         | 1,360,378         | 1,388,521         |
| Transfer to Reserve                        | 695,209           | 43,171            | 34,537            | 37,874            | 18,828            | 24,577            | 27,493            | 27,477            | 28,143            | 28,874            |
| Transfer From Reserve                      | (495,000)         | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 |
| <b>Balance 30 June</b>                     | <b>1,146,422</b>  | <b>1,189,593</b>  | <b>1,224,129</b>  | <b>1,262,004</b>  | <b>1,280,831</b>  | <b>1,305,408</b>  | <b>1,332,901</b>  | <b>1,360,378</b>  | <b>1,388,521</b>  | <b>1,417,395</b>  |
| <b>Public Open Space Reserve</b>           |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Opening Balance                            | 1,074,174         | 1,225,497         | 1,221,646         | 1,207,113         | 1,194,461         | 1,162,281         | 1,134,583         | 1,108,478         | 1,081,328         | 1,053,699         |
| Transfer to Reserve                        | 151,323           | 46,149            | 35,467            | 37,348            | 17,820            | 22,302            | 23,895            | 22,850            | 22,370            | 21,911            |
| Transfer From Reserve                      | 0                 | (50,000)          | (50,000)          | (50,000)          | (50,000)          | (50,000)          | (50,000)          | (50,000)          | (50,000)          | (50,000)          |
| <b>Balance 30 June</b>                     | <b>1,225,497</b>  | <b>1,221,646</b>  | <b>1,207,113</b>  | <b>1,194,461</b>  | <b>1,162,281</b>  | <b>1,134,583</b>  | <b>1,108,478</b>  | <b>1,081,328</b>  | <b>1,053,699</b>  | <b>1,025,610</b>  |
| <b>Environmental Reserve</b>               |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Opening Balance                            | 110,289           | 135,559           | 160,664           | 185,328           | 211,062           | 234,211           | 258,705           | 284,154           | 310,011           | 336,425           |
| Transfer to Reserve                        | 25,270            | 25,105            | 24,664            | 25,734            | 23,149            | 24,494            | 25,448            | 25,858            | 26,413            | 26,996            |
| Transfer From Reserve                      | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 |
| <b>Balance 30 June</b>                     | <b>135,559</b>    | <b>160,664</b>    | <b>185,328</b>    | <b>211,062</b>    | <b>234,211</b>    | <b>258,705</b>    | <b>284,154</b>    | <b>310,011</b>    | <b>336,425</b>    | <b>363,420</b>    |
| <b>Workers Compensation</b>                |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Opening Balance                            | 0                 | 250,000           | 259,414           | 266,946           | 275,205           | 279,311           | 284,670           | 290,665           | 296,657           | 302,794           |
| Transfer to Reserve                        | 250,000           | 9,414             | 7,531             | 8,259             | 4,106             | 5,359             | 5,995             | 5,992             | 6,137             | 6,297             |
| Transfer From Reserve                      | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 | 0                 |
| <b>Balance 30 June</b>                     | <b>250,000</b>    | <b>259,414</b>    | <b>266,946</b>    | <b>275,205</b>    | <b>279,311</b>    | <b>284,670</b>    | <b>290,665</b>    | <b>296,657</b>    | <b>302,794</b>    | <b>309,091</b>    |
| <b>TOTAL RESERVES</b>                      |                   |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| Opening Balance                            | 32,440,986        | 33,771,098        | 31,200,390        | 24,215,951        | 40,948,222        | 33,032,356        | 34,262,421        | 37,333,880        | 40,368,174        | 44,307,561        |
| Transfer to Reserve                        | 7,543,139         | 2,841,331         | 2,928,141         | 21,239,548        | 3,015,622         | 3,764,332         | 4,995,475         | 4,258,965         | 4,932,681         | 5,734,315         |
| Transfer From Reserve                      | (6,213,027)       | (5,412,039)       | (9,912,580)       | (4,507,278)       | (10,931,487)      | (2,534,267)       | (1,924,016)       | (1,224,671)       | (993,295)         | (723,795)         |
| <b>Total Reserves 30 June</b>              | <b>33,771,098</b> | <b>31,200,390</b> | <b>24,215,951</b> | <b>40,948,222</b> | <b>33,032,356</b> | <b>34,262,421</b> | <b>37,333,880</b> | <b>40,368,174</b> | <b>44,307,561</b> | <b>49,318,081</b> |

## Shire of Mundaring Long Term Financial Plan 2025-2034

### Key Performance Indicators

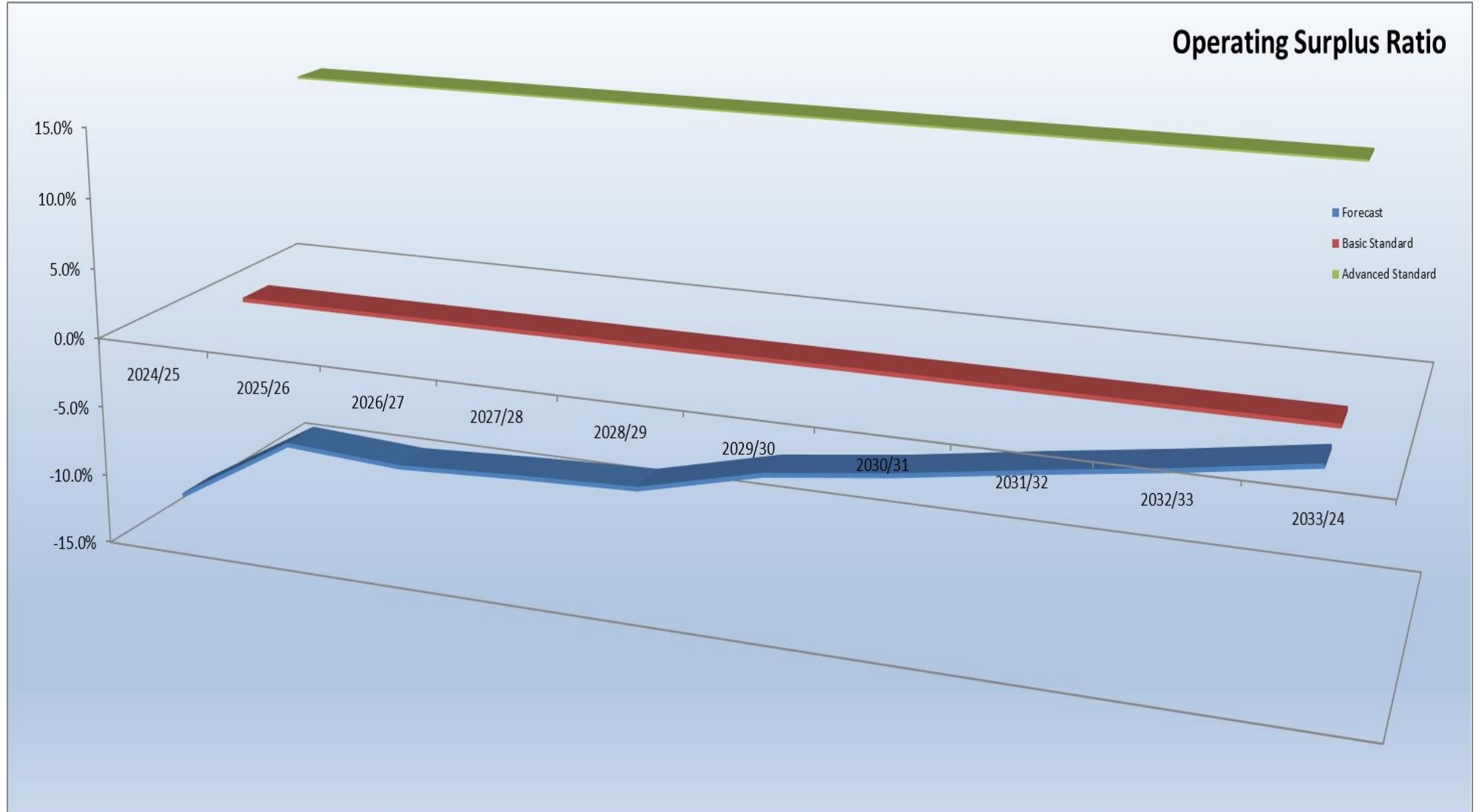
|  | 2024/25       | 2025/26      | 2026/27       | 2027/28       | 2028/29       | 2029/30      | 2030/31       | 2031/32      | 2032/33      | 2033/34      |
|--|---------------|--------------|---------------|---------------|---------------|--------------|---------------|--------------|--------------|--------------|
| <b>OPERATING SURPLUS RATIO</b>                       |               |              |               |               |               |              |               |              |              |              |
| Operating Revenue                                    | 55,580,665    | 59,688,421   | 61,665,576    | 63,887,511    | 66,204,658    | 68,519,123   | 71,023,385    | 73,556,089   | 76,177,783   | 78,955,139   |
| Less Operating Exp incl interest & depreciation      | (61,669,352)  | (63,350,792) | (65,696,715)  | (67,819,201)  | (70,089,007)  | (71,285,152) | (73,206,232)  | (74,951,570) | (76,781,570) | (78,614,142) |
| = Net Operating Surplus                              | (6,088,687)   | (3,662,371)  | (4,031,139)   | (3,931,690)   | (3,884,349)   | (2,766,029)  | (2,182,847)   | (1,395,481)  | (603,787)    | 340,996      |
| Divided by Own Source Revenue                        | 51,125,174    | 51,816,988   | 53,379,286    | 55,271,269    | 57,245,304    | 59,247,242   | 61,428,065    | 63,626,036   | 65,901,310   | 68,320,149   |
| <b>Basic Ratio Target - (+ve) Between 0% and 15%</b> | <b>-11.9%</b> | <b>-7.1%</b> | <b>-7.6%</b>  | <b>-7.1%</b>  | <b>-6.8%</b>  | <b>-4.7%</b> | <b>-3.6%</b>  | <b>-2.2%</b> | <b>-0.9%</b> | <b>0.5%</b>  |
| <b>Advanced Ratio Target &gt; 15%</b>                |               |              |               |               |               |              |               |              |              |              |
| <b>CURRENT RATIO</b>                                 |               |              |               |               |               |              |               |              |              |              |
| Current Assets                                       | 49,698,702    | 47,127,995   | 40,143,555    | 56,875,826    | 48,959,960    | 50,190,026   | 53,261,485    | 56,295,778   | 60,235,165   | 65,245,685   |
| Less Restricted Assets                               | (33,771,098)  | (31,200,390) | (24,215,951)  | (40,948,222)  | (33,032,356)  | (34,262,421) | (37,333,880)  | (40,368,174) | (44,307,561) | (49,318,081) |
| = Net Current Assets                                 | 15,927,604    | 15,927,604   | 15,927,604    | 15,927,604    | 15,927,604    | 15,927,604   | 15,927,604    | 15,927,604   | 15,927,604   | 15,927,604   |
| Divided by Current Liabilities less                  | 16,939,662    | 16,984,034   | 17,031,046    | 16,555,604    | 16,570,730    | 16,586,343   | 16,602,458    | 16,619,091   | 16,636,260   | 16,653,980   |
| Current Liabilities ass'd with Restricted Assets     | (1,902,835)   | (1,904,490)  | (1,889,782)   | (1,878,251)   | (1,836,273)   | (1,801,508)  | (1,769,449)   | (1,735,925)  | (1,701,837)  | (1,667,226)  |
| = Net Current Liabilities                            | 15,036,827    | 15,079,544   | 15,141,264    | 14,677,353    | 14,734,458    | 14,784,835   | 14,833,009    | 14,883,167   | 14,934,423   | 14,986,754   |
| <b>Ratio Target &gt; or = to 1:1</b>                 | <b>1.06</b>   | <b>1.06</b>  | <b>1.05</b>   | <b>1.09</b>   | <b>1.08</b>   | <b>1.08</b>  | <b>1.07</b>   | <b>1.07</b>  | <b>1.07</b>  | <b>1.06</b>  |
| <b>OWN SOURCE REVENUE COVERAGE RATIO</b>             |               |              |               |               |               |              |               |              |              |              |
| Total Own Source Revenue                             | 51,125,174    | 51,816,988   | 53,379,286    | 55,271,269    | 57,245,304    | 59,247,242   | 61,428,065    | 63,626,036   | 65,901,310   | 68,320,149   |
| Divided by Total Expenses                            | 61,669,352    | 63,350,792   | 65,696,715    | 67,819,201    | 70,089,007    | 71,285,152   | 73,206,232    | 74,951,570   | 76,781,570   | 78,614,142   |
| <b>Ratio Target &gt; or = to 60%</b>                 | <b>82.9%</b>  | <b>81.8%</b> | <b>81.3%</b>  | <b>81.5%</b>  | <b>81.7%</b>  | <b>83.1%</b> | <b>83.9%</b>  | <b>84.9%</b> | <b>85.8%</b> | <b>86.9%</b> |
| <b>DEBT SERVICE COVERAGE RATIO</b>                   |               |              |               |               |               |              |               |              |              |              |
| Operating Surplus before Interest & Depreciation     | 55,580,665    | 59,688,421   | 61,665,576    | 78,887,511    | 66,204,658    | 68,519,123   | 71,023,385    | 73,556,089   | 76,177,783   | 78,955,139   |
| = Operating Revenue                                  | 55,580,665    | 59,688,421   | 61,665,576    | 78,887,511    | 66,204,658    | 68,519,123   | 71,023,385    | 73,556,089   | 76,177,783   | 78,955,139   |
| Less Operating Expenses                              | (59,869,352)  | (63,350,792) | (65,696,715)  | (67,819,201)  | (70,089,007)  | (71,285,152) | (73,206,232)  | (74,951,570) | (76,781,570) | (78,614,142) |
| Except Interest Expense and Depreciation             | 9,913,897     | 9,549,031    | 9,752,755     | 10,218,707    | 10,360,320    | 10,257,480   | 10,364,662    | 10,219,450   | 10,080,453   | 9,923,729    |
| = OSBID  | 5,625,210     | 5,886,660    | 5,721,617     | 21,287,017    | 6,475,971     | 7,491,451    | 8,181,816     | 8,823,968    | 9,476,665    | 10,264,725   |
| Divided by Principal and Interest                    | 1,106,938     | 1,102,666    | 1,102,666     | 1,102,666     | 593,924       | 593,924      | 593,924       | 593,924      | 593,924      | 593,924      |
| <b>Ratio Target &gt; or = 2</b>                      | <b>5.08</b>   | <b>5.34</b>  | <b>5.19</b>   | <b>19.31</b>  | <b>10.90</b>  | <b>12.61</b> | <b>13.78</b>  | <b>14.86</b> | <b>15.96</b> | <b>17.28</b> |
| <b>ASSET SUSTAINABILITY RATIO</b>                    |               |              |               |               |               |              |               |              |              |              |
| Capital Renewal Expenditure                          | 11,617,411    | 6,992,997    | 12,446,571    | 21,003,251    | 14,332,395    | 6,363,986    | 12,553,271    | 5,842,767    | 5,636,491    | 5,417,491    |
| Divided by Depreciation Expense                      | 9,619,397     | 9,300,696    | 9,548,793     | 10,061,756    | 10,236,669    | 10,148,955   | 10,271,750    | 10,142,653   | 10,020,289   | 9,880,733    |
| <b>Ratio Target 95% to 105%</b>                      | <b>120.8%</b> | <b>75.2%</b> | <b>130.3%</b> | <b>208.7%</b> | <b>140.0%</b> | <b>62.7%</b> | <b>122.2%</b> | <b>57.6%</b> | <b>56.3%</b> | <b>54.8%</b> |
| <b>ASSET CONSUMPTION RATIO</b>                       |               |              |               |               |               |              |               |              |              |              |
| Deprec'd Replace't Cost Assets (Written Down Value)  | 475,040,893   | 476,674,989  | 482,446,562   | 494,340,852   | 498,363,373   | 496,323,198  | 498,816,514   | 495,394,424  | 491,880,421  | 488,261,974  |
| Divided by Current Replacement Cost                  | 484,660,290   | 495,595,082  | 510,915,448   | 532,871,494   | 549,630,684   | 557,739,465  | 570,504,531   | 577,225,093  | 583,731,379  | 589,993,665  |
| <b>Ratio Target 50% to 75%</b>                       | <b>98.0%</b>  | <b>96.2%</b> | <b>94.4%</b>  | <b>92.8%</b>  | <b>90.7%</b>  | <b>89.0%</b> | <b>87.4%</b>  | <b>85.8%</b> | <b>84.3%</b> | <b>82.8%</b> |
| <b>ASSET RENEWAL FUNDING RATIO</b>                   |               |              |               |               |               |              |               |              |              |              |
| Net Present Value of Planned Renewal Expenditure     | 100,070,111   | N/a          | N/a           | N/a           | N/a           | N/a          | N/a           | N/a          | N/a          | N/a          |
| Divided by NPV of Asset Mgmt Plan Projections        | 100,070,111   | N/a          | N/a           | N/a           | N/a           | N/a          | N/a           | N/a          | N/a          | N/a          |
| <b>Ratio Target &gt; or = to 95%</b>                 | <b>100%</b>   | <b>N/a</b>   | <b>N/a</b>    | <b>N/a</b>    | <b>N/a</b>    | <b>N/a</b>   | <b>N/a</b>    | <b>N/a</b>   | <b>N/a</b>   | <b>N/a</b>   |

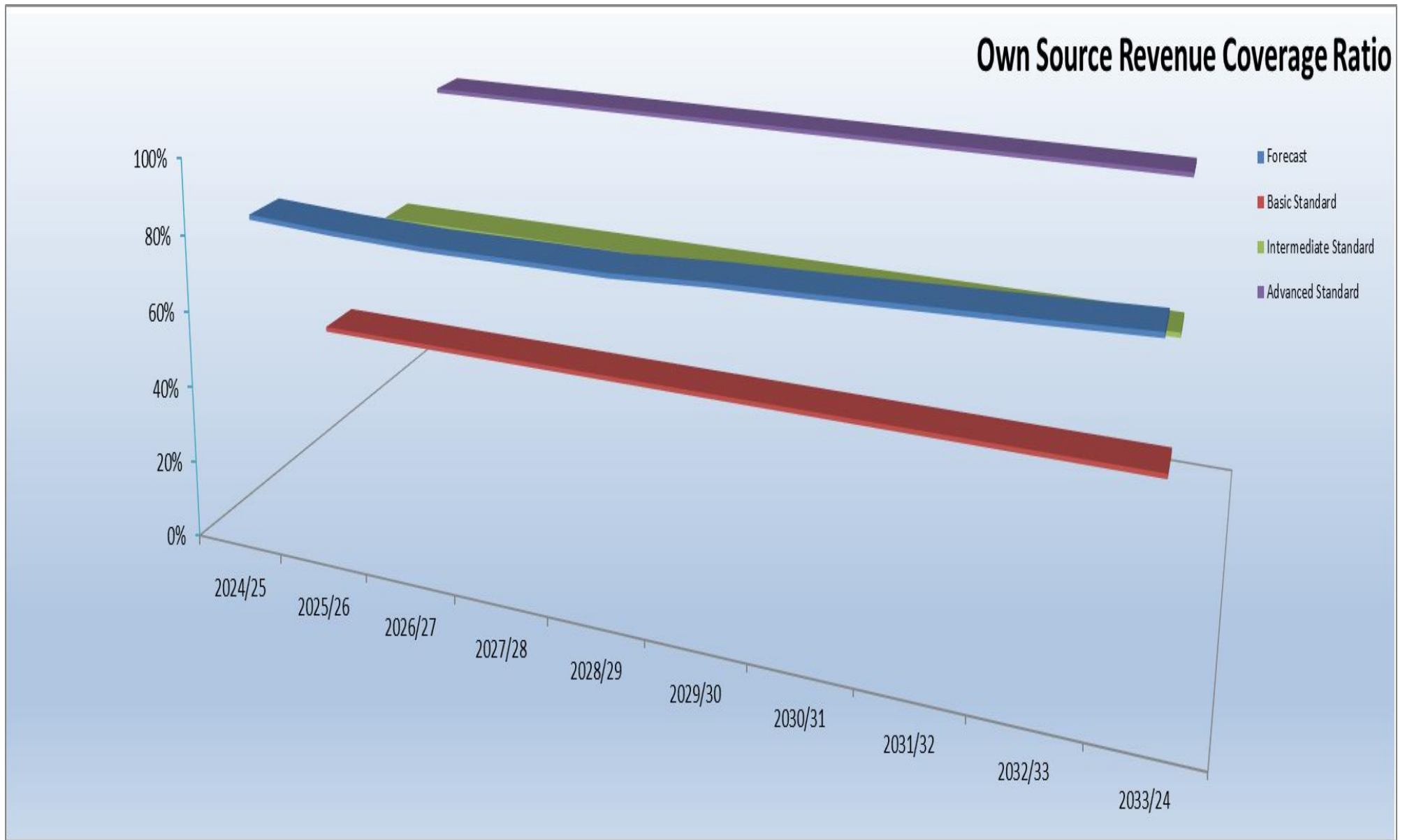
## Shire of Mundaring Long Term Financial Plan 2025-2034

### Variable Assumptions Underpinning the Plan

|  | 2025/26 | 2026/27 | 2027/28 | 2028/29 | 2029/30 | 2030/31 | 2031/32 | 2032/33 | 2033/34 |
|--|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| <b>OPERATING REVENUES</b>                              |         |         |         |         |         |         |         |         |         |
| Rates - Annual Increase                                | 3.50%   | 3.50%   | 3.50%   | 3.50%   | 3.50%   | 3.50%   | 3.50%   | 3.50%   | 3.50%   |
| Rates - Annual Growth (additional rateable properties) | 0.50%   | 1.00%   | 1.00%   | 1.00%   | 0.50%   | 0.50%   | 0.50%   | 0.50%   | 0.50%   |
| Rates - Annual Increase in Rate Yield                  | 4.00%   | 4.50%   | 4.50%   | 4.50%   | 4.00%   | 4.00%   | 4.00%   | 4.00%   | 4.00%   |
| Specified Area Rates                                   | 0.00%   | 0.00%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   |
| Operating Grants, Subsidies and Contributions          | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   |
| Non-Operating Grants, Subsidies and Contributions      | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   |
| Fees and Charges                                       | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   |
| Interest Earnings                                      | 4.00%   | 3.50%   | 3.00%   | 3.00%   | 3.00%   | 3.00%   | 3.00%   | 3.00%   | 3.00%   |
| Other Revenue  | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   |
| <b>OPERATING EXPENSES</b>                              |         |         |         |         |         |         |         |         |         |
| Employee Costs   | 4.45%   | 3.50%   | 3.50%   | 3.50%   | 3.50%   | 3.50%   | 3.50%   | 3.50%   | 3.50%   |
| Materials and Contracts                                | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   |
| Utility Charges  | 3.00%   | 3.00%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   |
| Insurance Expense                                      | 5.00%   | 3.00%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   |
| Other Expenditure                                      | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   | 2.50%   |

# Graphs (ratios)





# Asset Sustainability Ratio

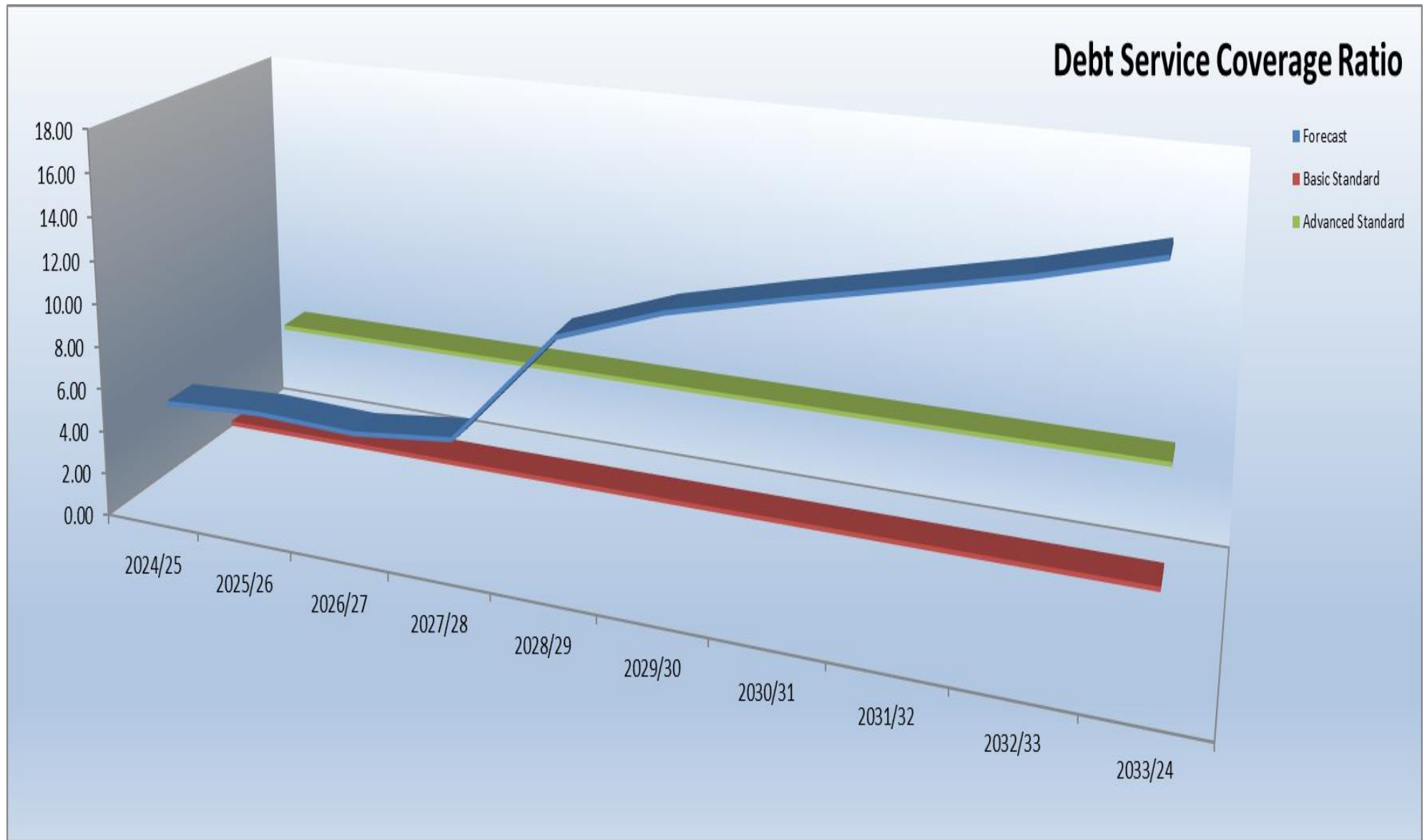


# Current Ratio

- Forecast
- Basic Standard

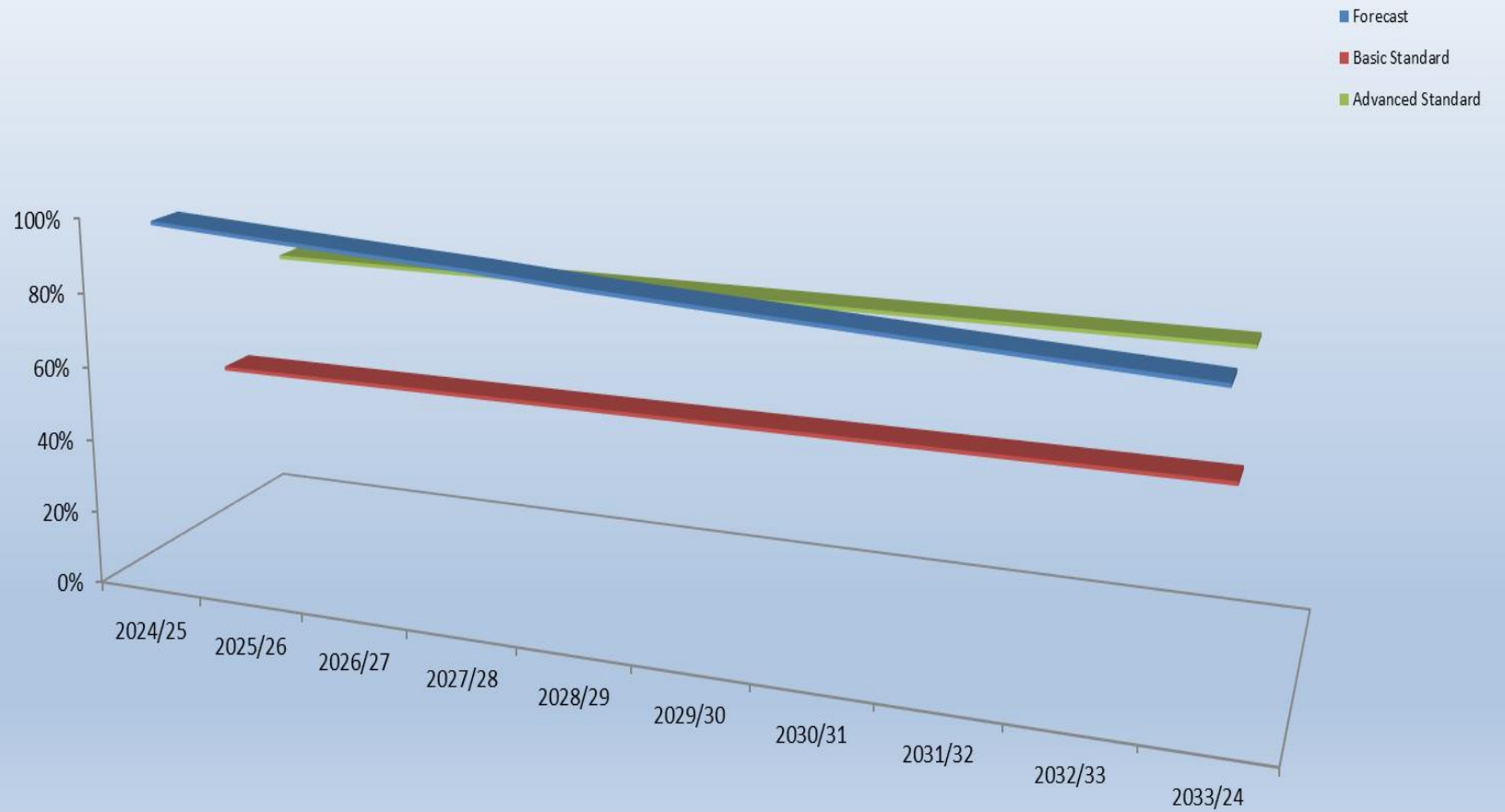








# Asset Consumption Ratio



## Sensitivity and Scenario Analysis

Sensitivity analyses have been undertaken of the key assumptions most likely to have a significant impact on the LTFFP's financial forecasts. The key assumptions tested were:

- Income: rates revenue and fees and charges.
- Expenditure: employee costs and materials and contracts.

### A. ADDITIONAL INCOME

- An additional increase of 0.5% p.a. in rates would provide an additional \$9.7 million in revenue over the life of the plan.
- An extra 0.5% p.a. received in Fees and Charges would provide an additional \$3.3 million over the life of the plan.
- Extra income would be allocated towards asset renewal and provision of services.

### B. LESS INCOME

- A reduction of 0.5% p.a. in rates income less than forecast would result in income being reduced by an estimated \$9.4 million over the life of the plan.
- 0.5% less p.a. received in Fees and Charges would result in a \$3.2 million shortfall over the life of the plan.
- Lower income would result in a reduction of services and/or less asset renewals and maintenance being undertaken.

### C. LOWER COSTS

- A 0.5% p.a. reduction in employee costs than what has been forecast provides an estimated \$6.9 million in savings over the life of the plan.
- If budget constraints on Materials and Contracts were reduced by a 0.5% p.a., it would save an estimated \$6 million over the life the plan.

### D. HIGHER COSTS

- A 0.5% p.a. increase in employee costs above what has been anticipated would require an estimated additional \$7.1 million in funding over the life of the plan.
- If Materials and Contracts costs rose at 0.5% p.a. more than forecast, this would amount to an estimated \$6.1 million in extra costs over the life of the plan.

## 10 Year Works Program

### Bridges

| Name                                | Description   | Ward    | 24/25     | 25/26        | 26/27     | 27/28     | 28/29     | 29/30     | 30/31     | 31/32     | 32/33     | 33/34     |
|-------------------------------------|---|---------|-----------|--------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| BAILUP ROAD BRIDGE                  | Upgrade bridge (grant funded)                                     | East    |           | \$ 300,000   |           |           |           |           |           |           |           |           |
| BROOKING ROAD                       | Extend culvert and rebuild new guard rails at creek crossing      | Central |           |              |           |           |           |           | \$ 55,000 | \$ 55,000 |           |           |
| BROOKSIDE PARK                      | Renew footbridge  | Central |           |              |           |           |           |           |           |           | \$ 55,000 |           |
| FALLS ROAD BRIDGE                   | Replace timber bridge (grant funded)                              | Central |           | \$ 750,000   |           |           |           |           |           |           |           |           |
| GLEBE ROAD                          | Renew footbridge railings in PAW link to Glen Road                | South   | \$ 15,000 |              |           |           |           |           |           |           |           |           |
| MOFFLIN AVENUE FOOTBRIDGE           | Repair footbridge   | South   |           |              |           |           | \$ 15,000 | \$ 55,000 |           |           |           |           |
| RAHNIE ROAD CULVERTS                | Repair concrete spalling (two locations)                          | East    |           | \$ 55,000    |           |           |           |           |           |           |           |           |
| SAWYERS VALLEY TOWNSITE FOOTBRIDGES | Replace two footbridges on heritage trail                         | East    | \$ 40,000 |              |           |           |           |           |           |           |           |           |
| SEXTON ST                           | New pedestrian footbridge Keane St to RRHT and upgrade guardrails | East    |           |              | \$ 20,000 | \$ 55,000 | \$ 40,000 |           |           |           |           |           |
| VICTOR ROAD CULVERT                 | Repair downstream headwall  | South   |           |              | \$ 35,000 |           |           |           |           |           |           |           |
| WORKS YET TO BE DETERMINED          | To be determined from Biannual inspections                        | All     |           |              |           |           |           |           |           |           |           | \$ 55,000 |
|                                     |   |         | \$ 55,000 | \$ 1,105,000 | \$ 55,000 | \$ 55,000 | \$ 55,000 | \$ 55,000 | \$ 55,000 | \$ 55,000 | \$ 55,000 | \$ 55,000 |

## Buildings – Capital Works

| Name  | Description  | Ward    | 24/25      | 25/26      | 26/27      | 27/28      | 28/29        | 29/30      | 30/31        | 31/32      | 32/33      | 33/34      |
|---|--|---------|------------|------------|------------|------------|--------------|------------|--------------|------------|------------|------------|
| ADMINISTRATION CENTRE AND OPERATIONS CENTRE | Install EV chargers for shire EV vehicles (Grant fund \$51,493)  | Central | \$ 51,493  |            |            |            |              |            |              |            |            |            |
| BILGOMAN POOL                               | Modernise and refit changerooms, kiosk and office areas (Staged with \$130,000 CSRFF grant, \$190,000 Reserve)   | South   | \$ 320,000 |            |            |            |              |            |              |            |            |            |
| BILGOMAN POOL                               | Energy efficiency improvements to solar heating and pool pumps (subject to 50% Federal grant funding)  | South   | \$ 20,000  | \$ 280,000 |            |            |              |            |              |            |            |            |
| BOYA LIBRARY                                | Adjust child play area   | South   | \$ 15,000  |            |            |            |              |            |              |            |            |            |
| BOYA OVAL PAVILION                          | Develop concept plans and costings for an upgraded changeroom and pavilion (Reserve \$50,000)  | South   | \$ 50,000  |            |            | \$ 100,000 | \$ 2,200,000 |            |              |            |            |            |
| BROWN PARK                                  | New public toilet block  | West    |            | \$ 200,000 |            |            |              |            |              |            |            |            |
| BROWN PARK COMMUNITY CENTRE                 | Replace store doors with roller shutters   | West    |            |            | \$ 15,000  |            |              |            |              |            |            |            |
| BROWN PARK COMMUNITY CENTRE                 | Strengthen framing and walls, replace roof and infill high level windows (Reserve \$32,000)  | West    | \$ 272,000 |            |            |            |              |            |              |            |            |            |
| BROWN PARK (BRUCE DOUGLAS) SPORTS PAVILION  | Develop concept plans and costings for an upgraded changeroom and pavilion (Reserve \$50,000)  | West    |            |            | \$ 50,000  |            |              | \$ 100,000 | \$ 6,960,000 |            |            |            |
| DISABILITY ACCESS WORKS                     | Works to achieve the Disability Access Programme   | All     |            |            |            |            |              |            | \$ 50,000    | \$ 520,000 | \$ 50,000  | \$ 520,000 |
| FUTURE WORKS                                | To be determined, may include upgrades to improve cooling/heating of buildings, Mundaring town centre building upgrades or future poor condition building upgrades as determined in future condition surveys | All     |            |            | \$ 240,000 |            | \$ 100,000   |            | \$ 300,000   |            | \$ 470,000 |            |

### Buildings – Capital Works (continued)

| Name                               | Description  | Ward    | 24/25              | 25/26              | 26/27              | 27/28               | 28/29               | 29/30              | 30/31              | 31/32             | 32/33             | 33/34             |
|------------------------------------|--|---------|--------------------|--------------------|--------------------|---------------------|---------------------|--------------------|--------------------|-------------------|-------------------|-------------------|
| GLEN FORREST OVAL PAVILION         | Develop concept plans and costings for an upgraded changeroom and pavilion (Reserve \$50,000)  | Central | \$ 50,000          | \$ 100,000         | \$ 2,000,000       |                     |                     |                    |                    |                   |                   |                   |
| MAHOGANY CREEK PUBLIC TOILET BLOCK | Build new toilet block and decommission old toilet block                                       | Central |                    |                    |                    | \$ 250,000          |                     |                    |                    |                   |                   |                   |
| MT HELENA OVAL CHANGEROOMS         | Building and Accessibility Upgrade (Grant fund \$75,000, Reserve \$985,000)                    | East    | \$ 65,000          | \$ 1,350,000       |                    |                     |                     |                    |                    |                   |                   |                   |
| MUNDARING ARENA                    | Install blinds for Committee Room and Bendigo Room   | Central |                    | \$ 10,000          |                    |                     |                     |                    |                    |                   |                   |                   |
| MUNDARING ARENA                    | New entry air curtains   | Central | \$ 5,000           |                    |                    |                     |                     |                    |                    |                   |                   |                   |
| MUNDARING ARENA                    | Replace display sport screens  | Central | \$ 60,000          |                    |                    |                     |                     |                    |                    |                   |                   |                   |
| MUNDARING ARENA                    | Two additional emergency access doors  | Central |                    |                    | \$ 60,000          |                     |                     |                    |                    |                   |                   |                   |
| MUNDARING CULTURAL HUB             | New multi purpose facility and various revitalisation works                                    | Central |                    | \$ 860,000         | \$ 5,700,000       | \$ 13,400,000       | \$ 8,030,000        |                    |                    |                   |                   |                   |
| MUNDARING OVAL PAVILION            | Develop concept plans and costings for an upgraded changeroom and pavilion (Reserve \$50,000)  | Central |                    |                    | \$ 50,000          |                     | \$ 100,000          | \$ 1,725,000       |                    |                   |                   |                   |
| MUNDARING SPORTS CLUB              | Upgrade Mundaring sports club including accessibility upgrade (Reserve \$1M, Grant \$0.5M)     | Central |                    |                    | \$ 100,000         | \$ 2,000,000        |                     |                    |                    |                   |                   |                   |
| MUNDARING STATION MASTERS HOUSE    | Contribution towards a new storage shed at rear  | Central | \$ 15,000          |                    |                    |                     |                     |                    |                    |                   |                   |                   |
| PARKERVILLE CHANGE ROOMS           | Upgrade to accommodate all gender change rooms   | Central |                    |                    |                    |                     | \$ 200,000          |                    |                    |                   |                   |                   |
| NORRIS PARK                        | New toilet block (POS Trust \$160,000)   | East    | \$ 210,000         |                    |                    |                     |                     |                    |                    |                   |                   |                   |
| STONEVILLE VBFB                    | Compound enclosure for new generator   | East    | \$ 15,000          |                    |                    |                     |                     |                    |                    |                   |                   |                   |
| WOOROOLOO HALL                     | Upgrade flooring, outdoor blinds, toilet and kitchen plumbing fixtures, install window tinting | East    | \$ 75,000          |                    |                    |                     |                     |                    |                    |                   |                   |                   |
|                                    |  |         | <b>\$1,223,493</b> | <b>\$2,800,000</b> | <b>\$8,215,000</b> | <b>\$15,750,000</b> | <b>\$10,630,000</b> | <b>\$1,825,000</b> | <b>\$7,310,000</b> | <b>\$ 520,000</b> | <b>\$ 520,000</b> | <b>\$ 520,000</b> |

## Buildings - Preventative Maintenance

| Name                          | Description                           | Ward    | 24/25     | 25/26     | 26/27     | 27/28     | 28/29     | 29/30     | 30/31    | 31/32     | 32/33     | 33/34      |
|-------------------------------|---------------------------------------|---------|-----------|-----------|-----------|-----------|-----------|-----------|----------|-----------|-----------|------------|
| Administration Building       | Airconditioning system replacement    | Central |           |           |           |           |           |           |          |           |           | \$ 166,000 |
| Administration Building       | External paint                        | Central |           |           |           | \$ 15,500 |           |           |          |           |           |            |
| Administration Building       | Infill top of garage wall openings    | Central |           | \$ 5,000  |           |           |           |           |          |           |           |            |
| Administration Building       | Internal paint                        | Central |           |           |           |           | \$ 27,300 |           |          |           |           |            |
| Administration Building       | Replace electric doors                | Central |           |           |           |           | \$ 37,300 |           |          |           |           |            |
| Administration Building       | Replace lighting tubes                | Central | \$ 30,000 |           |           |           |           |           |          |           |           |            |
| Administration Building       | Upgrade Building Management System    | Central |           |           |           |           |           | \$ 70,000 |          |           |           |            |
| Animal Management Facility    | External paint                        | Central |           |           | \$ 2,600  |           |           |           |          |           |           | \$ 2,600   |
| Animal Management Facility    | Internal paint                        | Central |           |           |           | \$ 9,300  |           |           |          |           |           |            |
| Animal Management Facility    | Lighting upgrade                      | Central | \$ 3,000  |           |           |           |           |           |          |           |           |            |
| Animal Management Facility    | Pump septics                          | Central |           | \$ 2,000  |           |           |           |           |          | \$ 2,000  |           |            |
| Bailup Park Equestrian Centre | Internal and external paint           | East    |           | \$ 3,100  | \$ 5,200  |           |           |           |          |           | \$ 3,100  | \$ 5,200   |
| Bilgoman Pool                 | Airconditioning system replacement    | All     |           |           |           |           |           |           | \$ 5,200 |           |           |            |
| Bilgoman Pool                 | External paint                        | South   | \$ 16,600 |           |           |           |           |           |          | \$ 16,600 |           |            |
| Bilgoman Pool                 | Internal paint                        | South   |           | \$ 15,000 |           |           |           |           |          |           | \$ 15,000 |            |
| Bilgoman Pool                 | Paint equipment                       | South   |           |           | \$ 3,500  |           |           |           |          |           |           | \$ 3,500   |
| Bilgoman Pool                 | Plumbing Fixture Repairs and Upgrades | South   |           | \$ 10,000 |           |           |           |           |          |           |           |            |
| Bilgoman Pool                 | Pump septics                          | South   |           | \$ 5,000  |           |           |           |           |          |           |           |            |
| Bilgoman Pool                 | Recover shades                        | South   |           | \$ 5,000  |           | \$ 17,100 |           | \$ 5,000  |          |           |           |            |
| Bilgoman Pool                 | Repair scum gutter                    | South   |           |           |           | \$ 5,700  |           |           |          |           |           |            |
| Boya Community Centre         | External and Internal paint           | South   |           |           | \$ 25,000 |           |           |           |          |           |           | \$ 51,800  |

### Buildings - Preventative Maintenance (continued)

| Name                           | Description                       | Ward  | 24/25  | 25/26     | 26/27     | 27/28     | 28/29 | 29/30     | 30/31     | 31/32     | 32/33     | 33/34 |
|--------------------------------|-----------------------------------|-------|--------|-----------|-----------|-----------|-------|-----------|-----------|-----------|-----------|-------|
| Boya Community Centre          | Pump septics                      | South |        |           | \$ 3,800  |           |       |           |           |           |           |       |
| Boya/Helena Valley Changerooms | Internal and external paint       | South |        |           |           |           |       |           |           |           | \$ 11,500 |       |
| Boya/Helena Valley Changerooms | Replace verandah                  | South |        |           |           |           |       |           | \$ 29,400 |           |           |       |
| Brown Park Community Centre    | External paint                    | West  |        |           |           |           |       | \$ 20,800 |           |           |           |       |
| Brown Park Community Centre    | Internal paint                    | West  |        | \$ 15,500 |           |           |       |           |           |           | \$ 15,500 |       |
| Brown Park Community Centre    | Replace carpets                   | West  |        |           |           | \$ 26,000 |       |           |           |           |           |       |
| Brown Park Community Centre    | Replace front windows/doors       | West  |        |           |           | \$ 80,000 |       |           |           |           |           |       |
| Brown Park Community Centre    | Replace HWUnit                    | West  |        |           |           |           |       | \$ 3,300  |           |           |           |       |
| Brown Park Community Centre    | Replace storeroom roller shutters | West  |        |           | \$ 15,000 |           |       |           |           |           |           |       |
| Brown Park Rugby Club          | External paint                    | West  |        |           | \$ 10,000 |           |       |           |           |           |           |       |
| Brown Park Rugby Club          | Replace roof                      | West  |        |           | \$ 24,600 |           |       |           |           |           |           |       |
| Brown Park Youth Centre        | External paint                    | West  |        |           |           |           |       |           |           | \$ 11,400 |           |       |
| Brown Park Youth Centre        | Internal paint                    | West  |        |           |           |           |       |           |           | \$ 12,400 |           |       |
| Bruce Douglas Pavilion         | External paint                    | West  |        |           |           |           |       | \$ 6,000  |           |           |           |       |
| Bruce Douglas Pavilion         | Internal paint                    | West  |        | \$ 10,400 |           |           |       |           |           |           |           |       |
| Chidlow Green Public Toilets   | Pump Septics                      | East  |        | \$ 2,000  |           |           |       |           |           |           |           |       |
| Chidlow Playgroup              | External paint                    | East  |        | \$ 3,100  |           |           |       |           |           |           | \$ 3,100  |       |
| Chidlow Playgroup              | Internal paint                    | East  |        |           |           |           |       |           |           | \$ 5,000  |           |       |
| Chidlow Playgroup              | Replace gas wall heater           | East  | \$ 500 |           |           |           |       |           |           |           |           |       |
| Chidlow Playgroup              | Replace gutters                   | East  |        |           |           |           |       | \$ 5,900  |           |           |           |       |

Buildings - Preventative Maintenance (continued)

| Name                             | Description                                  | Ward  | 24/25     | 25/26     | 26/27     | 27/28    | 28/29 | 29/30     | 30/31     | 31/32     | 32/33     | 33/34     |
|----------------------------------|--|-------|-----------|-----------|-----------|----------|-------|-----------|-----------|-----------|-----------|-----------|
| Chidlow Playgroup                | Replace kitchen benches                      | East  | \$ 20,700 |           |           |          |       |           |           |           |           |           |
| Chidlow Playgroup                | Replace vinyl floor covering                 | East  | \$ 16,600 |           |           |          |       |           |           |           |           |           |
| Chidlow Professional Rooms       | Internal and external paint                  | East  |           |           | \$ 8,000  |          |       |           |           |           |           | \$ 8,000  |
| Chidlow Professional Rooms       | Replace carpet with vinyl                    | East  |           |           |           |          |       |           |           |           | \$ 10,000 |           |
| Chidlow Recreation Pavilion      | External paint                               | East  |           | \$ 12,400 |           |          |       |           |           |           | \$ 12,400 |           |
| Chidlow Recreation Pavilion      | Internal paint                               | East  |           | \$ 10,400 |           |          |       |           |           |           | \$ 10,400 |           |
| Chidlow Recreation Pavilion      | New heavy duty insect screens to changerooms | East  |           |           |           |          |       | \$ 8,000  |           |           |           |           |
| Chidlow Recreation Pavilion      | Pump septics                                 | East  | \$ 2,000  |           |           |          |       |           |           |           |           |           |
| Chidlow Recreation Pavilion      | Replace HWU's                                | East  |           |           |           | \$ 5,100 |       |           |           |           |           |           |
| Chidlow Recreation Pavilion      | Replace six ceiling fans                     | East  |           |           |           | \$ 2,000 |       |           |           |           |           |           |
| Chidlow Recreation Pavilion      | Security screens to windows and doors        | East  |           |           | \$ 20,000 |          |       |           |           |           |           |           |
| Chidlow Recreation Pavilion      | Strip & reseal floor                         | East  | \$ 12,600 |           |           |          |       | \$ 12,600 |           |           |           |           |
| Children Services Office Midvale | External paint                               | All   |           | \$ 5,500  |           |          |       |           |           |           | \$ 5,500  |           |
| Children Services Office Midvale | Internal paint                               | All   | \$ 10,400 |           |           |          |       |           |           | \$ 10,400 |           |           |
| Darlington Hall                  | External paint                               | South | \$ 15,500 |           |           |          |       |           |           |           |           | \$ 15,500 |
| Darlington Hall                  | Internal paint                               | South |           |           |           |          |       |           | \$ 15,500 |           |           |           |
| Darlington Hall                  | Pump septics                                 | South |           |           | \$ 2,000  |          |       |           |           |           |           |           |
| Darlington Hall                  | Repl toilets roof                            | South | \$ 20,600 |           |           |          |       |           |           |           |           |           |
| Darlington Hall                  | Replace lesser hall floor                    | South |           |           |           |          |       |           |           |           | \$ 28,000 |           |
| Darlington Hall                  | Replace main floor                           | South |           |           |           |          |       |           |           |           | \$ 55,000 |           |
| Darlington Hall Public Toilets   | Internal paint                               | South |           | \$ 5,500  |           |          |       |           |           | \$ 5,300  |           |           |
| Darlington HOSCA                 | Replace evaporative airconditioner           | South | \$ 5,000  |           |           |          |       |           |           |           |           |           |



Buildings - Preventative Maintenance (continued)

| Name                             | Description                          | Ward    | 24/25     | 25/26    | 26/27    | 27/28    | 28/29    | 29/30     | 30/31     | 31/32    | 32/33    | 33/34 |
|----------------------------------|--------------------------------------|---------|-----------|----------|----------|----------|----------|-----------|-----------|----------|----------|-------|
| Darlington Oval Changerooms      | External paint                       | South   |           |          |          |          |          | \$ 8,000  |           |          |          |       |
| Darlington Oval Changerooms      | Internal paint                       | South   |           |          |          |          |          | \$ 5,400  |           |          |          |       |
| Darlington Playgroup             | External paint                       | South   | \$ 8,000  |          |          |          |          |           |           | \$ 8,000 |          |       |
| Darlington Playgroup             | Internal paint                       | South   |           |          | \$ 8,000 |          |          |           |           |          |          |       |
| Darlington Playgroup             | Replace roof                         | South   | \$ 31,100 |          |          |          |          |           |           |          |          |       |
| Darlington Scouts                | External paint                       | South   |           |          |          |          |          | \$ 11,000 |           |          |          |       |
| Eastern Hills Playgroup          | External paint                       | East    |           |          |          |          | \$ 4,700 |           |           |          |          |       |
| Eastern Hills Playgroup          | Internal paint                       | East    |           |          |          |          | \$ 7,000 |           |           |          |          |       |
| Eastern Hills Playgroup          | Upgrade switchboard                  | East    | \$ 5,000  |          |          |          |          |           |           |          |          |       |
| Glen Forrest Hall                | External paint                       | Central |           |          |          |          | \$ 4,200 |           |           |          |          |       |
| Glen Forrest Hall                | Internal paint                       | Central | \$ 7,300  |          |          |          |          |           |           | \$ 7,300 |          |       |
| Glen Forrest Hall                | Replace steel windows with aluminium | Central |           |          |          |          |          | \$ 25,000 |           |          |          |       |
| Glen Forrest Health Clinic       | Paint internal and external          | Central |           |          |          |          | \$ 7,300 |           |           |          |          |       |
| Glen Forrest Oval Changerooms    | External paint                       | Central |           | \$ 4,400 |          |          |          |           |           |          | \$ 4,400 |       |
| Glen Forrest Oval Changerooms    | Internal paint                       | Central |           |          |          |          | \$ 7,300 |           |           |          |          |       |
| Glen Forrest Oval Changerooms    | New heavy duty insect screens        | Central |           |          | \$ 8,000 |          |          |           |           |          |          |       |
| Glen Forrest Oval Changerooms    | Replace HWU's                        | Central |           |          |          | \$ 2,100 |          |           |           |          |          |       |
| Glen Forrest Oval Changerooms    | Reroof                               | Central |           |          |          |          |          |           | \$ 50,000 |          |          |       |
| Glen Forrest Oval Public Toilets | Internal and external paint          | Central |           |          |          |          |          | \$ 3,100  |           |          |          |       |

### Buildings - Preventative Maintenance (continued)

| Name                               | Description        | Ward    | 24/25    | 25/26     | 26/27     | 27/28     | 28/29     | 29/30 | 30/31 | 31/32     | 32/33     | 33/34     |
|------------------------------------|--------------------|---------|----------|-----------|-----------|-----------|-----------|-------|-------|-----------|-----------|-----------|
| Glen Forrest Playgroup             | External paint     | Central |          |           |           |           | \$ 3,950  |       |       |           |           |           |
| Glen Forrest Playgroup             | Floor coverings    | Central |          |           |           | \$ 5,200  |           |       |       |           |           |           |
| Glen Forrest Playgroup             | Internal paint     | Central |          |           |           |           | \$ 5,200  |       |       |           |           |           |
| Glen Forrest Playgroup             | Renew leach drains | Central |          | \$ 45,000 |           |           |           |       |       |           |           |           |
| Glen Forrest Sporting Club         | External paint     | Central |          |           |           |           | \$ 10,400 |       |       |           |           |           |
| Glen Forrest Sporting Club         | Internal paint     | Central |          |           |           |           |           |       |       | \$ 34,200 |           |           |
| Glen Forrest Station Masters House | External paint     | Central |          |           |           | \$ 10,000 |           |       |       |           |           |           |
| Glen Forrest Station Masters House | Replace fencing    | Central |          | \$ 12,000 |           |           |           |       |       |           |           |           |
| Harry Riseborough Oval Pavilion    | External paint     | Central |          |           |           |           |           |       |       | \$ 12,400 |           |           |
| Harry Riseborough Oval Pavilion    | Internal paint     | Central |          |           |           |           | \$ 12,000 |       |       |           |           |           |
| Harry Riseborough Oval Pavilion    | Pump septic        | Central |          |           | \$ 2,000  |           |           |       |       |           |           |           |
| Lake Leschenaultia Buildings       | External paint     | East    |          | \$ 10,000 |           |           |           |       |       |           | \$ 10,000 |           |
| Lake Leschenaultia Buildings       | Internal paint     | East    |          |           | \$ 10,000 |           |           |       |       |           |           | \$ 10,000 |
| Lake Leschenaultia Buildings       | Replace HWU        | East    |          |           |           | \$ 3,000  |           |       |       |           |           |           |
| Little Possums Creche              | External paint     | Central | \$ 6,000 |           |           |           |           |       |       | \$ 6,000  |           |           |
| Little Possums Creche              | Internal paint     | Central |          |           | \$ 7,090  |           |           |       |       |           |           | \$ 7,090  |
| Midvale Childcare Centre           | External paint     | All     |          |           |           |           | \$ 12,000 |       |       |           |           |           |

### Buildings - Preventative Maintenance (continued)

| Name                              | Description                         | Ward    | 24/25     | 25/26     | 26/27    | 27/28     | 28/29 | 29/30 | 30/31 | 31/32     | 32/33     | 33/34     |
|-----------------------------------|-------------------------------------|---------|-----------|-----------|----------|-----------|-------|-------|-------|-----------|-----------|-----------|
| Midvale Childcare Centre          | Internal paint                      | All     | \$ 15,000 |           |          |           |       |       |       | \$ 15,000 |           |           |
| Midvale Childcare Centre          | Replace floor coverings             | All     |           |           |          |           |       |       |       | \$ 17,200 |           |           |
| Morgan John Morgan Public Toilets | External paint                      | Central |           | \$ 3,000  |          |           |       |       |       |           | \$ 3,000  |           |
| Morgan John Morgan Public Toilets | Internal paint                      | Central |           | \$ 3,500  |          |           |       |       |       |           | \$ 3,500  |           |
| Mt Helena Aquatic Centre          | Air conditioning system replacement | East    |           |           |          |           |       |       |       |           | \$ 5,200  |           |
| Mt Helena Aquatic Centre          | Changeroom bench replacement        | East    |           |           | \$ 1,400 |           |       |       |       |           |           |           |
| Mt Helena Aquatic Centre          | Internal and external paint         | East    | \$ 7,300  |           |          |           |       |       |       |           |           |           |
| Mt Helena Aquatic Centre          | Netting maintenance                 | East    |           |           |          |           |       |       |       |           | \$ 72,500 |           |
| Mt Helena Aquatic Centre          | Pool paint                          | East    |           |           |          | \$ 15,500 |       |       |       |           |           |           |
| Mt Helena Aquatic Centre          | Pump septics                        | East    |           | \$ 4,000  |          |           |       |       |       |           |           |           |
| Mt Helena Aquatic Centre          | Recover shelters                    | East    |           | \$ 6,600  |          |           |       |       |       |           |           |           |
| Mt Helena Aquatic Centre          | Replace sand filter and service     | East    |           | \$ 51,800 |          |           |       |       |       |           |           |           |
| Mt Helena Hills Support Group     | External paint                      | East    | \$ 15,500 |           |          |           |       |       |       | \$ 15,500 |           |           |
| Mt Helena Oval Changerooms        | External paint                      | East    |           |           |          |           |       |       |       |           |           | \$ 7,500  |
| Mt Helena Oval Changerooms        | Internal paint                      | East    |           |           |          |           |       |       |       |           |           | \$ 13,200 |
| Mt Helena Oval Changerooms        | Replace HWU's                       | East    |           |           |          | \$ 3,700  |       |       |       |           |           |           |

### Buildings - Preventative Maintenance (continued)

| Name                                       | Description                      | Ward    | 24/25     | 25/26    | 26/27     | 27/28     | 28/29     | 29/30    | 30/31     | 31/32     | 32/33    | 33/34     |
|--|----------------------------------|---------|-----------|----------|-----------|-----------|-----------|----------|-----------|-----------|----------|-----------|
| Mt Helena Public Toilets                   | Int & ext paint                  | East    |           |          |           |           |           | \$ 2,600 |           |           |          |           |
| Mt Helena Public Toilets                   | pump septics                     | East    |           |          | \$ 2,000  |           |           |          |           |           |          |           |
| Mt Helena Scouts (Jar-ree)                 | External Paint                   | East    | \$ 5,200  |          |           |           |           |          |           | \$ 5,200  |          |           |
| Mt Helena Scouts (Jar-ree)                 | Internal paint                   | East    |           |          |           |           | \$ 11,400 |          |           |           |          |           |
| Mt Helena Scouts (Jar-ree)                 | Replace roof                     | East    |           |          |           |           |           |          |           | \$ 36,300 |          |           |
| Mundaring Arena                            | Internal and External Paint      | Central |           |          |           |           |           |          | \$ 85,000 |           |          |           |
| Mundaring Arena                            | Reseal Floors                    | Central |           |          |           |           | \$ 20,700 |          |           |           |          |           |
| Mundaring Fire School (Stoneville)         | External paint                   | East    |           | \$ 4,000 |           |           |           |          |           |           | \$ 4,000 |           |
| Mundaring Fire School (Stoneville)         | Internal paint                   | East    |           |          |           |           |           | \$ 5,300 |           |           |          |           |
| Mundaring Fire School (Stoneville)         | Replace floor coverings          | East    |           |          |           |           |           |          | \$ 7,000  |           |          |           |
| Mundaring Hall                             | External paint                   | Central |           |          |           |           | \$ 15,500 |          |           |           |          |           |
| Mundaring Hall                             | Internal paint                   | Central | \$ 15,500 |          |           |           |           |          |           | \$ 15,500 |          |           |
| Mundaring Hall                             | New awnings over western windows | Central |           | \$ 8,000 |           |           |           |          |           |           |          |           |
| Mundaring Hall                             | Replace roof over toilet wing    | Central |           |          |           |           | \$ 40,000 |          |           |           |          |           |
| Mundaring Hardcourt Buildings              | Paint kiosk external             | Central |           |          | \$ 5,200  |           |           |          |           |           |          | \$ 5,200  |
| Mundaring Hardcourt Buildings              | Paint kiosk internal             | Central |           |          | \$ 4,100  |           |           |          |           |           |          | \$ 4,100  |
| Mundaring Old School (Tourism Association) | External paint                   | Central |           |          |           |           |           |          |           | \$ 15,500 |          |           |
| Mundaring Old School (Tourism Association) | Internal paint                   | Central |           |          | \$ 10,400 |           |           |          |           |           |          | \$ 10,400 |
| Mundaring Old School (Tourism Association) | Replace roof                     | Central |           |          |           | \$ 40,000 |           |          |           |           |          |           |

Buildings - Preventative Maintenance (continued)

| Name                                    | Description        | Ward    | 24/25     | 25/26    | 26/27     | 27/28     | 28/29     | 29/30    | 30/31     | 31/32     | 32/33     | 33/34     |
|---|--------------------|---------|-----------|----------|-----------|-----------|-----------|----------|-----------|-----------|-----------|-----------|
| Mundaring Recreation Ground Pavilion    | External paint     | Central | \$ 11,400 |          |           |           |           |          |           | \$ 11,400 |           |           |
| Mundaring Recreation Ground Pavilion    | Internal paint     | Central |           |          | \$ 20,700 |           |           |          |           |           |           | \$ 20,700 |
| Mundaring Recreation Ground Pavilion    | Renew leach drains | Central |           |          |           | \$ 15,000 |           |          |           |           |           |           |
| Mundaring Recreation Ground Pavilion    | Replace 1/2 roof   | Central |           |          |           |           |           |          |           |           | \$ 22,000 |           |
| Mundaring Sculpture Park Public Toilets | Int & ext paint    | Central |           |          |           |           |           | \$ 4,100 |           |           |           |           |
| Mundaring Sculpture Park Public Toilets | Pump septics       | Central |           | \$ 2,000 |           |           |           |          |           |           |           |           |
| Mundaring Sharing (Craigie House)       | External paint     | Central |           |          |           |           | \$ 15,500 |          |           |           |           |           |
| Mundaring Sharing (Craigie House)       | Internal paint     | Central |           |          |           | \$ 12,400 |           |          |           |           |           |           |
| Mundaring Sharing (Craigie House)       | Verandah timber    | Central |           |          |           | \$ 10,000 |           |          |           |           |           | \$ 10,000 |
| Mundaring Sporting Club                 | Internal paint     | Central |           |          | \$ 20,000 |           |           |          |           |           |           | \$ 20,000 |
| Mundaring Station Masters House         | External paint     | Central | \$ 5,000  |          |           |           |           |          |           | \$ 5,000  |           |           |
| Mundaring Station Masters House         | Internal paint     | Central | \$ 10,000 |          |           |           |           |          |           | \$ 10,000 |           |           |
| Mundaring Weir Hall                     | Brickwork repairs  | Central |           |          | \$ 3,000  |           |           |          |           |           |           |           |
| Mundaring Weir Hall                     | Ext timber repairs | Central |           | \$ 3,500 |           |           |           |          |           |           |           |           |
| Mundaring Weir Hall                     | Replace roof       | Central |           |          |           |           |           |          | \$ 85,000 |           |           |           |
| Octagonal Hall (Glen Forrest)           | Brickwork repairs  | Central |           |          | \$ 5,000  |           |           |          |           |           |           |           |
| Octagonal Hall (Glen Forrest)           | External paint     | Central |           |          |           |           | \$ 4,100  |          |           |           |           |           |

Buildings - Preventative Maintenance (continued)

| Name                                 | Description                 | Ward    | 24/25     | 25/26     | 26/27     | 27/28     | 28/29     | 29/30    | 30/31 | 31/32     | 32/33     | 33/34     |
|--------------------------------------|-----------------------------|---------|-----------|-----------|-----------|-----------|-----------|----------|-------|-----------|-----------|-----------|
| Octagonal Hall (Glen Forrest)        | Internal paint              | Central |           |           | \$ 7,300  |           |           |          |       |           |           | \$ 7,300  |
| Octagonal Hall (Glen Forrest)        | Roof Replacement (partial)  | Central | \$ 16,000 |           |           |           |           |          |       |           |           |           |
| Operations Centre                    | Internal and external paint | Central |           |           |           |           | \$ 65,000 |          |       |           |           |           |
| Operations Centre                    | Replace shade sails         | Central |           |           |           | \$ 6,400  |           |          |       |           |           |           |
| Parkerville Equestrian Centre        | Internal and external paint | Central |           |           | \$ 8,300  |           |           |          |       |           |           |           |
| Parkerville Guides (Old School)      | Carpentry repairs           | Central |           |           | \$ 3,800  |           |           |          |       | \$ 3,800  |           |           |
| Parkerville Guides (Old School)      | External paint              | Central |           | \$ 20,000 |           |           |           |          |       |           | \$ 20,000 |           |
| Parkerville Guides (Old School)      | Internal paint              | Central |           |           |           | \$ 10,900 |           |          |       |           |           |           |
| Parkerville Guides (Old School)      | Roof replace                | Central |           |           |           |           |           |          |       | \$ 35,000 |           |           |
| Parkerville Hall                     | External paint              | Central |           |           |           |           |           |          |       | \$ 6,200  |           |           |
| Parkerville Hall                     | Internal paint              | Central |           | \$ 15,500 |           |           |           |          |       |           | \$ 15,500 |           |
| Parkerville Hall                     | Replace timber floor        | Central |           | \$ 57,000 |           |           |           |          |       |           |           |           |
| Parkerville Oval Changerooms/Shelter | External paint              | Central |           |           | \$ 8,800  |           |           |          |       |           |           | \$ 8,800  |
| Parkerville Oval Changerooms/Shelter | Internal paint              | Central |           |           | \$ 10,400 |           |           |          |       |           |           | \$ 10,400 |
| Parkerville Oval Pavilion            | External paint              | Central |           |           |           |           |           | \$ 4,100 |       |           |           |           |
| Parkerville Oval Pavilion            | Internal paint              | Central |           |           |           |           |           |          |       | \$ 3,100  |           |           |
| Parkerville Playgroup                | External paint              | Central |           |           | \$ 3,800  |           |           |          |       |           |           | \$ 3,800  |
| Parkerville Playgroup                | Internal paint              | Central |           |           | \$ 6,700  |           |           |          |       |           |           | \$ 6,700  |
| Sawyers Valley Oval Changerooms      | External paint              | East    |           |           | \$ 10,000 |           |           |          |       |           |           | \$ 10,000 |

### Buildings - Preventative Maintenance (continued)

| Name                                | Description                 | Ward | 24/25     | 25/26     | 26/27     | 27/28     | 28/29     | 29/30     | 30/31     | 31/32     | 32/33     | 33/34     |
|-------------------------------------|-----------------------------|------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Sawyers Valley Oval Changerooms     | Internal paint              | East |           |           | \$ 5,200  |           |           |           |           |           |           | \$ 5,200  |
| Sawyers Valley Oval Hall            | External paint              | East |           |           | \$ 3,100  |           |           |           |           |           |           | \$ 3,100  |
| Sawyers Valley Oval Hall            | Internal paint              | East |           |           | \$ 4,400  |           |           |           |           |           |           | \$ 4,400  |
| Sawyers Valley Oval Hall            | Replace floor               | East |           |           |           |           |           |           |           |           |           | \$ 30,000 |
| Sawyers Valley Oval Public Toilets  | Int & external paint        | East |           |           |           | \$ 4,100  |           |           |           |           |           |           |
| Sawyers Valley Oval Public Toilets  | Pump septics                | East |           |           | \$ 2,000  |           |           |           |           |           |           |           |
| Swan View Health Clinic             | Internal and external paint | West |           |           |           | \$ 5,900  |           |           |           |           |           |           |
| Swan View Playgroup (Gladstone Ave) | External paint              | West |           |           |           | \$ 4,100  |           |           |           |           |           |           |
| Swan View Playgroup (Gladstone Ave) | Internal paint              | West |           |           |           | \$ 4,300  |           |           |           |           |           |           |
| Wooroloo Hall                       | Internal paint              | East |           |           |           |           |           |           | \$ 15,500 |           |           |           |
| Wooroloo Public Toilets             | Int & ext paint             | East |           |           |           |           | \$ 3,100  |           |           |           |           |           |
|                                     |                             |      | \$311,800 | \$360,200 | \$300,390 | \$313,300 | \$313,950 | \$200,200 | \$292,600 | \$325,700 | \$329,600 | \$450,490 |

## Drainage

| Name                   | Description  | Ward    | 24/25      | 25/26      | 26/27      | 27/28      | 28/29      | 29/30      | 30/31      | 31/32      | 32/33      | 33/34      |
|------------------------|--|---------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| BARUSELLA AVENUE       | Redirect and pipe 50 metres of open drain across front of 9 Barusella Avenue                                   | West    | \$ 220,000 |            |            |            |            |            |            |            |            |            |
| COPPIN ROAD            | Widen and drain 200m east side from GEHwy towards Jacoby St  | Central |            |            |            |            | \$ 120,000 |            |            |            |            |            |
| FLOOD MITIGATION WORKS | Improve drainage systems that fail during storms and replace asbestos pipes                                    | All     |            |            |            |            |            |            |            | \$ 300,000 | \$ 300,000 | \$ 300,000 |
| GLENWOOD AVENUE        | Pipe 260m open drain from 33 Glenwood to Clayton.  | South   |            |            |            |            |            | \$ 300,000 |            |            |            |            |
| HARDEY ROAD            | Reline internally poor condition lateral drainage pipes between Strettle Rd and Glen Forrest Dve               | Central |            |            |            |            |            |            | \$ 100,000 |            |            |            |
| MARQUIS STREET         | Kerb and drain east side   | East    |            |            |            |            | \$ 180,000 |            |            |            |            |            |
| OLD YORK RD / WARD AVE | Replacement kerb and pits, verge swales and sections of footpath   | West    | \$ 80,000  |            |            |            |            |            |            |            |            |            |
| RICHARDSON ROAD        | Strip widen, kerb and install piped drainage Roland Rd to Buttercup Road                                       | Central |            |            |            | \$ 300,000 |            |            |            |            |            |            |
| RYECROFT ROAD          | Upgrade drainage for 170 metres east of Leithdale Road which improves pedestrian access to bus stop and school | All     |            |            |            |            |            |            | \$ 200,000 |            |            |            |
| SEABORNE STREET        | Pipe worst sections of open drains close to road edge between Glendower St and Hallett Rd                      | Central |            |            | \$ 190,000 |            |            |            |            |            |            |            |
| STONEVILLE ROAD        | Replace and upgrade existing poor condition corrugated metal pipe from GEH to Hartung 200m                     | Central |            | \$ 300,000 |            |            |            |            |            |            |            |            |
| VIVEASH ROAD           | Pipe drainage through reserve to Blenheim Place  | West    |            |            | \$ 110,000 |            |            |            |            |            |            |            |
|                        |  |         | \$ 300,000 | \$ 300,000 | \$ 300,000 | \$ 300,000 | \$ 300,000 | \$ 300,000 | \$ 300,000 | \$ 300,000 | \$ 300,000 | \$ 300,000 |



## Furniture and Equipment

| Name                | Description   | Ward  | 24/25             | 25/26            | 26/27            | 27/28            | 28/29            | 29/30            | 30/31            | 31/32            | 32/33            | 33/34            |
|---------------------|---|-------|-------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| ADMIN CENTRE        | Council chambers update audio and visual (IT Reserve) | All   | \$ 125,000        |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| ART ACQUISITIONS    | new art   | All   | \$ 12,000         | \$ 12,000        | \$ 12,000        | \$ 12,000        | \$ 12,000        | \$ 12,000        | \$ 12,000        | \$ 12,000        | \$ 12,000        | \$ 12,000        |
| BILGOMAN POOL       | Replace pool cleaner                                  | South |                   | \$ 15,000        |                  |                  |                  |                  |                  |                  |                  |                  |
| BUS SHELTERS        | Upgrade or install bus shelters                       | All   | \$ 20,000         | \$ 20,000        | \$ 20,000        | \$ 20,000        | \$ 20,000        | \$ 20,000        | \$ 20,000        | \$ 20,000        | \$ 20,000        | \$ 20,000        |
| LAKE LESCHENAULTIA  | Upgrade CCTV  | East  | \$ 30,000         |                  |                  |                  |                  |                  |                  |                  |                  |                  |
| SPEED DISPLAY UNITS | Purchase two units                                    | All   | \$ 25,000         |                  |                  |                  |                  |                  |                  |                  |                  |                  |
|                     |   |       | <b>\$ 212,000</b> | <b>\$ 47,000</b> | <b>\$ 32,000</b> | <b>\$ 32,000</b> | <b>\$ 32,000</b> | <b>\$ 32,000</b> | <b>\$ 32,000</b> | <b>\$ 32,000</b> | <b>\$ 32,000</b> | <b>\$ 32,000</b> |

## Footpaths

| Name                     | Description   | Ward    | 24/25     | 25/26     | 26/27      | 27/28     | 28/29      | 29/30      | 30/31      | 31/32      | 32/33      | 33/34      |
|--------------------------|---|---------|-----------|-----------|------------|-----------|------------|------------|------------|------------|------------|------------|
| AYRES RD                 | Concrete shared path Richardson Rd to Hawke St<br>400m*2.0m                                   | East    |           |           |            |           |            |            |            |            |            | \$ 180,000 |
| BAILUP ROAD              | Concrete path Mayo Road to new subdivision<br>170m*2.0m                                       | East    |           |           |            |           |            |            |            |            | \$ 110,000 |            |
| BEDALE ST                | Concrete shared path Salisbury Rd to Horwood Rd<br>170m*2.0m                                  | West    |           |           |            |           |            |            |            |            | \$ 84,000  |            |
| BERESFORD<br>GNS         | New concrete path Welbourn Road to Heritage trail<br>160m                                     | West    | \$ 42,000 |           |            |           |            |            |            |            |            |            |
| BILGOMAN RD              | Concrete shared path William Rd to Ferguson Rd<br>270m*2.0m                                   | Central |           |           |            |           |            |            |            | \$ 110,000 |            |            |
| BROWNFIELD DR            | Concrete footpath Welbourn Road to Heritage trail<br>160m *2.0m                               | West    |           |           | \$ 130,000 |           |            |            |            |            |            |            |
| CHURCHILL DR             | Concrete footpath Chartwell Wy to Blenheim Rd<br>385m*2.0m                                    | West    |           |           | \$ 135,000 |           |            |            |            |            |            |            |
| CHURCHILL DR             | Replace asphalt with concrete footpath Blenheim Pl to<br>Viveash Rd 100m*2.0m                 | West    |           |           |            | \$ 40,000 |            |            |            |            |            |            |
| COOLGARDIE ST            | Concrete shared path Reddy Ave to the Bowling Club<br>400m*2.0m                               | Central |           |           |            |           |            |            |            | \$ 172,000 |            |            |
| COPPIN RD                | Concrete shared path Great Eastern Highway bus stop<br>to Jacoby St 450m*2.0m                 | Central |           |           |            |           |            |            | \$ 193,000 |            |            |            |
| CRAVEN RD                | Concrete shared path Gt Eastern Highway to Gray<br>Court 330m*2.0m                            | East    |           |           |            |           |            |            | \$ 202,000 |            |            |            |
| DARLINGTON RD            | Concrete footpath Oxley Road to Great Eastern<br>Highway 450m*1.2m - requires further scoping | South   |           |           |            |           | \$ 400,000 |            |            |            |            |            |
| DARLINGTON RD            | Concrete path Coulston Rd to Hillsden Rd 240m*1.5m  | South   |           |           |            |           |            | \$ 165,000 |            |            |            |            |
| DIBBLE ST                | Concrete shared path Ealy St to Princess St<br>160m*2.0m                                      | East    |           |           | \$ 125,000 |           |            |            |            |            |            |            |
| EAGLE ST                 | Concrete shared path Walker St to Heritage Trail<br>420m*2.0m                                 | Central |           | \$ 82,000 |            |           |            |            |            |            |            |            |
| ELDWICK PL               | Concrete shared path Horwood Rd to P.A.W.<br>100m*2.0m  | West    |           |           |            |           |            |            |            |            | \$ 38,000  |            |
| GREAT EASTERN<br>HIGHWAY | Cockatoo PAW to bus stop 40m*2.3m   | All     |           | \$ 12,000 |            |           |            |            |            |            |            |            |

Footpaths (continued)

| Name                  | Description   | Ward    | 24/25      | 25/26      | 26/27 | 27/28      | 28/29     | 29/30      | 30/31      | 31/32 | 32/33      | 33/34      |
|-----------------------|---|---------|------------|------------|-------|------------|-----------|------------|------------|-------|------------|------------|
| GREAT EASTERN HIGHWAY | Concrete footpath Cockatoo PAW to Darkan St 380m*2m                   | Central |            |            |       |            |           | \$ 81,000  |            |       |            |            |
| GREAT EASTERN HIGHWAY | Concrete footpath Fenton St to Cockatoo PAW 300m*2m                   | Central |            |            |       |            | \$ 65,000 |            |            |       |            |            |
| GREAT EASTERN HIGHWAY | Concrete footpath Mdg Weir Rd to Fenton St 180m*2m                    | Central |            |            |       |            | \$ 35,000 |            |            |       |            |            |
| GREAT EASTERN HIGHWAY | Concrete footpath south side Darkan to Wandeara 150m*2.0m             | Central |            |            |       |            |           | \$ 36,000  |            |       |            |            |
| HELENA VALLEY RD      | New cycle path Midland Rd to Tamala Green (seek WABN grant) 750m*3.0m | South   |            | \$ 300,000 |       |            |           |            |            |       |            |            |
| KILBURN ROAD          | Concrete shared path Brindle Rd to Vista Pde 140m                     | East    | \$ 32,000  |            |       |            |           |            |            |       |            |            |
| MARLOO RD             | Concrete shared path Innamincka Rd to Heritage Trail 730m*2.0m        | West    |            |            |       |            |           |            |            |       |            | \$ 320,000 |
| MUNDARING OVAL        | Concrete path overflow car park to Pavilion                           | Central | \$ 20,000  |            |       |            |           |            |            |       |            |            |
| NEEDHAM ROAD          | Upgrade gravel to concrete from Government Rd to Gee St               | East    |            |            |       |            |           |            | \$ 105,000 |       |            |            |
| NICHOLL ST            | Brown asphalt path McGlew Rd to Tuffin Rd 680m*2.0m                   | Central |            |            |       |            |           |            |            |       | \$ 268,000 |            |
| GLEN FORREST          | Concrete path Throssell Rd to John Forrest National Park 300m*2.0m    | West    | \$ 110,000 |            |       |            |           |            |            |       |            |            |
| OLD YORK RD           | Concrete Shared Path Coolgardie St to Martin Rd 190m*2.0m             | Central |            |            |       | \$ 80,000  |           |            |            |       |            |            |
| PHILLIPS RD           | Concrete Shared Path Martin Rd to Craigie Pl 260m*2.0m                | Central |            |            |       |            |           | \$ 184,000 |            |       |            |            |
| MUNDARING             | Concrete shared path Cook St to Dibble St 600m*2.0m                   | East    |            |            |       | \$ 380,000 |           |            |            |       |            |            |
| PRINCESS RD           | Concrete shared path Scott St to Maguire Rd 300m*2.0m                 | South   | \$ 110,000 |            |       |            |           |            |            |       |            |            |
| RIDGE HILL RD         | Brown asphalt path PAW to PAW 120m*2.0m                               | Central |            |            |       |            |           | \$ 34,000  |            |       |            |            |
| SPRINGSIDE CR         |   |         |            |            |       |            |           |            |            |       |            |            |

Footpaths (continued)

| Name           | Description   | Ward    | 24/25      | 25/26      | 26/27      | 27/28      | 28/29      | 29/30      | 30/31      | 31/32      | 32/33      | 33/34      |
|----------------|---|---------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| SUNSET HILL RD | Concrete shared path Wandu Rd to Throssell Rd<br>160m*2.0m            | West    |            | \$ 50,000  |            |            |            |            |            |            |            |            |
| THROSSELL RD   | Concrete shared path Sunset Hill Rd to Wallis Crt<br>330m*2.0m        | West    |            |            | \$ 110,000 |            |            |            |            |            |            |            |
| TRAYLEN RD     | Concrete shared path Stoneville Rd to Emmerson Rd<br>600m*2.0m        | East    |            |            |            |            |            |            |            | \$ 218,000 |            |            |
| VISTA DRIVE    | Concrete Path Kilburn Rd to Dodington PI 600m*2.1m                    | Central | \$ 186,000 |            |            |            |            |            |            |            |            |            |
| WANDU RD       | Concrete shared path remaining section to Sunset Hill<br>Rd 210m*2.0m | West    |            | \$ 56,000  |            |            |            |            |            |            |            |            |
|                |   |         | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 | \$ 500,000 |

## Horticultural Works

| Name                            | Description   | Ward    | 24/25     | 25/26      | 26/27     | 27/28     | 28/29     | 29/30     | 30/31     | 31/32     | 32/33     | 33/34     |
|---------------------------------|---|---------|-----------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| BILGOMAN POOL                   | Screen Planting along Great Eastern Highway boundary                          | South   | \$ 25,000 |            |           |           |           |           |           |           |           |           |
| BLACKBOY HILL                   | Enhance paving/rock work/stones/trees around memorial                         | West    |           |            | \$ 50,000 |           |           |           |           |           |           |           |
| BROZ PARK                       | Area enhancement  | South   |           |            |           |           |           |           | \$ 40,000 |           |           |           |
| COMMUNITY BUILDING GARDENS      | Rejuvenate gardens at existing shire facilities                               | All     |           |            |           |           |           |           |           |           | \$ 50,000 | \$ 50,000 |
| MUNDARING ADMINISTRATION CENTRE | Staged replanting around building   | Central |           |            |           |           |           |           |           | \$ 50,000 |           |           |
| MUNDARING SCULPTURE PARK        | Repair Amphitheatre sleepers, lawn area and gardens (\$200,000 from Reserves) | Central | \$ 10,000 | \$ 200,000 |           |           |           |           |           |           |           |           |
| MUNDARING SCULPTURE PARK        | Upgrade demonstration garden  | Central |           |            |           |           |           |           | \$ 10,000 |           |           |           |
| MUNDARING SCULPTURE PARK        | Upgrade gardens   | Central |           |            |           |           |           | \$ 50,000 |           |           |           |           |
| MUNDARING TOWN CENTRE           | Install streetscapes, trees in Mundaring Town Centre                          | Central |           | \$ 50,000  |           |           | \$ 50,000 |           |           |           |           |           |
| MUNDARING TOWN CENTRE           | Upgrade entry statements / medians (Trust funds)                              | Central | \$ 40,000 | \$ 31,000  |           |           |           |           |           |           |           |           |
| WOOROLOO CEMETERY               | Upgrade gardens   | East    |           |            |           | \$ 50,000 |           |           |           |           |           |           |
|                                 |   |         | \$ 75,000 | \$ 281,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 | \$ 50,000 |

## Parks and Reserves

| Name                              | Description  | Ward  | 24/25      | 25/26      | 26/27      | 27/28      | 28/29      | 29/30     | 30/31     | 31/32     | 32/33     | 33/34     |
|-----------------------------------|--|-------|------------|------------|------------|------------|------------|-----------|-----------|-----------|-----------|-----------|
| BILGOMAN POOL                     | Install water play area (Reserve \$184,000, Grant \$200,000)   | South |            |            |            | \$ 400,000 |            |           |           |           |           |           |
| BILGOMAN POOL                     | Replace play equipment   | South |            |            |            |            |            | \$ 35,000 |           |           |           |           |
| BROWN PARK                        | Earthworks, retaining and levelling near Brock pavilion, southern carpark and old tennis courts                      | West  |            |            | \$ 194,000 |            |            |           |           |           |           |           |
| BROWN PARK                        | Flood lighting upgrade (Grants \$205,354, Reserve \$350,000)   | West  | \$ 580,000 |            |            |            |            |           |           |           |           |           |
| BROWN PARK                        | Install accessible water fountain  | West  | \$ 5,000   |            |            |            |            |           |           |           |           |           |
| BROWN PARK                        | Install shelter, seating, and BBQ  | West  |            | \$ 40,000  |            |            |            |           |           |           |           |           |
| BROWN PARK                        | Upgrade skate and dirt jump facility (\$150,000 Reserve, \$250,000 grant)  | West  |            | \$ 50,000  | \$ 500,000 |            |            |           |           |           |           |           |
| BROWN PARK                        | Relocate cricket wickets (4 off, Reserve \$370,000)  | West  |            | \$ 370,000 |            |            |            |           |           |           |           |           |
| BROWN PARK                        | Construct a fenced dog park (Reserve \$300,000)  | West  |            |            | \$ 300,000 |            |            |           |           |           |           |           |
| BROZ PARK                         | Upgrade Broz Park skate Park (1/3 Grant)   | South |            |            |            | \$ 300,000 |            |           |           |           |           |           |
| CEMETERY WORKS                    | Staged upgrading of cemetery sites   | All   | \$ 10,000  | \$ 10,000  | \$ 10,000  | \$ 10,000  | \$ 10,000  | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 |
| CHARTWELL PARK                    | Replace play equipment (POS trust)   | West  |            | \$ 60,000  |            |            |            |           |           |           |           |           |
| CHIDLOW VILLAGE GREEN             | Build an RV rest stop and dump point (\$50,000 POS TRUST)  | East  | \$ 5,000   | \$ 100,000 |            |            |            |           |           |           |           |           |
| COMMUNITY WASTE RECYCLING CENTRES | Staged upgrading of Community Waste Recycling Centres  | All   | \$ 20,000  | \$ 20,000  | \$ 20,000  | \$ 20,000  | \$ 20,000  | \$ 19,000 | \$ 20,000 | \$ 20,000 | \$ 20,000 | \$ 20,000 |
| CRICKET WICKETS                   | Synthetic turf wicket replacement program  | All   | \$ 10,000  | \$ 10,000  | \$ 10,000  | \$ 10,000  | \$ 10,000  | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 | \$ 10,000 |
| DARLINGTON LOWER RECREATION AREA  | Shelter for skatepark area   | South |            |            |            |            |            |           |           | \$ 20,000 |           |           |
| DARLINGTON OVAL                   | Upgrade oval reticulation and water tank (POS Trust \$119,000)   | South | \$ 180,000 |            |            |            |            |           |           |           |           |           |
| DOG PARK                          | Identify location and build dog park in central area of Shire (eg spot of current Mundaring skate park if relocated) | All   |            |            |            |            | \$ 154,000 |           |           |           |           |           |

Parks and Reserves (continued)

| Name                       | Description  | Ward    | 24/25      | 25/26      | 26/27     | 27/28     | 28/29      | 29/30      | 30/31     | 31/32      | 32/33      | 33/34      |
|----------------------------|--|---------|------------|------------|-----------|-----------|------------|------------|-----------|------------|------------|------------|
| ELLESMERE PARK             | New dog park (subject to Darling Ridge shopping centre funding of \$150,000, POS TRUST \$115,000)                        | West    | \$ 265,000 |            |           |           |            |            |           |            |            |            |
| FRASER PARK                | Install additional; play equipment (POS TRUST \$120,000)   | West    |            | \$ 120,000 |           |           |            |            |           |            |            |            |
| FUTURE WORKS               | Future Works to be determined from future asset condition surveys and review of Recreation Facilities Informing Strategy | All     |            |            |           |           |            |            | \$ 55,000 | \$ 266,000 | \$ 304,000 | \$ 304,000 |
| GREENMOUNT PEACE PARK      | Replace play equipment   | West    |            | \$ 35,000  |           |           |            |            |           |            |            |            |
| HARRY RISEBOROUGH OVAL     | Install seating for lower oval   | Central |            |            | \$ 30,000 |           |            |            |           |            |            |            |
| HARRY RISEBOROUGH OVAL     | Upgrade lighting to upper oval   | Central |            |            |           |           | \$ 115,000 |            |           |            |            |            |
| HERITAGE TRAIL             | Staged upgrading of Heritage trails  | All     | \$ 10,000  | \$ 10,000  | \$ 10,000 | \$ 10,000 | \$ 10,000  | \$ 10,000  | \$ 10,000 | \$ 10,000  | \$ 10,000  | \$ 10,000  |
| LAKE LESCHENAULTIA         | Install second automated entry gate  | East    |            |            |           |           |            |            | \$ 29,000 |            |            |            |
| LAKE LESCHENAULTIA         | New double plate BBQ at tent campground  | East    |            |            |           | \$ 23,000 |            |            |           |            |            |            |
| LAKE LESCHENAULTIA         | Refurbish camp kitchen   | East    |            | \$ 34,000  |           |           |            |            |           |            |            |            |
| LAKE LESCHENAULTIA         | Replace BBQ on west beach  | East    |            |            |           |           |            |            |           | \$ 18,000  |            |            |
| LESCHEN PARK               | Playground upgrade   | All     |            | \$ 40,000  |           |           |            |            |           |            |            |            |
| LIBERTY SWING              | Install Liberty swing location to be determined  | All     | \$ 30,000  |            |           |           |            |            |           |            |            |            |
| MORGAN JOHN MORGAN RESERVE | Construct a pump track (seek Lotterywest funding \$175,000, Reserve \$104,000)   | Central | \$ 20,000  | \$ 350,000 |           |           |            |            |           |            |            |            |
| MT HELENA OVAL             | Expand skate park  | All     |            |            |           |           |            | \$ 120,000 |           |            |            |            |
| MT HELENA OVAL             | Upgrade flood lighting across oval to training level   | All     | \$ 24,000  |            |           |           |            |            |           |            |            |            |
| MUNDARING HARDCOURTS       | Renew hockey backboards  | Central |            |            |           |           |            |            | \$ 45,000 |            |            |            |

Parks and Reserves (continued)

| Name                                | Description   | Ward    | 24/25              | 25/26              | 26/27              | 27/28            | 28/29            | 29/30              | 30/31            | 31/32            | 32/33            | 33/34            |
|-------------------------------------|---|---------|--------------------|--------------------|--------------------|------------------|------------------|--------------------|------------------|------------------|------------------|------------------|
| MUNDARING<br>HARDCOURTS             | Resurface courts (half)   | Central |                    |                    |                    |                  |                  | \$ 150,000         | \$ 150,000       |                  |                  |                  |
| MUNDARING LIONS<br>PARK             | Install perimeter fencing, repair paving  | Central |                    |                    |                    | \$ 55,000        |                  |                    |                  |                  |                  |                  |
| MUNDARING OVAL                      | Replace scoreboard  | Central |                    |                    |                    |                  |                  |                    | \$ 25,000        |                  |                  |                  |
| MUNDARING OVAL                      | Replace selected play equipment items   | Central |                    |                    |                    |                  | \$ 35,000        |                    |                  |                  |                  |                  |
| MUNDARING<br>REGIONAL SKATE<br>PARK | Install a regional scale skate park within the Mundaring Townsite (seek 50% Lotterywest funding, 50% Reserve) | Central |                    |                    |                    |                  |                  | \$ 750,000         |                  |                  |                  |                  |
| NORRIS PARK                         | Upgrade hardcourt basketball fixtures   | East    |                    |                    |                    | \$ 10,000        |                  |                    |                  |                  |                  |                  |
| PARKERVILLE<br>OVAL                 | Outdoor exercise equipment  | Central |                    | \$ 24,000          |                    |                  |                  |                    |                  |                  |                  |                  |
| PARKERVILLE<br>OVAL                 | Upgrade cricket practice nets (\$73,333 from DSRRF, \$40,000 from Cricket Australia)                          | Central | \$ 220,000         |                    |                    |                  |                  |                    |                  |                  |                  |                  |
| PARKERVILLE<br>OVAL                 | Upgrade floodlighting to match standard (1/3 grant funding, 2/3 Reserve)                                      | Central |                    | \$ 420,000         |                    |                  |                  |                    |                  |                  |                  |                  |
| SAWYERS VALLEY<br>OVAL              | Sub surface drainage works (Reserve \$230,000)  | East    | \$ 230,000         |                    |                    |                  |                  |                    |                  |                  |                  |                  |
| SAWYERS VALLEY<br>OVAL              | New reticulation (POS Trust \$68,000)   | East    | \$ 120,000         |                    |                    |                  |                  |                    |                  |                  |                  |                  |
| TENNIS COURT<br>UPGRADES            | Surface replacement and infrastructure upgrade program  | All     | \$ 30,000          | \$ 30,000          | \$ 10,000          | \$ 30,000        | \$ 30,000        | \$ 30,000          | \$ 30,000        | \$ 30,000        | \$ 30,000        | \$ 30,000        |
| WOOROLOO<br>RESERVE                 | Expand and replace play equipment and shelters (POS TRUST \$43,000)   | East    | \$ 63,000          |                    |                    |                  |                  |                    |                  |                  |                  |                  |
|                                     |   |         | <b>\$1,822,000</b> | <b>\$1,723,000</b> | <b>\$1,084,000</b> | <b>\$868,000</b> | <b>\$384,000</b> | <b>\$1,134,000</b> | <b>\$384,000</b> | <b>\$384,000</b> | <b>\$384,000</b> | <b>\$384,000</b> |



## Road Reconstruction

| Name                         | Description   | Ward    | 24/25              | 25/26              | 26/27            | 27/28              | 28/29              | 29/30              | 30/31              | 31/32              | 32/33              | 33/34              |
|------------------------------|---|---------|--------------------|--------------------|------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| BAILEY ROAD                  | Construct turnaround at southern end (in conjunction with resurfacing)                                | Central | \$ 20,000          |                    |                  |                    |                    |                    |                    |                    |                    |                    |
| BROOKING ROAD                | New road Owen Rd to Richardson Rd (seeking MRRG funds)  | Central | \$ 400,000         | \$ 400,000         | \$ 700,000       |                    |                    |                    |                    |                    |                    |                    |
| BROWN PARK CARPARK           | Reconstruction to improve layout of central carpark   | West    | \$ 600,000         |                    |                  |                    |                    |                    |                    |                    |                    |                    |
| FUTURE ROAD RECONSTRUCTION   | Future works to be determined from future road condition surveys                                      | All     |                    |                    |                  |                    |                    | \$ 170,000         | \$ 150,000         | \$ 1,000,000       | \$ 1,000,000       | \$ 1,000,000       |
| GLEN ROAD                    | Reconstruct Maslin Rd to Victor Rd 250 metres   | South   | \$ 20,000          | \$ 320,000         |                  |                    |                    |                    |                    |                    |                    |                    |
| GRANCEY AVE                  | Reconstruct, kerb, drain and asphalt - 350 metres   | Central |                    |                    |                  |                    |                    | \$ 480,000         |                    |                    |                    |                    |
| HARRY RISEBOROUGH CARPARK    | Contract and seal carpark   | Central |                    | \$ 350,000         |                  |                    |                    |                    |                    |                    |                    |                    |
| JACOBY STREET                | Reconstruct with traffic treatments and parking bays  | Central |                    |                    |                  | \$ 1,000,000       |                    |                    |                    |                    |                    |                    |
| MALONE ROAD                  | Seal turnaround area  | South   | \$ 20,000          |                    |                  |                    |                    |                    |                    |                    |                    |                    |
| MUNDARING CIVIC PRECINCT ROW | Retain, widen and seal laneway Craig St, Fenton , Jacoby St, Mundaring Weir Rd - 200 metres           | Central |                    |                    |                  |                    |                    | \$ 350,000         |                    |                    |                    |                    |
| PARKERVILLE HALL             | Upgrade carpark to accessibility compliance and seal  | Central | \$ 165,000         |                    |                  |                    |                    |                    |                    |                    |                    |                    |
| PARKERVILLE OVAL             | Construct and seal carpark  | Central |                    |                    |                  |                    | \$ 650,000         |                    |                    |                    |                    |                    |
| SANDOVER ROAD                | Improve turnaround area   | South   | \$ 25,000          |                    |                  |                    |                    |                    |                    |                    |                    |                    |
| SAWYERS VALLEY OVAL          | Seal carpark  | East    |                    |                    |                  |                    |                    |                    | \$ 150,000         |                    |                    |                    |
| THOMAS STREET CHIDLOW        | Reconstruct Reservoir Rd to Old Northam Rd 840m plus parking bays at community garden and tavern area | East    |                    |                    |                  |                    |                    |                    | \$ 700,000         |                    |                    |                    |
| WELD ROAD                    | Construct parking embayments, fix kerb and rehab pavement   | East    |                    |                    |                  |                    | \$ 350,000         |                    |                    |                    |                    |                    |
|                              |   |         | <b>\$1,250,000</b> | <b>\$1,070,000</b> | <b>\$700,000</b> | <b>\$1,000,000</b> | <b>\$1,000,000</b> | <b>\$1,000,000</b> | <b>\$1,000,000</b> | <b>\$1,000,000</b> | <b>\$1,000,000</b> | <b>\$1,000,000</b> |

## Road Improvements

| Name                                     | Description   | Ward    | 24/25      | 25/26      | 26/27      | 27/28      | 28/29      | 29/30      | 30/31      | 31/32      | 32/33      | 33/34      |
|--|---|---------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| FIRE ACCESS WORKS                        | Improve fire access routes dependent on revised BAAS priority listing | All     |            | \$ 200,000 | \$ 350,000 | \$ 200,000 |            | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 |
| FIRE ACCESS WORKS                        | Upgrade link between Falls Road and Richardson Road                   | Central | \$ 180,000 |            |            |            |            |            |            |            |            |            |
| HELENA VALLEY RD and SCOTT ST ROUNDABOUT | Construct roundabout (seek grant funding \$300,000)                   | South   |            |            | \$ 450,000 |            |            |            |            |            |            |            |
| OWEN ROAD                                | Improve pedestrian crossing   | South   | \$ 20,000  |            |            |            |            |            |            |            |            |            |
| STONEVILLE RD and WALKER ST ROUNDABOUT   | Install roundabout (seek grant funding of \$400,000)                  | East    |            |            |            |            | \$ 600,000 |            |            |            |            |            |
|  |   |         | \$ 200,000 | \$ 200,000 | \$ 800,000 | \$ 200,000 | \$ 600,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 | \$ 200,000 |

## Road Rehabilitation

| Name                                      | Description                              | Ward    | 24/25        | 25/26        | 26/27        | 27/28        | 28/29        | 29/30        | 30/31        | 31/32        | 32/33        | 33/34        |
|---|--|---------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| CRACK SEALING AND ROAD REPAIRS            | Preventative Maintenance                 | All     | \$ 100,000   | \$ 100,000   | \$ 100,000   | \$ 100,000   | \$ 100,000   | \$ 100,000   | \$ 100,000   | \$ 100,000   | \$ 100,000   | \$ 100,000   |
| MORRISON ROAD (MRRG 24/25)                | Resurface railway to Farrall Road        | West    | \$ 600,000   |              |              |              |              |              |              |              |              |              |
| OLD YORK ROAD (MRRG 24/25 & LRCIP Part B) | Resurface full length 980 metres         | West    | \$ 1,029,975 |              |              |              |              |              |              |              |              |              |
| ROAD RESURFACING AND PREPARATION          | Road renewal including preparation works | All     |              | \$ 1,927,491 | \$ 1,927,491 | \$ 1,927,491 | \$ 1,927,491 | \$ 1,927,491 | \$ 1,927,491 | \$ 1,927,491 | \$ 1,927,491 | \$ 1,927,491 |
| ROAD RESURFACING AND PREPARATION          | Allan Place, Darlington                  | South   | \$ 41,840    |              |              |              |              |              |              |              |              |              |
| ROAD RESURFACING AND PREPARATION          | Anne Road, Hovea                         | Central | \$ 31,344    |              |              |              |              |              |              |              |              |              |
| ROAD RESURFACING AND PREPARATION          | Ashtead Street, Sawyers Valley           | East    | \$ 59,330    |              |              |              |              |              |              |              |              |              |
| ROAD RESURFACING AND PREPARATION          | Bailey Road, Glen Forrest                | Central | \$ 26,412    |              |              |              |              |              |              |              |              |              |
| ROAD RESURFACING AND PREPARATION          | Cook Street, Mt Helena                   | East    | \$ 11,442    |              |              |              |              |              |              |              |              |              |
| ROAD RESURFACING AND PREPARATION          | Coppin Road, Mundaring                   | Central | \$ 123,990   |              |              |              |              |              |              |              |              |              |
| ROAD RESURFACING AND PREPARATION          | Glenburn Road, Glen Forrest              | Central | \$ 88,806    |              |              |              |              |              |              |              |              |              |

Road Rehabilitation (continued)

| Name                             | Description                    | Ward    | 24/25      | 25/26 | 26/27 | 27/28 | 28/29 | 29/30 | 30/31 | 31/32 | 32/33 | 33/34 |
|----------------------------------|--------------------------------|---------|------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| ROAD RESURFACING AND PREPARATION | Goslin Street, Sawyers Valley  | East    | \$ 41,180  |       |       |       |       |       |       |       |       |       |
| ROAD RESURFACING AND PREPARATION | Graham Street North, Mt Helena | East    | \$ 73,103  |       |       |       |       |       |       |       |       |       |
| ROAD RESURFACING AND PREPARATION | Hanzell Rd, Darlington         | South   | \$ 128,332 |       |       |       |       |       |       |       |       |       |
| ROAD RESURFACING AND PREPARATION | Hillcrest Drive, Darlington    | South   | \$ 99,928  |       |       |       |       |       |       |       |       |       |
| ROAD RESURFACING AND PREPARATION | Kingston Road, Mt Helena       | South   | \$ 91,515  |       |       |       |       |       |       |       |       |       |
| ROAD RESURFACING AND PREPARATION | Martin Road, Mundaring         | Central | \$ 30,990  |       |       |       |       |       |       |       |       |       |
| ROAD RESURFACING AND PREPARATION | Mills Road, Glen Forrest       | Central | \$ 30,480  |       |       |       |       |       |       |       |       |       |
| ROAD RESURFACING AND PREPARATION | Nelson Road, Darlington        | South   | \$ 127,987 |       |       |       |       |       |       |       |       |       |
| ROAD RESURFACING AND PREPARATION | Neptune Street, Chidlow        | East    | \$ 107,943 |       |       |       |       |       |       |       |       |       |
| ROAD RESURFACING AND PREPARATION | Redfern Road, Parkerville      | Central | \$ 19,940  |       |       |       |       |       |       |       |       |       |
| ROAD RESURFACING AND PREPARATION | Rosedale Road, Chidlow         | East    | \$ 161,731 |       |       |       |       |       |       |       |       |       |

Road Rehabilitation (continued)

| Name                             | Description                              | Ward    | 24/25              | 25/26              | 26/27              | 27/28              | 28/29              | 29/30              | 30/31              | 31/32              | 32/33              | 33/34              |
|----------------------------------|--|---------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| ROAD RESURFACING AND PREPARATION | Towerhill Crt, Darlington                | South   | \$ 92,000          |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| ROAD RESURFACING AND PREPARATION | Ten Acre Way, Stoneville                 | East    | \$ 46,400          |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| SHOULDER IMPROVEMENTS            | Hidden Valley Road                       | Central | \$ 88,000          |                    |                    |                    |                    |                    |                    |                    |                    |                    |
| SHOULDER IMPROVEMENTS            | Road edge improvements                   | All     |                    | \$ 88,000          | \$ 88,000          | \$ 90,000          | \$ 90,000          | \$ 90,000          | \$ 90,000          | \$ 90,000          | \$ 90,000          | \$ 90,000          |
| STONEVILLE ROAD (MRRG 24/25)     | Rehabilitation Traylen Rd to Anketell Rd | East    | \$ 788,686         |                    |                    |                    |                    |                    |                    |                    |                    |                    |
|                                  |  |         | <b>\$4,041,353</b> | <b>\$2,115,491</b> | <b>\$2,115,491</b> | <b>\$2,117,491</b> | <b>\$2,117,491</b> | <b>\$2,117,491</b> | <b>\$2,117,491</b> | <b>\$2,117,491</b> | <b>\$2,117,491</b> | <b>\$2,117,491</b> |

## Sealing of Gravel Roads

| Name                     | Description  | Ward    | 24/25             | 25/26             | 26/27             | 27/28             | 28/29             | 29/30             | 30/31             | 31/32             | 32/33             | 33/34             |
|--------------------------|--|---------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| CLIFTON STREET           | Seal gravel road - 280m  | East    | \$ 240,000        |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| DUFFIELD ROAD            | Seal gravel road   | Central |                   |                   |                   |                   |                   |                   |                   | \$ 130,000        |                   |                   |
| DURA ROAD                | Seal gravel road - 50m   | Central | \$ 40,000         |                   |                   |                   |                   |                   |                   |                   |                   |                   |
| GOODWIN PLACE            | Seal gravel road   | East    |                   |                   |                   |                   |                   |                   |                   | \$ 150,000        |                   |                   |
| JANECZEK ROAD            | Seal road - 300m   | Central |                   |                   |                   |                   |                   |                   |                   |                   | \$ 280,000        |                   |
| KENSITT ROAD             | Seal road - 380m   | Central |                   |                   |                   |                   | \$ 280,000        |                   |                   |                   |                   |                   |
| MEREBIN /<br>IRYMPLE RDS | Seal gravel road - 700m  | East    |                   |                   |                   |                   |                   | \$ 280,000        | \$ 280,000        |                   |                   |                   |
| THOMAS STREET            | Seal gravel road to service three<br>houses west of Douglas Road | East    |                   |                   |                   |                   |                   |                   |                   |                   |                   | \$ 280,000        |
| WERRIBEE ROAD            | Seal gravel service road   | East    |                   |                   | \$ 280,000        | \$ 280,000        |                   |                   |                   |                   |                   |                   |
| WILLIAM ROAD<br>EAST     | Seal gravel road - 230m  | East    |                   | \$ 280,000        |                   |                   |                   |                   |                   |                   |                   |                   |
|                          |  |         | <b>\$ 280,000</b> | <b>\$ 280,000</b> | <b>\$ 280,000</b> | <b>\$ 280,000</b> | <b>\$ 280,000</b> | <b>\$ 280,000</b> | <b>\$ 280,000</b> | <b>\$ 280,000</b> | <b>\$ 280,000</b> | <b>\$ 280,000</b> |

## Plant and Fleet

| Description                                  | 24/25      | 25/26      | 26/27      | 27/28      | 28/29      | 29/30      | 30/31      | 31/32      | 32/33      | 33/34     |
|--|------------|------------|------------|------------|------------|------------|------------|------------|------------|-----------|
| Replace Tractor mower                        |            |            |            |            | \$ 52,526  |            |            |            |            |           |
| Replace forklift                             |            | \$ 62,970  |            |            |            |            |            |            |            |           |
| Replace Komatsu grader                       |            |            |            |            |            |            |            |            | \$ 410,000 |           |
| Replace Bomag Road Roller                    |            |            |            | \$ 77,140  |            |            |            |            |            |           |
| Replace Toyota skidsteer machine             |            |            |            |            |            |            |            |            | \$ 75,000  |           |
| Replace Community Safety Vehicle             |            |            | \$ 54,122  |            |            |            |            | \$ 59,755  |            |           |
| Replace Kubota tractor                       |            | \$ 79,628  |            |            |            |            |            |            |            |           |
| Replace Kubota tractor                       |            |            |            |            | \$ 97,547  |            |            |            |            |           |
| Replace Kubota front deck mower              | \$ 43,000  |            |            |            | \$ 52,526  |            |            |            |            |           |
| Replace Ammann twin drum roller              |            |            |            |            |            |            | \$ 94,500  |            |            |           |
| Replace 4WD buggy                            |            |            |            |            |            |            |            |            | \$ 30,000  |           |
| Replace Community Recycling Centre loader    |            |            | \$ 312,000 |            |            |            |            |            |            |           |
| Replace transfer station loader              |            |            | \$ 312,000 |            |            |            |            |            |            |           |
| Replace Community Safety Ranger vehicle      | \$ 50,000  |            |            |            |            | \$ 57,434  |            |            |            |           |
| Replace Volvo front end loader               |            | \$ 214,383 |            |            |            |            |            |            |            |           |
| Replace workshop vehicle                     |            | \$ 46,000  |            |            |            | \$ 51,000  |            |            |            |           |
| Replace Parks utility                        |            |            |            | \$ 44,163  |            |            |            |            |            | \$ 46,000 |
| Replace Horticultural team utility tipper    |            | \$ 121,000 |            |            |            |            |            |            | \$ 125,000 |           |
| Replace 14T tip truck                        |            |            |            |            |            |            |            | \$ 139,620 |            |           |
| Replace 14T truck with 8T 3 way tipper truck |            |            |            |            | \$ 147,557 |            |            |            |            |           |
| Replace Hino 14T tip truck                   |            |            |            |            |            | \$ 168,852 |            |            |            |           |
| Replace 14T truck                            |            |            |            |            |            |            | \$ 126,639 |            |            |           |
| Replace Community Safety Ranger vehicle      |            |            |            | \$ 99,367  |            |            |            |            |            | \$ 50,000 |
| Replace 3T flat bed truck                    |            |            | \$ 104,000 |            |            |            |            |            |            |           |
| Replace Mitsubishi 8T tip truck              |            |            |            |            | \$ 147,411 |            |            |            |            |           |
| Replace 8T 3way tip truck                    |            | \$ 121,000 |            |            |            |            |            |            |            |           |
| Replace Hino 8T truck                        |            |            |            |            |            |            | \$ 295,491 |            |            |           |
| Replace 8T tip truck                         | \$ 240,000 |            |            |            |            |            |            | \$ 230,000 |            |           |
| Replace dual cab 3T truck                    | \$ 120,000 |            |            |            |            |            |            |            | \$ 125,000 |           |
| Replace Hino 4T truck                        |            | \$ 99,000  |            |            |            |            |            |            |            |           |
| Replace Community Safety Ranger vehicle      | \$ 50,000  |            |            |            |            | \$ 55,204  |            |            |            |           |
| Replace Fuso 4T truck                        | \$ 110,000 |            |            |            |            |            |            |            |            |           |
| Replace Mitsubishi 6T truck                  |            |            |            | \$ 140,391 |            |            |            |            |            |           |
| Replace road sweeper                         |            |            |            | \$ 368,027 |            |            |            |            |            |           |
| Replace 8T 3way tipper truck                 |            | \$ 127,339 |            |            |            |            |            |            |            |           |

Plant and Fleet (continued)

| Description   | 24/25      | 25/26      | 26/27     | 27/28     | 28/29     | 29/30     | 30/31     | 31/32     | 32/33 | 33/34     |
|---|------------|------------|-----------|-----------|-----------|-----------|-----------|-----------|-------|-----------|
| Replace 4T street tree truck                            | \$ 140,000 |            |           |           |           |           |           |           |       |           |
| Replace 4T street tree truck                            |            | \$ 104,186 |           |           |           |           |           |           |       |           |
| Replace Co-ordinator Community Safety vehicle           | \$ 40,000  |            |           |           |           | \$ 44,000 |           |           |       |           |
| Replace Environmental Landcare Team utility             |            |            |           |           | \$ 50,667 |           |           |           |       |           |
| Replace Parks vehicle                                   |            |            |           |           | \$ 50,677 |           |           |           |       |           |
| Replace Infrastructure Protection Officer               |            |            | \$ 48,709 |           |           |           |           | \$ 53,779 |       |           |
| Replace Tree Management Supervisor vehicle              |            |            |           | \$ 44,163 |           |           |           |           |       | \$ 46,000 |
| Replace Parks ovals maintenance utility                 |            |            |           | \$ 44,163 |           |           |           |           |       | \$ 46,000 |
| Replace reticulation utility                            |            |            |           | \$ 44,163 |           |           |           |           |       | \$ 46,000 |
| Replace Co-ordinator Civil Works utility (EV)           | \$ 75,000  |            |           |           |           | \$ 78,000 |           |           |       |           |
| Replace Supervisor parks utility                        |            |            |           | \$ 44,163 |           |           |           |           |       |           |
| Replace Coordinator Parks Services utility (EV vehicle) |            |            |           |           | \$ 65,000 |           |           |           |       |           |
| Replace Bigoman Pool utility                            |            | \$ 42,000  |           |           |           |           | \$ 44,000 |           |       |           |
| Replace Construction Supervisor vehicle                 | \$ 40,000  |            |           |           |           | \$ 44,000 |           |           |       |           |
| Replace Works Supervisor vehicle                        |            |            | \$ 48,709 |           |           |           |           | \$ 53,779 |       |           |
| Replace reticulation vehicle                            |            |            | \$ 48,709 |           |           |           |           | \$ 53,779 |       |           |
| Replace Supervisor Maintenance vehicle                  |            |            | \$ 48,709 |           |           |           |           | \$ 53,779 |       |           |
| Replace Co-ordinator waste and fleet utility            |            | \$ 46,000  |           |           |           |           | \$ 50,000 |           |       |           |
| Replace Lake utility                                    |            |            |           | \$ 38,643 |           |           |           |           |       |           |
| Replace Lake utility                                    |            |            |           |           | \$ 50,000 |           |           |           |       |           |
| Replace fire protection officer vehicle                 |            |            | \$ 97,399 |           |           |           |           | \$ 99,399 |       |           |
| Replace Supervisor Environment and Horticulture vehicle |            |            |           | \$ 44,163 |           |           |           |           |       | \$ 46,000 |
| Replace fire inspection officer vehicle                 |            |            |           |           | \$ 50,677 |           |           |           |       |           |
| Replace fire protection officer vehicle                 |            |            |           |           | \$ 50,677 |           |           |           |       |           |
| Replace Community Landcare Officer vehicle              |            |            |           |           |           | \$ 43,500 |           |           |       |           |
| Replace Waste Supervisor vehicle                        |            |            |           |           | \$ 43,500 |           |           |           |       |           |
| Replace Swimming pool inspector vehicle (EV)            | \$ 50,000  |            |           |           |           |           |           |           |       |           |
| Replace Library Service vehicle                         | \$ 50,000  |            |           |           |           | \$ 54,000 |           |           |       |           |
| Replace Chief Executive Officer vehicle                 |            |            |           |           | \$ 64,000 |           |           |           |       |           |
| Replace Admin pool vehicle (EV vehicle)                 | \$ 44,000  |            |           |           |           | \$ 44,000 |           |           |       |           |
| Replace Children Services vehicle (Children Reserve)    |            |            |           | \$ 46,000 |           |           |           |           |       |           |



Plant and Fleet (continued)

| Description  | 24/25     | 25/26 | 26/27      | 27/28     | 28/29      | 29/30     | 30/31     | 31/32      | 32/33 | 33/34      |
|--|-----------|-------|------------|-----------|------------|-----------|-----------|------------|-------|------------|
| Replace Children Services vehicle (Children Reserve)         |           |       |            | \$ 38,643 |            |           |           |            |       |            |
| Replace Co-ordinator Statutory Planning vehicle              |           |       |            |           |            |           | \$ 65,000 |            |       |            |
| Replace Manager Libraries and Engagement vehicle             |           |       |            |           | \$ 36,000  |           |           |            |       | \$ 38,000  |
| Replace Admin pool vehicle                                   |           |       |            |           |            |           | \$ 65,000 |            |       |            |
| Replace Deputy Bushfire Control Officer vehicle              |           |       | \$ 100,000 |           |            |           |           | \$ 105,000 |       |            |
| Replace Chief Bushfire Control officer vehicle (50% DFES)    |           |       |            |           | \$ 101,354 |           |           |            |       | \$ 110,000 |
| Replace Building Maintenance officer vehicle                 |           |       | \$ 45,000  |           |            |           |           | \$ 48,000  |       |            |
| Replace Children Services vehicle (Children Reserve)         |           |       |            |           | \$ 50,000  |           |           |            |       |            |
| Replace Senior Building Surveyor vehicle                     |           |       |            |           |            | \$ 43,500 |           |            |       |            |
| Replace Coordinator Infrastructure Development vehicle       |           |       |            |           |            | \$ 43,500 |           |            |       |            |
| Replace Coordinator Infrastructure Design vehicle            |           |       | \$ 48,709  |           |            |           |           | \$ 53,779  |       |            |
| Replace Health Service Coordinator vehicle                   | \$ 40,000 |       |            |           |            | \$ 43,000 |           |            |       |            |
| Replace Coordinator Environment and Sustainability utility   |           |       |            | \$ 38,643 |            |           |           |            |       | \$ 44,000  |
| Replace Manager Children Services vehicle (Children Reserve) |           |       |            |           | \$ 37,500  |           |           |            |       | \$ 38,000  |
| Replace Manager Finance and Governance vehicle               |           |       |            |           | \$ 35,000  |           |           |            |       | \$ 36,000  |
| Relace Graffiti and Building maintenance officer vehicle     |           |       |            |           | \$ 43,500  |           |           |            |       |            |
| Replace 12T pig trailer                                      |           |       |            |           |            | \$ 33,122 |           |            |       |            |
| Replace Children Services vehicle (Children Reserve)         |           |       |            |           |            | \$ 50,000 |           |            |       |            |
| Replace Children Services 12 seater bus (Children Reserve)   |           |       | \$ 74,000  |           |            |           |           |            |       |            |
| Replace trailer  |           |       |            |           |            |           | \$ 35,150 |            |       |            |
| Replace tendem trailer                                       | \$ 40,000 |       |            |           |            |           |           |            |       |            |
| Replace tandem trailer                                       |           |       |            |           |            | \$ 34,461 |           |            |       |            |
| Replace tanden axle trailer                                  |           |       |            |           |            | \$ 34,461 |           |            |       |            |

Plant and Fleet (continued)

| Description  | 24/25              | 25/26              | 26/27              | 27/28              | 28/29              | 29/30            | 30/31            | 31/32              | 32/33            | 33/34            |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|------------------|------------------|--------------------|------------------|------------------|
| Replace tandem trailer (ride on mower)             |                    |                    | \$ 32,473          |                    |                    |                  |                  |                    |                  |                  |
| Replace sign trailer                               |                    |                    | \$ 32,473          |                    |                    |                  |                  |                    |                  |                  |
| Replace tandem trailer                             | \$ 40,000          |                    |                    |                    |                    |                  |                  |                    |                  |                  |
| Replace horse float                                |                    |                    |                    | \$ 33,122          |                    |                  |                  |                    |                  |                  |
| Replace woodchipper                                |                    |                    |                    | \$ 82,806          |                    |                  |                  |                    |                  |                  |
| Replace Holam Compair                              |                    |                    |                    |                    | \$ 33,785          |                  |                  |                    |                  |                  |
| Replace trailer (graffiti)                         |                    |                    | \$ 32,473          |                    |                    |                  |                  |                    |                  |                  |
| Replace Chipper                                    |                    |                    | \$ 86,595          |                    |                    |                  |                  | \$ 95,607          |                  |                  |
| Replace trailer (street tree)                      |                    |                    |                    |                    |                    | \$ 34,461        |                  |                    |                  |                  |
| Replacement of chainsaws, blowers, compactors, etc | \$ 35,000          | \$ 35,000          | \$ 35,000          | \$ 35,000          | \$ 35,000          | \$ 35,000        | \$ 35,000        | \$ 35,000          | \$ 35,000        | \$ 35,000        |
|  | <b>\$1,207,000</b> | <b>\$1,098,506</b> | <b>\$1,561,080</b> | <b>\$1,262,760</b> | <b>\$1,294,904</b> | <b>\$991,495</b> | <b>\$810,780</b> | <b>\$1,081,276</b> | <b>\$800,000</b> | <b>\$581,000</b> |